

FINANCIAL TIMES



EU skies

Open in law but not in reality

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Foolish fixation on fiscal failure

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Smart phones

Big new market in information appliances

Technology, Page 10



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On track for renewed growth

Survey, Separate section

World Business Newspaper <http://www.FT.com>

TUESDAY MARCH 11 1997

Siemens switches to outright sale of electronics arm

German electrical and electronics group Siemens abandoned plans to place its defence electronics business in a joint venture in favour of a trade sale. The company, which two weeks ago told staff it was seeking a partner for the business, has hired US investment bank Morgan Stanley and drawn up a shortlist of outright bidders and hopes to complete the disposal before its September financial year-end. Page 15

Swedish SE merger backed: Plans for a merger between the Stockholm Stock Exchange and OM, the Swedish derivatives exchange operator, were boosted by a government-sponsored report which backed the move. Page 15

Manila stock exchange chief quits: The president of the Philippine Stock Exchange resigned amid controversy over the suspension of a number of insider dealing investigations and reports of clashes with senior managers. Page 14

James Bond defeated by Hanoi officials: The makers of *Tomorrow Never Dies*, the 18th James Bond film, are to switch filming from Vietnam to Thailand after Hanoi government officials cancelled production weeks before the cameras were due to start rolling, saying the British spy, played by Pierce Brosnan (left), was too anti-Communist. Page 14; Observer, Page 13

Oil markets plan to co-operate: The world's two largest oil futures markets, London's International Petroleum Exchange and the New York Mercantile Exchange, are expected to announce a co-operation pact. Page 15

Rifkind warns on Nato: Europe will relapse into a volatile mixture of local and regional alliances if Nato fails to enlarge, UK foreign secretary Malcolm Rifkind told a Washington think-tank. Page 2

Wassall to distribute £150m: Wassall is to float 70 per cent of its General Cable Corporation subsidiary in the US and distribute £150m (£245m) of the proceeds to shareholders. Page 15; Lex, Page 14

US knew of China election claims: The US Justice Department told two officials at the National Security Council last June that the Chinese government was allegedly trying to influence congressional elections, but told the officials not to tell the administration, the White House said. Page 6

US office suppliers' merger blocked: The US Federal Trade Commission moved to block the planned \$4bn merger between Staples and Office Depot, two fast-growing operators of office supply "superstores". Page 15

Seoul weakens labour law: The South Korean parliament approved a more lenient version of a controversial labour law which sparked three weeks of industrial unrest in January that cost \$3.4bn in lost production. Page 4

Thailand to take on companies' debt: The Thai government is preparing to take on as much as BT100bn (\$3.5bn) of bad debt from finance companies which have over-extended themselves to the country's troubled property sector. Page 4

Calmet chief quits: Howard Ford, 45, managing director of Calmet for 30 months, unexpectedly left the mobile telephone operator. He is believed to be taking a position with a rival. Page 23

Emu drives hits machinery sales: Sales of construction machinery in western Europe will fall again in 1997 as governments continue efforts to tighten economic policy to meet targets for economic and monetary union, a London consultancy says. Page 3

Paralysed author dies: French journalist Jean-Dominique Bauby, paralysed and made mute by a stroke 15 months ago, died in Paris less than a week after publication of a 150-page book he dictated letter by letter by winking his left eye.

FT.com: the FT web site provides online news, comment and analysis at <http://www.FT.com>

EU to resist French bid to quit daylight saving

By Emma Tucker in Brussels

The French government's campaign to stop changing the country's clocks between summer and winter is expected to be greeted with a resounding "Non" in Brussels today.

The French, led in person by the sensitive issue by Mr Alain Juppé, the prime minister, argue that putting the clocks forward an hour in March and back again in October disrupts farmers and the biological rhythms of children

and old people. Transport ministers of the other 14 European Union member states are unconvinced. They fear a unilateral move by France, with its pivotal geographic position, would cause massive disruption to transport scheduling across the EU.

The transport sector would be seriously affected if one member state decided to operate its own time zone," said an EU official. Southern EU countries such as Greece, Italy, Spain and Portugal argue that

longer evenings boost their important tourist trades, allowing museums and other services to stay open later.

France, like most of Europe, sets its clocks to one hour ahead of Greenwich mean time in winter and two hours ahead in summer. "I wish the other member states could show us why the switch to summer time is necessary," said a French spokeswoman.

The European Commission - which believes the benefits of summer time's extra hour of

evening daylight outweigh the disruptions - has proposed a four year extension of a directive which harmonises the dates on which member states alter their clocks. The directive is due to expire next year.

Fourteen of the 15 EU countries back the extension, although Britain, ever conscious of member states' desire to maintain control over their internal affairs, has expressed "sympathy" for the French position. France has carried out its own studies and

decided against summer time, which was introduced in 1976 to save energy after the oil price rise.

Failure to reach agreement at today's meeting would leave transport companies, already planning next year's timetable, in disarray.

Unanimous agreement is not necessary to extend the directive, but the Dutch, current holders of the EU presidency, are reluctant to force an unpopular decision on the French public and will try to

broker some concessions, such as extending the directive for three rather than four years.

During this time the French government, spurred on by Mr Juppé, would almost certainly carry out more studies in order to determine whether the shift was still necessary.

"Mr Juppé certainly seems to have made this his *cheval de bataille*," commented one EU diplomat. "It may be related to his two year old daughter - you know how light sensitive children are."

Albanian rebels now hold third of country

By Guy Dimmore in Tirana and Robert Graham in Rome

Government forces lost control yesterday of most of southern Albania, as rebels extended their grip over about one third of the country.

Rebel leaders rejected an offer of amnesty made by President Sali Berisha on Sunday when he bowed to opposition demands for a broad-based coalition government and fresh parliamentary elections.

But they told Italian officials they would encourage citizens to lay down their arms if the international community provided emergency aid.

The president's capitulation after weeks of intransigence has only fuelled the insurrection, with rebels demanding that he resign. Diplomats said Mr Berisha had apparently lost control of the army and might have to resign to contain the conflict. But some foreign

investors appeared to discount the threat of civil war. Middle East interests bought majority stakes in a cement company and an oil products company yesterday, even as government forces retreated and mass insurrection spread towards the capital Tirana.

The fragmented opposition parties - dominated by the former communists - admit they have no control over the revolt, which was triggered last month by the collapse of fraudulent pyramid investment schemes.

Rebels accuse Mr Berisha of using the schemes to fund his party's election campaigns last year. He is also accused of encouraging people to put their savings into unlicensed funds.

Meanwhile, eight leaders of the insurrection in the southern seaside town of Vlore met Italian officials led by Mr Paolo Forastì, Italy's ambassador in Tirana, on the warship San Giorgio in the Adriatic.

The identity of the rebels - picked up from Albanian territory by Italian helicopters - was not disclosed. The talks followed the prominent role played by Mr Lamberto Dini, Italian foreign minister, in arranging Sunday's deal between President Berisha and the opposition.

In the most serious clashes

yesterday, nine civilians were killed by retreating government troops in the southeast town of Permet. Towns-

Continued on Page 14

in the North American gold industry.

Analysts pointed out that Newmont would leapfrog Barrick Gold to become the biggest North American gold producer. They suggested a quest for increases in reserves was put on the Santa Fe board.

Homestake Mining, its rival, withdrew saying: "We are unwilling to penalise our shareholders by overpaying for Santa Fe."

Santa Fe reached a \$2.5bn merger agreement with Homestake in December and has already paid Homestake \$65m for breaking that up.

Analysts expect Homestake to bid for another gold company; Newcrest, the Australian group, is rumoured to be among possible targets.

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Continued on Page 14

Gold markets, Page 28

Newmont wins battle for Santa Fe

By Kenneth Gooding, Mining Correspondent

North America's mining bid battle ended yesterday with victory for Newmont Mining after it lifted its offer for Santa Fe Pacific Gold for the second time - to \$2.5bn - and won the support of the Santa Fe board.

Homestake Mining, its rival, withdrew saying: "We are unwilling to penalise our shareholders by overpaying for Santa Fe."

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Continued on Page 14

Gold markets, Page 28

Heinz plans job cuts as it focuses on growth markets

By Richard Tomkins

in New York

Directors of HJ Heinz, the US food group, will meet tomorrow to approve management plans for a reorganisation involving heavy job cuts, the sale of some businesses, and a substantial charge to earnings.

Details are not due to be announced until Friday, but the company said yesterday the restructuring was part of a "major growth plan", the biggest in its recent history.

"It's designed to increase our growth in the faster-growing markets of the world," the company said. These included India, China, the rest of Asia, eastern and central Europe, South Africa and South America.

Heinz is the last in a long line of US food companies that have tried to boost profit growth by cutting costs. Others include Campbell Soup,

would cut its workforce of 43,000 by 6 per cent and take a pre-tax charge of more than \$500m in its fiscal fourth quarter ending next month. Yesterday the shares were up 3% at \$44 in early trading.

Heinz's long-standing goal has been to deliver double-digit growth in earnings per share, but recently it has been relying on acquisitions to achieve that.

By restructuring the company, Heinz hopes to cut costs - for example, by consolidating production at a smaller number of plants - and use the extra cash generated to finance expansion.

The company said yesterday that 43 per cent of its sales were already outside the US.

"You will see a higher percentage will be overseas as a result of this plan, simply because we will be growing faster and faster in growth markets," it said.

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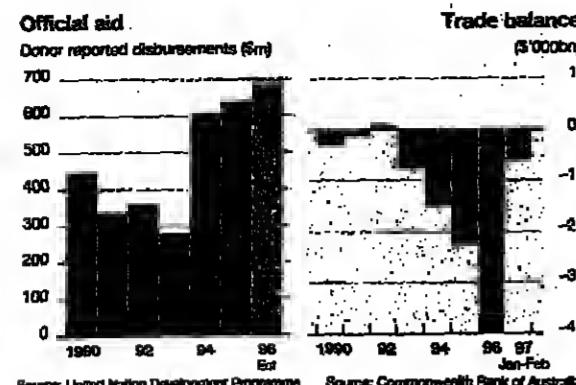
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Vietnam



Source: United Nations Development Programme

Source: Commonwealth Bank of Australia

Hanoi forex reserves face pressure

By Jeremy Grant in Hanoi

Vietnam's central bank faces pressure to dip into modest foreign exchange reserves over the next six months to head off a liquidity crunch as short-term trade debt of several hundred million dollars owed by importers falls due.

Western economists said Vietnam's reserves currently totalled only \$1.3bn, equivalent to about eight weeks of imports.

But the central bank risks sparking a liquidity crisis if it does not provide foreign exchange to meet the trade debt. The concern is compounded by Vietnam's trade deficit which is running well ahead of last year's \$4bn level.

Although foreign bankers stop short of talking in terms of crisis, some official newspapers - usually a barometer of government thinking - hint this might be in the offing.

The Saigon Newsreader, based in the southern commercial capital of Ho Chi Minh City, urged immediate reform of the legal system "to save a chain reaction in the collapse of the whole banking system".

The situation's becoming more complicated for the State Bank," said Mr Carlos Jahnson, project co-ordinator for a German technical assistance programme. "They're trying to manage with all this weakness on the reserve side."

The State Bank, Vietnam's central bank, engineered a depreciation of the dong 10 days ago by widening the currency's trading band against the dollar.

However it cannot afford to let the dong slip far without posing difficulties for banks and state-owned enterprises as they struggle to buy dollars needed to meet the debts.

"Any big devaluation would kill the banks," said one economist.

Official media reports say about \$670m of deferred letters of credit will come due in Ho Chi Minh City alone in 1997, about \$228m of that falling in the first quarter.

Bankers were alerted to the trade debt problem last week when it emerged that VP Bank, one of Vietnam's largest private banks, had problems paying a series of letters of credits.

Vietnamese officials have been reluctant to disclose figures to multilateral institutions, including the International Monetary Fund.

"We detect a bad loan problem but we don't know the size," said one foreign adviser to the Vietnamese government.

State-owned enterprises were "building castles on sand", hiding the true state of their accounts in an attempt to secure multiple loans from different banks, said the Saigon Newsreader.

Vietnam is thought to be considering banning certain imports to help trim the trade gap.

However, that runs the risk of offending trading partners, which are looking to Hanoi to make good on tariff reduction commitments under the Asean Free Trade Area.

The challenge will be to encourage manufacturing, which is rudimentary and faces stiff competition from Chinese goods.

Bankers suggest one way of easing the liquidity strain would be to tap the international capital markets prior to implementing far-reaching structural reforms. Vietnam is not short of funding offers, although the finance ministry has ruled out launching the country's planned first eurobond issue this year.

Malaysia Inc proves a mixed blessing

James Kyng on how a singular government-business partnership hand-picks entrepreneurial leaders

When the new chairman of one of Malaysia's biggest industrial corporations took his post last week, he declined to say how many of the company's shares he owned. This might seem unusual in the west, where directors' shareholdings are public knowledge. But in Malaysia such matters are often shrouded with a certain mystique.

The reticence of Mr Saleh Sulong, who succeeded the late Mr Yahaya Ahmad as chairman of Hicom, the conglomerate which controls Malaysia's car industry, was understandable. An inscrutable web of corporate shareholdings, in which top business leaders are sometimes believed to hold shares as proxies for government officials, is central to the way Malaysia runs its economy.

The system is informally known as Malaysia Inc, a symbiotic relationship between business and government which at its best serves the interests of both.

Carefully constructed over several years, Malaysia Inc is held together by a variety of forces. The most tangible are the shareholdings of government concern and individuals in corporations, especially the "golden shares" which allow the cabinet a considerable say in the workings of many privatised companies.

Less obvious but probably more compelling are the ties of patronage between an inner circle of powerful entrepreneurs and figures in the government. Many of these businessmen were hand-picked by the government.

State-owned enterprises were "building castles on sand", hiding the true state of their accounts in an attempt to secure multiple loans from different banks, said the Saigon Newsreader.

The South Korean parliament yesterday approved a more lenient version of a controversial labour law which sparked three weeks of industrial unrest in January.

The new law gives more concessions to trade unions than the earlier version, which was withdrawn by the government in response to strikes that cost \$3.4bn in lost production.

The new legislation delays by two years the granting of new powers to employers to sack surplus workers, which ends Korea's tradition of life-long employment. But companies will only be allowed to cut jobs in "economic emergencies".

In addition, some of the law's provisions were



Members of Malaysia Inc: Tajuddin Ramli of Malaysia Airlines, Rashed Hussain of Khasanah, the government investment arm, and a leading private banker, and Ting Pek Khiang, mastermind of the Bakun hydro-electric dam. Pictures by Reuter and AP

ment and allowed to buy a controlling stake in formerly state-run enterprises, sometimes at a discount.

The favoured businessmen include Malays, Indians and Chinese, the dominant commercial class in the country, and their number comprises characters such as Mr Rashed Hussain, boss of Khasanah, the government investment arm and a leading private banker, and Mr Tajuddin Ramli, chairman of Malaysia Airlines.

Membership of Malaysia Inc is in the favour of Dr Mahathir Mohamad, the prime minister, and Mr Daim Zainuddin, his economic adviser. Loyalty to the prime minister and Mr Daim - and others such as Mr Anwar Ibrahim, deputy prime minister and finance minister - are reinforced by the knowledge they hold the power to award contracts.

This is a big incentive in a country which sees growth of an average of at least 7 per cent a year until 2000. It is still unclear, for example, which companies will be awarded the main contracts to build a new administrative capital, Putrajaya, from next year. The new capital is expected to cost about M\$20bn (US\$8bn).

"The government has a treasure trove of contracts it has not yet awarded. In this situation it is extremely unwise to do anything which the government does not like," said the managing director of a large Malaysian corporation.

"What you should do is find projects that they (the government) like and then propose them," said the entrepreneur. "Then you have to complete them ahead of schedule and make them serve a social purpose.

That is the way you win favour."

Examples are manifold. KL Linear City, the company which is to build the world's longest building (2 km long) over a river running through central Kuala Lumpur, landed permission to buy a considerable amount of government land for the project partly through impressing Dr Mahathir. Mr David Chew, the company's managing director, said the prime minister warmed to the modern concept behind the building and the fact that the company pledged to clean up the river and resettle the squatters along its banks.

Mr Ting Pek Khiang, the tycoon who is managing a project to build the M\$13.6bn (US\$5.5bn) Bakun hydroelectric dam on Borneo island, first caught Dr Mahathir's eye when he

built a luxury hotel in just 53 days. This distinction undoubtedly helped him win the dam project.

Increasingly, however, it is in overseas investment that the impact of Malaysia Inc is being felt. Dr Mahathir and his cabinet have identified several promising countries, including South Africa, Vietnam and Cambodia. To a lesser extent, investment is also encouraged in Burma, Zimbabwe and some South American countries.

The fact that Malaysia makes a point of maintaining good relations with these countries has, in some cases, helped entrepreneurs win key contracts. The most recent example was the award by the Zimbabwe government of a 51 per cent stake in its Hwange power plant to YTL Corp, a private Malaysian power company.

Several foreign companies

were also interested in the plant and foreign diplomats in Harare have complained that the award of the tender bypassed the established tendering procedure.

Mr Francis Yeoh, managing director of YTL Corp, is a stalwart of Malaysia Inc. The regard in which the government holds him was clear from the revelation late last year that Khasanah had been willing to pull up M\$2.5bn to help the company acquire CEPA, a Hong Kong-based power company.

In spite of its many advantages, Malaysia Inc does have its shortcomings. Some companies are beginning to find the costs of fulfilling social obligations, the *quid pro quo* of government favours, weigh heavily as global competition becomes ever stiffer.

Malaysia Airlines provides one example. As with many rivals, its profit margins have fallen. But still it is expected to operate marginal routes which were initiated more for reasons of diplomatic convenience than cold commercialism. Buenos Aires and Beirut are two relatively unprofitable routes and officials have promised that Zagreb, the Croatian capital, may soon be added.

The airline is also obliged to show a social conscience by not sacking staff at home and by keeping domestic air fares at loss-making levels, company executives said.

"I think domestic fares are way too low. I think the government will be more amenable in the future. I think it has been a bit unfair," said Mr Bashir Ahmad, the airline's senior vice-president.

ASIA-PACIFIC NEWS DIGEST

HK school books 'must be revised'

School books that do not conform with Chinese policies should be revised after Hong Kong returns to China in July, Mr Qian Qichen, foreign minister, said yesterday. The Hong Kong government criticised his comments, insisting that educational policies are to be set by the territory's administration and called for clarification of Mr Qian's comments. "In a free society teachers are not told what they can teach and what facts it is politically wrong to teach," said Mr Chris Pattee, Hong Kong's governor.

Mr Qian said that "the contents of some textbooks currently used in Hong Kong do not accord with history or reality, are not suited to the changes after 1997, contradict the spirit of 'one country, two systems' and the Basic Law and must be revised".

Mr Rodney Chui, head of the Hong Kong Educational Publication Association, said that certain changes were already being made in textbooks to reflect the transfer of sovereignty.

John Riddick, Hong Kong

Electricity plan rejected

The Hong Kong government has ruled out the possibility of electricity sales between the territory's two suppliers as a means of absorbing surplus capacity at China Light and Power, the biggest utility. Hongkong Electric, which supplies electricity on Hong Kong Island, had already rejected the proposal to buy surplus electricity from its competitor, which serves the densely populated Kowloon peninsula and remote New Territories.

Largely because of the move of manufacturers across the border into China, demand for electricity has not kept pace recently with CLP's forecasts and the company now has excess capacity of 50 per cent. In spite of this, it is keen to press ahead with development of its Black Point power station because, it says, deferral would prove expensive.

Louise Lucas, Hong Kong

New Caledonia mine dispute

New Caledonia's independence party yesterday complained the French government's moves to expropriate the Koniambo nickel mine with a view to awarding it to the independence movement were too long and uncertain. The FLNKS pro-independence movement has called on its party activists to "mobilise".

The nickel mine, owned by the French state's Eramet mining company, is at the centre of a dispute in the French Pacific territory.

FLNKS has made immediate acquisition of the Koniambo mine, which it wants to develop jointly with Falconbridge of Canada, a precondition for talks on the territory's political future. Eramet has refused a speedy exchange of Koniambo for a FLNKS-controlled mine and Paris has retaliated by threatening to withdraw Eramet's mining concession at Koniambo.

David Buchan, Paris

Goh wins Singapore libel case

Singapore's High Court yesterday found a leading opposition politician guilty of libelling Mr Goh Chok Tong, the prime minister, and other ruling party members during December's election campaign. The court said Mr Tang Liang Hong, who fled abroad shortly after the polls, had presented no defence, and therefore it found in favour of the People's Action Party (PAP) litigants.

The court said a date would be set for a hearing to determine damages and costs. The High Court had earlier ordered Mr Tang to declare assets worth S\$11.2m (US\$7.5m) to cover damages if he was found guilty.

Reuter, Singapore

Taiwan jet hijacked to China

A Taiwan journalist doused himself with petrol yesterday and forced a Taiwan airliner to fly to China, authorities said. Far East Air Transport flight 128, a Boeing 757, had just taken off from southern Kaohsiung with 150 passengers and six or seven crew when the hijacking took place, authorities said.

The aircraft, flying to the Taiwan capital, Taipei, landed safely at China's south-eastern coastal port of Xiamen less than two hours later.

Reuter, Taipei

■ Nepal's King Birendra yesterday named Mr Lokendra Bahadur Chand as prime minister. Palace officials said Mr Chand, leader of the centrist Rashtriya Prajatantra party (RPP), was expected to be sworn in today. Mr Chand has the support of Nepal's former ruling communists, the Unified Marxist-Leninist (UML) party. *Reuter, Kathmandu*

Japan to accelerate plans for digital broadcasts

By Michio Nakamoto in Tokyo

Japan is to bring forward plans to start digital terrestrial broadcasting in an attempt to catch up with the US and Europe.

The move reflects growing concern in Japan that it is being left behind in the race towards digital broadcasts, which allow more efficient and sophisticated use of wavelength and multimedia broadcasts.

The Japanese government has already selected technical standards for

digital broadcasting and digital terrestrial broadcasts will start as early as next year in the US and UK.

Japan hopes to choose a standard by next summer and begin experimental broadcasts in the autumn. The ministry says Japan is likely to adopt the EU standard, which is better suited to Japan's densely populated territory and limited radio frequencies.

The Ministry of Posts and Telecommunications said yesterday it

planned to bring forward the start of digital terrestrial broadcasts to before 2000, instead of before 2005 as previously planned. This follows a recent decision to use the second of two broadcast satellites for digital, rather than analogue, satellite broadcasts. That decision was taken despite resistance from proponents of Hi-Vision, Japan's high-definition standard. This was developed by NHK, the public broadcaster, at high cost but uses an analogue transmission system.

The Hi-Vision standard has been largely responsible for the delay in switching to digital broadcasting. It has been trumpeted by NHK and the Japanese electronics industry as the highest quality technology for clear TV broadcasting, even as other countries have moved towards digital broadcasting.

The ministry, which supported development of the Hi-Vision standard, signalled its intention in 1993 to switch its support to digital broadcasting. However, it has

been forced to moderate its enthusiasm because of opposition from NHK and the electronics industry.

As a result, the ministry had accepted a more gradual shift to digital broadcasting and agreed to continue Hi-Vision broadcasts in parallel with digital broadcasts.

The ambiguity, however, has created uncertainty among consumers, who are unsure whether Hi-Vision broadcasts will continue indefinitely or disappear with the advent of digital broadcasting.

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NEWS: EUROPE

Unrest is challenging member states to turn talk about common security policy into results

Albania crisis poses new test for EU

By Lionel Barber in Brussels



The violent unrest in Albania and the threat of instability spreading in the Balkan region are rapidly turning into a test of the European Union's capacity to respond to crises in its own backyard.

Six years ago, during the break-up of Yugoslavia, the EU was widely judged to have flunked the foreign policy test. Official claims that the "hour of Europe" was dawning in the Balkans proved unrealistic.

Today, in an uncanny parallel to events in 1991-92, a regional crisis has erupted during an intergovernmental conference on the future of the EU, challenging member states to turn talk about a common foreign and security policy into results.

Albania is a special case because it is the biggest per capita recipient of EU aid in eastern Europe. Over the past five years, the EU has

headway last weekend, after a stream of visitors including Mr Hans van Mierlo, foreign minister of the Netherlands, which now holds the rotating EU presidency, and Mr Lamberto Dini, Italian foreign minister.

A week ago, the picture was more confused. When President Berisha ordered his armed crackdown against the opposition, Mr van Mierlo was preparing to leave for Moscow to attend a long-delayed EU-Russia summit with a recuperating President Boris Yeltsin.

In the initial absence of EU-coordinated crisis management, the Italian government seized the initiative, followed by the Organisation for Security and Co-operation in Europe (OSCE), the Greek government, and a Council of Europe delegation.

Until last Friday, when Mr van Mierlo had two sessions with President Berisha, the Dutch presidency was playing catch-up.

EU pressure on President

Sali Berisha to abandon his state of emergency and form a broad-based coalition embracing the opposition ahead of new elections made

Memories are fresh of 1991 when thousands of impoverished Albanians fled the crumbling Stalinist dictatorship and turned up on Italy's eastern coastline.

Germany has also signalled its concern that instability could spread from Albania to neighbouring Kosovo, giving the Serbian minority an excuse to take reprisals against Kosovars.

Germany, which took the bulk of refugees from the Bosnian civil war, has also admitted Kosovars.

Italy's arguments that it makes no sense to pick sides inside Albania is widely shared inside the EU. The opposition to President Berisha lacks coherence over the collapse of the financial pyramid schemes.

After Mr Dini's efforts to broker the accord between President Berisha and opposition party leaders on Sunday, Italy has stepped up the diplomatic effort and yesterday held talks with rebel leaders on one of its warships in the Adriatic.

Some countries, notably the Scandinavians, would like the EU to speak out more clearly on human rights; others question why it took so long for the Europeans to follow the US lead in issuing a clear call for fresh elections, particularly after President Berisha's victory in last year's poll was widely criticised.

The official EU policy stance is that there should be no EU-backed bail-out for Albanians who have lost their life savings in the pyramid schemes. *Comment europe* sounds a strange slogan for the common foreign and security policy, but the European Commission says Brussels offered the Alba-

nian government technical advice last year on how to introduce legislation banning the schemes.

President Berisha turned down the offer at the time, but he now appears more receptive to technical assistance from outsiders.

Much will depend in the coming weeks on whether the EU can contain the crisis without tilting so far in the direction of President Berisha that the chances for economic and political reform evaporate.

More broadly, the Albanian lesson is that the EU should not just be focusing its energies on expanding membership to countries such as the Czech Republic, Poland and Hungary in the relatively stable region of central Europe. It also needs to pay more attention to the unstable arc of countries outside the enlargement catchment area, such as former Yugoslavia, Turkey, Belarus and Ukraine.

EUROPEAN NEWS DIGEST

Ciller moves on human rights



Mrs Tansu Ciller, Turkey's deputy prime minister, pictured left, said yesterday the government was starting a campaign against human rights violations.

She said: "It is shameful that whenever people talk about torture, they think about Turkey. This is not acceptable. [We will] end torture." She said that regional governors and police chiefs would be held directly responsible for torture committed by subordinates.

The government is planning new legislation to lift restrictions on freedom

of expression, abolish the death penalty, narrow the scope of state security courts and grant more rights to suspects. She said suspects held in custody by security courts would win greater access to their lawyers and periods of detention without charge would be reduced. Human rights organisations say violations are widespread in Turkey. Strict security laws forbid discussion of Kurdish nationalism. Police habitually torture criminal suspects. Security forces fighting a 13-year Kurdish insurgency in south-east Turkey are frequently accused of violations.

Turkey's human rights record is causing the government increasing difficulties in its relations with the European Union and the US, which have blocked economic and military aid. The EU cites human rights violations as one reason for rejecting Turkey's membership application.

John Barham, Ankara

Galloway cow 'born in UK'

The Galloway cow that caused a large-scale BSE scare in Germany in January was imported from Britain and not born in Germany as originally feared. The Bonn government announced yesterday. Reporting on the results of genetic tests, Mr Franz-Josef Feiter, the state secretary in the agriculture ministry, said the animal, which originally was known as Cindy and thought to be born in Mecklenburg-Vorpommern, was really called Scottish Queen and imported from the UK.

He said the government was "95 per cent sure" that the cow, which came from a BSE-free herd in Britain, contracted the disease from contaminated feed when in the hands of a trader. Its identity was later changed illegally in Germany.

Mr Feiter said the research showed that Germany continued to be BSE-free and that in this case there was no "vertical transmission" of BSE from mother to calf.

Peter Norman, Bonn

Rifkind in riposte to Nato critics

By Bruce Clark, Diplomatic Correspondent

Central Europe will relapse into a volatile mixture of local and regional alliances if Nato fails to enlarge, Mr Malcolm Rifkind, UK foreign secretary, said in Washington yesterday.

In a speech to the Carnegie Endowment for International Peace, a respected think-tank, Mr Rifkind delivered a strident riposte to critics of Nato expansion, who include many veterans of foreign policy-making in Washington and London.

The seed of all Italy's problems was the state, he said. "For years the state played a bigger role in our economic and financial system than in any other western country. It had 51 per cent of our industry.

It still controls more than 60 per cent of our financial system. In the past 15 years it has absorbed more than 50 per cent of Italian savings to finance the public debt.

This system was now redundant. But, said Tronchetti Provera, the old cultures are making it difficult to reduce the public debt and privatisate and liberalise the economy ahead of the challenges of international competition.

The country's current efforts are short term because of the single currency deadline, he added, referring to the Italian government's battle to meet the European Monetary Union targets.

But even Enzo is only a means, or as he put it, "not a passing", to an end. "Not only Italy but Europe as a whole is living above its means."

"If we don't achieve a political unity it will be increasingly difficult to compete against the other big international blocks."

Paul Betts

Foreigners bid for state companies

By Guy Dimmore in Tirana

Foreign investors bought majority stakes in two Albanian state-owned companies by auction yesterday, expressing long-term confidence in the country's future in spite of the threat of civil war.

Seament, a Lebanese group, offered 600m lek (\$4.3m) for a 70 per cent stake in Elbasan Cement in central Albania, outbidding Alba Cement, a joint venture partner of Titan Cement, a large Greek producer listed on the Athens bourse. Bidding in a cobwebbed hall in the finance ministry in Tirana started at 495m lek.

A Jordanian company, Kajoli, represented by Mr Ali Tarawneh, bought a 51 per cent stake in Petrolimex, an oil products trader, for 255m lek.

"I'm very satisfied with today, given the situation in Albania," said Mr Niko Glezheni, director of the National Agency for Privatisation.

On 11 companies offered at auctions in Tirana last week only two attracted no bidders. Most of the buyers were Albanian companies.

"The crisis has had a little influence but mainly on foreigners. The Albanians were very interested last week and bids rose in an incredible way," Mr Glezheni added.

The government of President Sali Berisha has lost control over about a

quarter of the country since a popular insurrection erupted in the south last month in response to the collapses of fraudulent pyramid investment schemes. Many Albanians have lost all their savings.

Mr Mark Gouri, a Lebanese representative of Seament, was pleased with his purchase and said the cement plant at Elbasan needed several million dollars in investment.

"We think this country will need cement even with political problems," he commented.

Mr John Haden, chairman of the privately owned British Incat group, said Albania had huge potential for investors prepared to take some risk. He plans to bid for a quarry linked

to the Elbasan cement plant to be auctioned today.

"You don't just look at what will happen over the next week or month but over five years. Obviously there is going to be some upheaval during this process," he said, referring to Albania's transition from 47 years of Stalinist rule to a market economy.

The 70 per cent sale of Elbasan Cement was one of the biggest privatisation sales so far in Albania, a western diplomat said, criticising the government for its reluctance to sell off more important state banks and utilities. Other state assets had been sold off privately in "sweetheart deals" to cronies of the government, the diplomat said.

Italians look to a new prince in Pirelli's Tronchetti Provera

Tyre group's chief could be about to step into Agnelli's shoes

Italy has always liked a prince. And during the post-war decades no one filled the role better than Giovanni Agnelli, the Fiat car patriarch.

Mr Agnelli will be 76 this month and is no longer the absolute monarch at Fiat, although an honorary chairman he still exerts enormous influence as a constitutional monarch of sorts over the country's biggest private company.

That has not stopped Italians searching for a new figure to step into the shoes of the "old lion of Turin" as a prince of the nation's industry. For a while Carlo de Benedetti tried, but since his world of Olivetti went up in smoke, he has been lying low.

Silvio Berlusconi created a media empire, entered politics, became prime minister for a short while, and continues to claim he could transform the country, given half a chance, but he has never looked convincing in the role.

Perhaps they have finally found someone. Unlike Agnelli, popularly known as "l'avvocato", or de Benedetti "l'ingegnere", or Berlusconi "il cavaliere", he is simply called by his surname: Tronchetti Provera. Tall, good-looking, sun-tanned, very cool, aged 49, Marco Tronchetti Provera has been for the past year chairman and principal shareholder of Pirelli.

Although he does not have the economic weight of an Agnelli or a Berlusconi, Pirelli is a medium-sized enterprise in the global sense - and can claim the moral high ground.

His company is one of the country's few household industrial names unmarred by the Tangentopoli

top of his head: inefficient and archaic institutions which create a confused political environment which in turn slows down the necessary process of change.

"Our politicians are not happy with the pace of change," he declared. "They fear the loss of their privileges but in the meantime Italy is losing competitiveness."

The seed of all Italy's problems was the state, he said. "For years the state played a bigger role in our economic and financial system than in any other western country. It had 51 per cent of our industry.

It still controls more than 60 per cent of our financial system. In the past 15 years it has absorbed more than 50 per cent of Italian savings to finance the public debt.

This system was now redundant. But, said Tronchetti Provera, the old cultures are making it difficult to reduce the public debt and privatisate and liberalise the economy ahead of the challenges of international competition.

The country's current efforts are short term because of the single currency deadline, he added, referring to the Italian government's battle to meet the European Monetary Union targets.

But even Enzo is only a means, or as he put it, "not a passing", to an end. "Not only Italy but Europe as a whole is living above its means."

"If we don't achieve a political unity it will be increasingly difficult to compete against the other big international blocks."

Paul Betts

Poland's military chief sacked

By Christopher Bobinski in Warsaw

The outspoken chief of staff of Poland's armed forces, General Tadeusz Wilecki, was sacked yesterday in a move which will improve the country's image with Nato.

The western alliance expects civilian politicians to retain a firm hold over military policies in countries pressing for membership.

The general had argued that Poland was not doing enough to prepare for Nato membership. He had fought stubbornly for an increase in the defence budget to 3 per

cent of gross domestic product but only managed to wrest 2.4 per cent for this year's military outlays.

Yesterday Gen Wilecki once again showed his independence by refusing to accept a post as Mr Kwasniewski's military affairs adviser. He also failed to attend the handing-over ceremony for his successor. In a radio interview earlier in the day, he argued that a change at the top of the army on the eve of the start of talks with Nato was a mistake.

Earlier, Gen Wilecki had been backed by Mr Waldemar Pawlak, the head of the opposition parties. He said the

Polish Peasant party (PSL), the junior ruling coalition partner.

Mr Pawlak is currently seeking to put some distance between the PSL and the former communist Left Democratic Alliance (SLD), before parliamentary elections next autumn.

Opposition parties on the right have begun to criticise the government for not doing enough to prepare the armed forces for Nato membership.

Gen Wilecki, now out of office, looks set to swell the ranks of these critics in the election campaign.

Italian car registrations soar

Italy's car market, boosted by a government incentive scheme, is back in second place in Europe by size after Germany, a ranking Italy held during the boom years from 1989 to 1992, Italian carmakers' association Anfia said.

Official data yesterday showed Italian new car registration rose 21.45 per cent to 198,000 in February. Anfia said it forecast total 1997 sales of around two million vehicles.

The rise was a yearly rise of 4.4 per cent in January. Late last year the Italian government approved incentives for car owners scrapping cars older than 10 years, giving a boost to a stagnating domestic market.

However the full effects of the scheme introduced in January would only be really seen in March, Anfia said. The positive prospects were also confirmed by the average increase in daily sales which rose 27.5 per cent to 9,900 in February.

The scheme also seemed to have given a boost to demand in southern Italy which was showing a strong recovery after being hit hard by the car sector crisis which began in 1993. In February the market share of Fiat and its subsidiaries rose to 44.8 per cent, from 43.9 per cent.

Reuter and AP, Turin

ECONOMIC WATCH

Fears on Norway's inflation

Consumer prices rose 3.3 per cent in Norway in the year to February, above expectations and well above the government's target for the full 1997 year. Prices rose 0.3 per cent in February over January, about twice the rate expected by the financial markets.

The Labour government's main fear in recent months has been that the economy, fuelled by strong revenues from North Sea oil and gas, could overheat, triggering a surge in inflation. The economy grew by more than 5 per cent in 1996 and growth is expected to be vigorous, though less strong, this year with labour shortages in some sectors. The government has forecast inflation of 2.5 per cent this year, up from 1.25 per cent in 1996. But inflationary pressures are expected to cool later in the year. One encouraging sign came yesterday with figures showing producer prices fell 0.4 per cent in February over January, leaving the rise over the past year at 1.7 per cent.

Hugh Curran, Stockholm

■ Dutch producer prices in January rose 0.5 per cent from December and 2.9 per cent from a year earlier, the Central Bureau for Statistics said.

■ Czech consumer prices rose 0.3 per cent in February, the Czech Statistical Bureau said. Prices were 7.3 per cent higher than in the same month last year.

NEWS: EUROPE

Emu 'D-Day' scenario provokes shudders

Consensus among large companies is that delay would be disastrous

Preparing for Emu

Large European companies and banks are prepared for almost all eventualities: dual currency handling, switching over the computers, handling the rounding problems and payroll systems administration.

What hardly anybody is prepared for is for economic and monetary union to be delayed or not to take place at all, the "D-Day scenario" in the words of one German Euro task force chief.

The assumption among

Talk about a delay is politically driven, argues one observer

continental banks and companies that Emu will go ahead on time contrasts sharply with growing scepticism in financial markets.

Recent doubts about Germany's ability to meet the Maastricht criteria and about whether the German government could politically survive the sacrifice of the D-Mark have fuelled expectations, especially in the London markets, that Emu may be delayed.

One angry German however, closely involved with the preparation in his company, suspects a conspiracy. "All this talk about a delay is politically driven," he says. "Is it a coincidence that a delay is also the favourite scenario of the right government? Nobody talks about it here," he said.

The head of the Euro task force of another large industrial group believes a delay could mean the death of the whole project.

"If this subject comes up in earnest, then there is the acute danger Emu disappears. We passed the point of no return a long time ago," he said.

The company - one of Europe's largest industrial groups - has made significant investments in preparation. If Emu was postponed this investment would turn out to be a write-off," he said. This also appears to be the consensus among the large companies.

Smaller German companies appear more hostile to the euro and are less well prepared, according to opinion polls, so many would probably welcome a delay, or be indifferent.

The fear among German industrialists, especially exporters, is that a collapse in the D-Mark would undo recent falls in the D-Mark against other major currencies.

Postponement would sound death-knell of whole project - BDI economist

whether the January 1 1999 starting date would be replaced by another date, or whether the delay was open-ended. It will also depend on whether there would be an interim currency arrangement such as narrow-band exchange-rate mechanism to avoid fluctuations.

Ultimately, it will depend on whether companies, banks and financial markets find any new date credible. Industrial companies and banks that have invested thousands of hours and millions in D-Marks, francs and guilders may have difficulties in doing so.

Emu's strains, Page 12

Wolfgang Münchau

Emu's who's going to make it

J.P. Morgan's Euro calculator

Yesterdays **1 week ago** **4 weeks ago**

NEWS: THE AMERICAS

Cash for Cuban biotech venture

By Pascal Fletcher
in Havana

York Medical, a Canadian company with a pioneering biotechnology investment project in Cuba, is pressing ahead with plans to develop and market Cuban-produced biotech products in Canada and Europe after raising C\$12m (US\$8.5m) in a private placement.

"Now we are finally moving," Mr David Allan, York Medical's chairman, said. The financing, which was clinched at the end of last month, will allow the Toronto-based company to fund research and clinical trials in Canada and Europe for a variety of promising Cuban medical and veterinary products.

York Medical has authorisation from the Cuban government to register and market overseas five products created at state-funded biotechnology research centres on the communist-ruled Caribbean island. The Canadian company has formed 50-50 joint ventures with the Cuban scientific centres involved.

Mr Allan said York Medical had approached about a dozen institutional investors in Canada and Europe. "We received orders for C\$16m on a C\$10m issue, and we accepted C\$12m," Mr Allan said. The private placement was handled by Griffiths McBurney and Partners, the same Canadian investment bank which underwrote a C\$675m (\$500m) debentures issue last November for Sherritt International, another Toronto company with Cuban investments.

One non-Canadian investor which agreed to take part in the financing of York Medical was Havana Asset Management, the manager of Beta Gran Caribe, a British-based investment fund focusing on Cuba. Havana Asset Management was understood to be investing C\$1.5m and would be represented on the York Medical board.

Mr Allan said investors had not been intimidated by the US Helms Burton law, which threatens penalties against foreign investors judged to be "trafficking" in expropriated, formerly US properties in Cuba. The Cuban products and research centres with which York Medical was involved had been developed after the 1959 Cuban revolution.

York Medical hoped to obtain its first licence in Canada in the next three months for Diframic, a Cuban-produced antibiotic testing system.

Glimmer of light in budget row

Senate leader has offered Clinton a chance to secure a deal, writes Gerard Baker

While the main focus of skirmishing between the Republican-controlled congress and President Bill Clinton's Democratic administration remains the mushrooming allegations of political fund-raising improprieties, attention will turn this week to continuing hostilities on another familiar battlefield - efforts to balance the federal budget.

One month after the president unveiled his tax and spending proposals for the next five years, the two sides are still far from agreeing a deal that would have a budget enacted in time for the fiscal year that begins in September.

Pressure on both sides for an early breakthrough is mounting. Republicans are especially anxious to avoid a repeat of the disastrous disagreement of two years ago, which resulted in a brief shutdown of the government and cost them dearly in political terms.

The economic climate is more conducive to deal than it has been for many years. Continuing growth has cut the deficit from almost 5 per cent of gross domestic product in the late 1990s to 1.7 per cent of GDP this year, or about \$200bn.

But closing the final gap may be the hardest part.

Mr Clinton claims his proposals, which include small tax cuts and some larger spending reductions, would complete the progress made.

They say relatively small changes, which would include raising the contribu-

tions the better off make towards their medical expenses, would not hurt and would significant reduce spending.

But the congressional leaders need even deeper spending reductions because of their commitment to bigger tax cuts than those in the Mr Clinton's budget.

Pressure on both sides for a breakthrough is mounting

The president proposed \$95bn of tax cuts over five years, aimed largely at middle income families, as well as a small capital gains tax cut. The Republicans are pushing for an all across-the-board cut in capital gains tax, which could cost an extra \$50bn, a proposal strongly resisted by President Clinton and Mr Robert Rubin, his Treasury secretary.

With neither side willing to give way on these main

tax and spending proposals, another long stand-off seemed inevitable.

But a development from an unexpected source in the last week could provide the basis for agreement. Last December a panel of economists appointed by the Senate published a report recommending a change in the way cost of living increases in government benefits and tax brackets are calculated each year.

The report said the consumer price index, the current basis of calculation, overstates inflation by about 1.1 percentage point a year, and called for a new method of calculating the increase.

If the panel's recommendations were implemented they would reduce the federal deficit by \$70bn by 2002.

Initially the report was handled with extreme caution by politicians on both sides, wary of upsetting the powerful political lobby of pensioners and other beneficiaries.

But last week, Senator Lott, in an attempt to break the budget impasse, called

for the establishment of a commission that would change the cost of living calculations along the lines recommended.

Other congressional leaders, including Mr Gingrich, are deeply suspicious. They fear Senator Lott could be walking into a trap. They do not want to be seen to be alone in hacking a proposal that could prove unpopular.

Instead they have been waiting for the president to support the planned commission, thus rendering it bipartisan. As yet, however, the White House has expressed only cautious interest.

Senator Lott wants the administration to sign up to his proposal within the next two weeks. All last week congressional go-betweens went to and from the White House and the Capitol.

It is now up to President Clinton to decide whether he wants to seize the chance to secure a budget deal, or, as he has done so skillfully in the past, to exploit Republican support for a cause that could be damaging for his political opponents.

Beijing attacks Washington over 'irresponsible' reports of political donations

US confirms China funds briefing

By Gerard Baker in Washington

The US Justice Department told two officials at the National Security Council last June that the Chinese government was allegedly trying to influence last year's congressional elections by making surreptitious campaign contributions to a number of Congress members, the White House confirmed yesterday.

But the two officials did not pass the information on to senior figures in the administration, including President Bill Clinton, because they had been given the information only on the specific understanding that they would not circulate it within the White House.

"They were given a briefing on very specific ground rules and they respected those ground rules," said Mr Mike McCurry, the president's press spokesman.

However, China yesterday heavily criticised the US for what it said were irresponsible and wrong

actions over reports that Beijing's embassy had made illegal political donations to the US Democratic party.

A senior Chinese foreign ministry official had made serious representations to US chargé d'affaires in Beijing over an issue that had created bad feeling and undermined relations, the official Xinhua news agency said.

Xinhua quoted Mei Ping, director of the Chinese foreign ministry's Americas department, as saying:

"The Chinese side has never got involved in US political affairs in any form. Such slanderous news and reports about China are ill-motivated fabrications... We hereby express our indignation and strong displeasure over the matter."

The revelation and the denial add a further twist to an increasingly extraordinary tale of the apparent attempts by China to buy US policy through judiciously placed but illegal campaign contributions.

It seems highly unusual that law enforcement officials who had purportedly identified a plot by a foreign government to subvert at least one branch of the US government

should not wish the president to be told about it.

The matter is almost certain to be a further source of controversy in the continuing Senate deliberations over the nomination of Mr Anthony Lake as director of the Central Intelligence Agency. Mr Lake was chairman of the National Security Council at the time of the FBI briefing.

But the new information is also likely to focus further attention on the allegations of improper funding by the Democrats during last year's presidential election campaign. The FBI is understood to be investigating the origins of more than \$3m raised for the Democrats by a number of Asian American businessmen with Chinese connections. The Democratic National Committee has been forced to return much of the money because it could not be sure where it came from.

It is not clear what the Chinese government was trying to achieve from its alleged activities.

INTERNATIONAL ECONOMIC INDICATORS: MONEY AND FINANCE

This table shows growth rates for the most widely followed measures of narrow and broad money, a representative short- and long-term interest rate series and a representative equity market yield. All figures are percentages.

UNITED STATES

	Narrow Money (\$B)	Broad Money (\$B)	Short Interest Rate	Long Interest Rate	Equity Market Yield	Narrow Money (\$B)	Broad Money (\$B)	Short Interest Rate	Long Interest Rate	Equity Market Yield
1987	11.6	6.5	8.62	8.28	3.12	10.5	11.5	4.15	4.64	0.56
1988	4.2	7.6	8.85	8.84	8.4	10.4	4.43	4.77	0.54	9.8
1989	1.2	4.2	8.71	8.34	3.43	9.5	5.21	5.21	5.21	8.2
1990	3.8	5.5	8.05	8.35	3.60	2.8	5.5	7.62	7.90	0.65
1991	6.0	3.7	5.87	7.95	3.21	5.2	2.0	7.21	5.40	0.75
1992	12.4	2.0	3.7	7.00	2.95	4.5	-0.4	4.28	5.24	1.00
1993	11.8	1.2	3.22	5.56	2.76	3.0	1.4	2.68	4.19	0.87
1994	8.2	1.4	4.67	7.08	2.88	5.4	2.9	2.12	4.20	0.76
1995	8.2	1.9	5.03	5.23	2.51	8.2	3.2	1.12	3.39	0.95
1996	3.2	4.9	5.41	6.49	2.15	8.7	5.1	0.48	3.03	0.75
1st qtr. 1997	-2.3	5.2	5.30	5.89	2.21	3.1	0.49	3.18	0.78	9.3
2nd qtr. 1997	-1.4	5.4	5.31	5.19	1.95	3.5	0.51	3.23	0.78	8.0
3rd qtr. 1997	-3.5	4.4	5.49	6.77	2.20	13.4	5.5	0.51	3.11	0.75
4th qtr. 1997	-4.8	4.8	5.45	6.52	2.02	10.6	3.1	0.42	2.02	0.77
March 1998	-1.8	5.9	5.31	6.26	2.10	18.1	9.1	0.51	3.18	0.77
April	-2.3	5.9	5.35	6.50	2.20	15.1	5.2	0.49	3.23	0.71
May	-2.4	5.4	5.38	6.72	2.18	15.3	5.3	0.52	3.28	0.72
June	-2.4	5.0	5.42	6.55	2.17	16.3	3.3	0.46	3.19	0.71
July	-3.2	4.7	5.53	6.55	2.25	14.3	3.7	0.55	3.27	0.74
August	-3.2	4.4	5.44	6.32	2.16	13.2	3.7	0.53	3.14	0.76
September	-4.2	4.3	5.52	6.22	2.19	13.5	3.5	0.43	3.21	0.73
October	-4.9	4.4	5.43	6.54	2.08	11.0	3.7	0.43	2.75	0.76
November	-4.7	4.7	5.41	6.18	2.00	10.3	3.3	0.42	2.82	0.77
December	-4.2	4.9	5.51	6.29	1.98	10.0	3.1	0.42	2.48	0.80
January 1997	-3.8	4.9	5.47	6.56	1.90	10.3	3.1	0.43	2.49	0.86
February	-0.7	2.9	5.94	6.42	1.84	8.9	3.3	0.75	2.44	0.88

JAPAN

	Narrow Money (\$B)	Broad Money (\$B)	Short Interest Rate	Long Interest Rate	Equity Market Yield	Narrow Money (\$B)	Broad Money (\$B)	Short Interest Rate	Long Interest Rate	Equity Market Yield
1987	9.6	11.32	16.58	1.84	1.47	10.5	7.3	4.03	6.14	2.2
1988	9.8	6.4	8.25	6.45	2.6	8.9	5.7	7.12	8.45	2.6
1989	9.8	6.4	8.25	6.45	2.6	8.9	5.7	7.12	8.45	2.6
1990	9.8	6.4	8.25	6.45	2.6	8.9	5.7	7.12	8.45	2.6
1991	9.8	6.4	8.25	6.45	2.6	8.9	5.7	7.12	8.45	2.6
1992	9.8	6.4	8.25	6.45	2.6	8.9	5.7	7.12	8.45	2.6
1993	9.8	6.4								

NEWS: INTERNATIONAL

Netanyahu and Arafat try to beat off revolts

By Judy Dempsey
in Jerusalem

Mr Benjamin Netanyahu, Israel's prime minister, flew to Moscow yesterday, confident he has thwarted for the time being a revolt by nationalist members of his coalition who oppose the first of three Israeli pullbacks from the rural areas of the West Bank.

A no-confidence vote, due this week, has been postponed until next Monday, giving Mr Netanyahu more time to muster support.

Those domestic pressures partly explain why the US vetoed a United Nations Security Council resolution condemning Israel's settlement at Har Homa in east Jerusalem.

But Mr Netanyahu is not alone in heading an unruly coalition. Mr Yasser Arafat, president of the Palestinian Authority, is under immense pressure as well.

Since his return from Washington last week, Mr Arafat has faced a barrage of criticism from his supporters. Palestinian negotiators claim the peace process is barely on track following the Har Homa decision, the closure of four Palestinian offices in east Jerusalem and agreement to withdraw Israeli troops from only 9 per cent of the West Bank.

Although Israel, under the terms of the Hebron accord, can unilaterally determine the extent of its pullbacks, Mr Shimon Peres, leader of the opposition Labour party, said it was crucial to consult the Palestinians since such confidence-building measures were a vital plank of the peace process.

For the Palestinians, "the



Abu Mazen: offer to quit puts pressure on Arafat

Riyadh's fiscal severity wins IMF praise

But the kingdom is urged to press ahead with structural economic reforms, writes Robin Allen

Saudi Arabia, which holds a quarter of the world's proven oil reserves and whose stability is vital to western security interests in the Gulf, has been given a qualified pat on the back for its recent economic performance by the International Monetary Fund.

The Fund warns, however, in its latest staff appraisal that current buoyant oil prices might not last and urges the government to carry out structural reforms "the speed and depth of which will play a crucial role in sustaining a high level of private sector investment, growth and employment creation".

The government's stringent fiscal policies of the last two years, as well as measures taken to increase non-oil revenues, have resulted in "a significant improvement in fiscal and external accounts", says the IMF. This is largely due to the way it has handled its \$12bn oil revenue windfall - part of it used to pay off overdue debts. Saudi Arabia was able to achieve its first official current account surplus last year for 13 years.

The government's tough fiscal policies have taken their

Saudi Arabia back in the black

Balance of payments Current account of Saudi Arabia

Exports Trade balance

Imports Current account balance

Trade balance Current account balance

Current account balance Trade balance

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NEWS: UK

Letter urges unity on 'fundamental issue of UK commitment to the single market'

Business leaders attack Euroscepticism

By Stefan Wagstyl,
Industrial Editor

Twenty three British business leaders have stepped into the debate over the UK's role in Europe with an attack on "the spread of extreme Euroscepticism".

In a letter in today's *Financial Times*, they condemn "the mistaken belief that an arm's length and hostile attitude on Europe is now in the UK's best interests".

The authors deny their attack is aimed at the Conservatives, even though Tory rightwingers have

been among prominent critics of the European Union.

Sir Colin Marshall, president of the Confederation of British Industry, the employers' lobby group, and chairman of British Airways, said yesterday: "This is not party political. There are Eurosceptics on both sides. But we are concerned about the level of anti-European sentiment. And we are concerned it might get worse in the run-up to the election." Sir Colin and his fellow signatories are concerned the debate about European monetary union is being turned by Eurosceptics into an argument about the UK's membership of the EU.

The letter follows a similar appeal last year in which 16 business leaders warned the UK risked isolation if it permanently ruled

out joining Eru. Ten of the 16 have signed today's letter.

Several signatories reinforced the letter's message with personal comments. Sir Ronald Hampel, chairman of ICI, said unless European countries, including the UK, pursued the creation of the single market they would face difficulties competing with the US and Asia.

Sir Brian Moffat, chairman and chief executive of British Steel, said: "It would be absolutely crippling to withdraw from the EU."

Sir Clive Thompson, group chief executive of Rentokil Initial, said:

"What we are really asking for is an improvement in the quality of debate and for some politicians to stop resorting to xenophobia."

Mr Nick Relly, chairman of Vauxhall, the UK subsidiary of General Motors, said: "The timing for the letter is right because the issue will be high on the political agenda during the election and we want to make sure at the start that the debate is more meaningful than just politics."

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Editorial Comment, Page 13

N Ireland gets smart in City shirts sector

Province carves out niche making upmarket garments to counter competition from Asia

Walking past any of the gentlemen's shirtmakers on London's Jermyn Street, one half expects to glimpse an army of tailors stitching away at the back of the shop. The reality is somewhat different.

In fact, most of the brightly coloured shirts, with their distinctive stripes and removable collar-bones so beloved of the City of London, are made in Northern Ireland at three small, privately-owned textile factories. While much of the UK garments industry has been devastated by cheap Asian imports, Ulster has carved out an important niche for itself. It accounts for 60 per cent of Jermyn Street shirt sales, a market worth £20m (£49m) a year, compared with total UK shirt sales of about £800m.

Ulster has long had a tradition in textile manufacturing, on the back of its role in the international linen trade. But its dominance in this rarefied zone of the market owes much to the foresight of Mr Robin Eagleson.

In 1984, as executive director of Spence Bryceon, an Ulster-based textile com-

pany, Mr Eagleson decided to move his shirt production upmarket to make the more skills intensive, technically demanding Jermyn Street product.

Until then, the company had supplied a range of shirts for UK retail multiples, but increasingly buyers were looking offshore to production in Asia and elsewhere. "We had to review our products and decide which we could make money on," he recalls.

Until then, many of the Jermyn Street shirtmakers had relied on their own factories. But in the mid-1980s the market changed dramatically, with the arrival of the City yuppie and the launch of Thomas Pink, the shirt retailers, which did much to popularise the product.

Although there are no official industry figures, Mr Eagleson estimates that the total market for the Jermyn Street product has doubled in the past decade.

Signalling his own confidence in the future, last December he became the managing director and 85 per cent owner of Shirtmakers Guild, the Industrial Development Board, the Northern Ireland investment

Trader abandons Danish project

By Clay Morris in London

Mr David Rycott, the former London options trader, has abandoned his effort to win Danish regulatory approval for a currency trading scheme, only days after giving a legal undertaking not to conduct any investment business in the UK.

The move appears to dash Mr Rycott's original hope of gaining a "passport" recognised throughout the European Union under the EU's Investment Services Directive.

Finanstilsynet, the Danish financial regulator, said yesterday that Scandinavian Futures and Options Group, a Copenhagen-based company owned and run by Mr Rycott, had withdrawn its application for authorisation. SFFG will have to stop doing business in or from Denmark, the regulator said.

SFFG had withdrawn a similar application in the UK to the Securities and Futures Authority in May last year after Mr Rycott decided to concentrate his efforts on Denmark.

Last week, Mr Rycott and his Spanish company, Anglo Scandinavian, agreed in the High Court in London to return £380,250 (\$619,600) to 80 UK investors in a currency trading scheme and not to engage in investment business in the UK.

After receiving the undertakings, the Securities and Investments Board discontinued legal proceedings against them.

UK and Spanish regulators have been in contact about Anglo Scandinavian, whose trading operation is based in Marbella. Its activities would require authorisation under a draft law now before the Spanish parliament, but its present status is less clear, the Spanish regulator admits.

The action against Anglo Scandinavian was the UK regulator's second against Mr Rycott. In 1988, it applied successfully to have DPR Futures, his previous options and futures trading company, compulsorily wound up on public interest grounds.

Inflation figure lifts rate rise pressure

By Wolfgang Münchau,
Economics Correspondent

Pressure for higher UK interest rates receded further yesterday on the news that producer price inflation dropped to 1.3 per cent in February, the lowest rate since October 1986.

Mr Eddie George, governor of the Bank of England, the UK central bank, predicted that inflation excluding mortgage interest payments would fall below the government's target of 2.5 per cent this year, a comment that fuelled the market's optimism about the UK's infla-

tion and interest rate outlook.

Although Mr George was only reiterating an earlier inflation forecast by the Bank, his comments - made in Switzerland at the Bank for International Settlements - helped the pound, which ended up 3 pence higher at DM23.728 (\$1.60).

The benign inflation outlook was corroborated yesterday by the British Retail Consortium, whose retail sales monitor showed that annual growth in the value of retail sales dropped from 4.9 per cent in January to 4.3 per cent in February.

Excluding food, drinks, tobacco and oil, output prices rose even less - by an annual 0.5 per cent after 0.6 per cent in January. Input prices - prices for raw mate-

rials and fuels - declined by an annual 6.6 per cent, after a decline of 6.5 per cent in January.

The fall in producer price inflation largely reflects the deflationary effects of the strong pound, which is also feeding into shop prices amid growing evidence of intense price competition among retailers.

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rials and fuels - declined by an annual 6.6 per cent, after a decline of 6.5 per cent in January.

The latest economic releases support the stance taken by Mr Kenneth Clarke, the chancellor of the exchequer, who has been resisting pressure by the Bank of England for a small rise in base rates, which are currently 6 per cent.

Ms Angela Knight, Treasury minister, hailed yesterday's figures as indicating the UK now had an "unclouded outlook" for prices in the high street [retail centres] this spring".

Mr Edmund Noris, UK economist at Nikko Europe, said that the effect of strong sterling had not yet fully fed through into prices.

BAe to recruit graduates outside Britain

By Michael Stepanik,
Aerospace Correspondent

British Aerospace is having to recruit graduates outside the UK because of shortcomings in the UK's education system, Sir Richard Evans, the company's chief executive, said yesterday.

Sir Richard said the problems began in primary schools where pupils were not being given an adequate grounding in technology and industry-related subjects.

He said: "There is a complete lack of understanding

of what technology and industry are really about."

His comments came shortly before today's publication of the first government league tables for primary schools.

Sir Richard said BAE was attempting to improve technology education in the UK by forging close links with schools. It also planned to create its own degree-awarding university.

Sir Richard told the Aviation Club of Great Britain that BAE had set out to recruit 600 graduates last

year but could not find enough qualified UK candidates.

He said: "This year, we're extending our recruitment network to the Continent and that shouldn't be the case."

Sir Richard said his group had established relationships with primary and secondary schools in the areas of the country in which it had facilities. BAE had provided the schools with computer hardware and had shown teachers around the company.

He said that schools now

had computer equipment linked to BAE's systems. In some cases, even primary school pupils had worked on basic projects for the company, for which their schools had been remunerated.

Sir Richard said it had taken time to win some teachers round. "The teaching profession in this country is incredibly conservative. It took a long time to get this programme moving."

However, BAE's work had been welcomed by the children and their parents and

this had helped it win the teachers' support.

He said the in-house university would help co-ordinate BAE's research links with education institutions and that he envisaged it getting accreditation to award its own degrees. He did not give a timetable for setting up the university.

BAE is one of Europe's leading aerospace and defence companies. It has a 20 per cent stake in Airbus Industrie, the world's biggest aircraft manufacturer after Boeing of the US.

Free-market Labour seeks a greater voice in Europe

Trade liberalisation the priority, but the environment and a "social clause" remain high on the agenda

European Union membership has cost Britain sovereignty over much of its national trade policy - and a growing chunk of competition policy as well. Yet the UK's voice still counts for something on these issues in Brussels, where most of the big decisions are made.

Historically, Britain has often held a swing vote in the Council of Ministers on Europe's trade stance. Under the Labour party, it has tended to tip the balance towards protectionism; under Conservative rule, for the past 18 years it has been in the vanguard of the free-traders.

But for Mr Robin Cook, the opposition foreign affairs spokesman, these alternating doctrinal allegiances are a thing of the past. On trade, as on so many other economic policy issues, New Labour now embraces the free-

market rhetoric - and, it seems, many of the principles espoused by the Tories.

"Our record of support for trade liberalisation is very clear," Mr Cook says. "I don't buy the argument that increasing trade from poorer countries is necessary to the threat to the overall standard of living of European nations."

"It is wrong to believe Europe could get more prosperous while the rest of the world stays poor." The painful industrial restructuring - and associated job losses - which competition from low-priced imports can bring would also hold no fears for a Labour government. "We will have to trade up to adjust to the global economy," he says. "But the overall effect should be positive for us." That, he says, is the point of Labour's emphasis on training, investment and technology.

If Mr Cook has no sympathy for Britain's industrial lame ducks, he is scathing about other EU members distorting competition by using taxpayers' money to bail out theirs.

"The extent to which we have failed to cut state aid to steel plants on the Continent is deeply depressing," he says.

He partly blames the British government. It could have done

more to get Brussels to clamp down on subsidies, he argues, if it had not alienated the rest of the EU by being "rude to everybody about everything at the same time".

On two issues, however, Mr Cook's enthusiasm for the law of the market is more restrained. One is environmental policy, on which he holds strong personal convictions, and which he would put high on his agenda as Foreign Secretary.

He also disagrees with the EU's recent abandonment of plans to ban the use of leg-hold traps to

catch fur animals. The proposal, which triggered a trade dispute with the US and Canada, was dropped after Sir Leon Brittan, the EU trade commissioner, concluded that it would violate WTO rules.

"We are in danger of undermining popular support for free trade if we say the whole of Europe cannot reach a mature decision that such a practice is one we are unwilling to tolerate," Mr Cook says. Underlining his personal commitment to the animal cause, he keeps on his desk a stuffed stoat (which is said to have met its end less painfully).

The second issue where Labour strays from the free trade path is in its demand for a "social clause" in the WTO, which would entitle members to restrict imports from countries which failed to respect basic labour standards. Mr Cook thinks that

such a clause should be a valid defence when such restrictions are challenged in WTO trade disputes cases.

He claims a social clause would not be designed to interfere with liberal trade - but he admits there is a risk that it would be abused for purely protectionist purposes. That is one reason why Britain joined other countries in overwhelmingly rejecting the idea at last December's WTO ministerial conference.

Mr Cook agrees that the rebuff means the argument in favour of a social clause has probably been lost for the moment.

"No doubt people said that for a hundred years about slavery," he says. "But the opponents didn't give up."

Guy de Jonquieres
David Wighton

UK NEWS DIGEST

Minister to hit at EU policy

The government will risk further controversy with its European partners this week when Mr Ian Lang, trade and industry secretary, travels to Germany to attack EU social policy.

Mr Lang's move marks an attempt to wrest back the initiative on Europe after a series of mistakes by cabinet colleagues and the defection on Saturday to the Referendum party of Conservative MP Sir George Gardiner.

It also constitutes part of a string of initiatives and policy statements leading up to a speech by Mr John Major, the prime minister, to the Conservative central council in Bath in the west of England on Saturday. Mr Lang will on Thursday tell the BDI, Germany's employers' organisation in Düsseldorf, of Britain's "grave concerns about the direction of European social policy", notably the social chapter of the Maastricht treaty.

Mr Tony Blair, the opposition Labour party leader, vowed yesterday that Labour's pledge to sign the social chapter would not jeopardise competitiveness. Speaking to the Newsmen Society, he said: "We will not impose the so-called German or European model of social and employment costs." Any attempt to impose such costs would be resisted "if necessary by the veto", although there is no evidence that any such move is contemplated.

John Kampfner

OIL AND GAS LICENSING

Latest onshore round launched

The government yesterday announced the launch of the eighth onshore oil and gas licensing round.

Mr Richard Page, the junior energy minister, said the new round was in response to demand from companies keen to gather methane from disused coal mines and to explore for conventional oil and natural gas reserves.

It will include all unlicensed acreage above the high water mark and will take in well-known beauty spots and sensitive environmental areas. These include Windsor Castle near London, where several years ago a Canadian company secured the consent of the Queen to explore beneath the royal estate. That license lapsed before any drilling could take place.

UK onshore oil production over the past 12 months has averaged just over 107,000 barrels a day, according to figures from Wood Mackenzie, the Edinburgh-based industry consultants. That compared with an average of 2.46m b/d from offshore fields.

But a number of small foreign companies, including several from Canada, have recently increased their interest in the UK onshore oil industry.

Robert Corrigan

CARE OF THE ELDERLY

Cool welcome for 'partners' plan

The government yesterday launched its long-awaited scheme to help the elderly meet the costs of long-term care without having to sell their homes, but the proposals received only a cautious welcome from insurers and carers who charged they did not go far enough.

The plan, announced by Mr Stephen Dorrell, the health secretary, would provide for "partnership" schemes which allow people to protect a portion of their assets if they require care provided they first take out insurance to cover some of the costs themselves. The move is the second of three big pre-election government initiatives aimed at encouraging individuals to take increased responsibility for their own future needs while expanding the role of the private sector in the provision of public services.

However, Mr Chris Smith, health spokesman for the opposition Labour party, dismissed the plans as a "small step" which would do little to help most pensioners.

Mark Sutcliffe

PRIMARY EDUCATION

National tables expose gulf

A wide gulf in the academic standards achieved by the best and worst English primary schools is exposed by the publication today of the first national performance tables for 1

Another year of decline forecast as governments cut spending

Emu drive hits construction machinery sales

By Peter March

Sales of construction machinery in western Europe will fall again in 1997 as governments continue efforts to tighten economic policy to meet targets for economic and monetary union.

According to Off-Highway Research, a London consultancy, sales this year of machines such as dump trucks, excavators and wheeled loaders are projected to fall 6 per cent, after declining 7 per cent in 1996.

Annual sales across Europe at distributor prices of such machinery are put at about \$20bn (£12.5bn). Much

of the spending is by private operators but is linked to publicly funded infrastructure projects such as roads and railways.

According to the consultancy, efforts by governments to restrain public spending in the drive to meet Emu targets has hit construction spending. "This is particularly true of Germany and France, both ardent enthusiasts of Emu and both of whose construction sectors are suffering as a result," Off-Highway Research says.

Mr Vito Baumgartner, chairman of the European operations of Caterpillar, the US company which is the

world's biggest maker of construction machines, said the drive by governments to meet tough Emu targets over areas such as inflation, debt and public borrowing would keep the overall market for construction machinery "flat" over the next year.

He warned that Europe could face "big and unpleasant surprises" such as rising unemployment, as individual economists try to mould their economies to meet the targets.

The goal of a common currency by 1999 would involve "tremendous challenges", but was not unattainable, Mr Baumgartner said.

According to industry esti-



Vito Baumgartner: big and unpleasant surprises for Europe

Caterpillar last year won about a tenth of construction equipment sales in Europe, making it the single biggest supplier.

In the Off-Highway Research projections, \$2,431 units of the main types of construction equipment will be sold in western Europe this year, down from \$2,038 in 1996.

The expected fall this year and the decline last year follow increases in sales in 1994 and 1995 of 16 and 5 per cent respectively.

Germany, which accounts for about a quarter of the west European market, will see a fall in equipment sales of 5 per cent this year, the consultancy adds.

Britain, with 19 per cent of the market last year, will see a drop of 7 per cent in 1997, a third translators' fees.

*1997 review of the European construction machinery sector, Off-Highway Research, £250 (\$407); 7 Upper St Martin's Lane, London, WC2H 9DL, UK.

mates, Caterpillar last year

with Italy likely to see a fall of 4 per cent and France a decline of 10 per cent. Italy and France are estimated to account for 15 per cent and 14 per cent of the European construction machinery market.

Looking further ahead, Off-Highway Research sees a general recovery in 1998, with equipment sales across Europe climbing 5 per cent, helped by a spurt in German unit sales of 16 per cent in that year. Both 1999 and 2000 should be growth years, the consultancy reckons, with European sales reaching 109,365 in 2000.

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Teachers seek to chalk up success

Canada is out to regain its share of foreign students, writes Bernard Simon

School principals, university presidents and the dean of a veterinary college were among 400 salesmen who accompanied Mr Jean Chrétien, Canada's prime minister, on a trade mission to the Philippines, South Korea and Thailand last month.

The 67-strong contingent of educators were pitching their schools, colleges and universities as aggressively as the aircraft, power equipment and software manufacturers on the trip. They set up exhibits and met local foundations, education institutions and government officials.

Their inclusion in the Team Canada mission was part of a drive by the country to regain market share in the increasingly intense struggle among industrial countries' schools and universities to attract foreign students. Academics point to the benefits of scholarly exchanges and fresh ideas.

"We don't want to position ourselves as doing it just for the money," says Ms Sally Brown, senior vice-president of the Association for Universities and Colleges in Ottawa.

But money is a big part of the equation. The 20 foreign students who attend Jasper High School in the foothills of the Rockies - whose principal was among those on

the Team Canada mission - contribute about 12.5 per cent of the school's budget.

A paper presented to an education conference in Brisbane, Australia, in 1996 estimated that about 1.5m university students worldwide study outside their home country. With each student spending an estimated \$18,000 a year on tuition and living expenses, the total market is valued at about US\$27bn.

The Ottawa-based Canadian Bureau for International Education (CIE), a non-profit agency, said in a recent report that "with accelerating growth in demand for university education, primarily in Asia, this market is expected to grow exponentially in the next 30 years".

Almost half of international students at present come from Asia, with the proportion expected to climb to about 75 per cent over the next two to three decades.

Besides the immediate financial gain, the hope is that foreign students will form bonds to their alma mater and their country that could pay off later in business contacts, trade and investment. Professor George Fallis, dean of arts at York University in Toronto and another member of last month's trade mission, said: "If you've done your job

properly, the students have a great loyalty to the institution."

The US makes up roughly 30 per cent of the international student market (see chart). But Australian universities have been especially aggressive in recent years, doubling their market share to about 3.3 per cent by boosting foreign student enrolment from 16,000 in 1985 to 49,200 in 1994.

The UK's share has grown from 5.4 per cent to 12.6 per

cent in 1995. The remaining 55 per cent is made up by other countries, including Germany and France, which offer free tuition to foreign students.

By contrast, the University of Toronto, Canada's biggest, has seen its foreign numbers slide from about 4,200 in the early 1980s to 2,100 in the current academic year, equal to less than 4 per cent of the country's students.

Concern at the dwindling numbers choosing Canada has risen as the provinces, which have jurisdiction over

each institution's priorities.

The University of Toronto, which wants to secure its reputation in post-graduate research, has halved fees for foreign PhD students to C\$7,500 (US\$5,514) a year, far below levels at comparable US universities, but still more than double the C\$3,400 charged to Canadians.

Undergraduate arts and science fees have come down by only about C\$1,500. Fees in the medical and dental schools have been raised. High schools charge from

C\$7,500 in Alberta to about C\$12,000 in British Columbia. Pupils must also pay living expenses, although some schools offer "host-family" arrangements.

Schools and universities have taken various other steps to woo foreign students. Many offer ESL (English as a second language) courses, and stay open during the summer holidays to enable foreign students to complete courses quickly.

The CIE report underlined the need "to develop complete 'after-sales' service which can ensure... social adaptation and academic success".

Educators are also co-operating more closely among themselves and with the federal government. Seven Canadian Education Centres, funded by subscription, have been set up over the past year at Canadian embassies in Asia. Immigration authorities are loosening red tape for student visas.

According to Ms Brown, "we want to market the fact that we're a low-cost, high-quality option". However, other issues are at play. While she is also keen to emphasise that "it's not cold 12 months of the year", she ruefully admits that it is tough for Canada to compete against the weather in Australia.

The above information is acceptable BY FAX. By return, JCS would send a FORM OF APPLICATION by facsimile, which is to be filled and sent back with required documents attached (e.g. annual report) by registered air mail and/or international courier service etc. Those firms or companies who have submitted FORM OF APPLICATION shall be registered for pre-qualification (PQ) as mentioned in Appendix of FORM OF APPLICATION. PQ for each procurement will be envisaged one by one in accordance with the contents of submitted FORM OF APPLICATION. PQ will commence after 3 weeks from this publication as soon as necessary preparation is arranged. Criteria of PQ shall be finalized by respective procurement, depending on procurement conditions such as its nature, scale, delivery period, etc. It should be noted, however, that JCS is not committed to contact ALL firms or companies expressing their interest after submitting FORM OF APPLICATION.

Invitations to tender qualified firms or companies will be issued in due time.

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Lack of transparency in

GENERAL PROCUREMENT NOTICE

PROCUREMENT OF PRODUCTS AND SERVICES UNDER JAPANESE GRANT AID FOR ECONOMIC STRUCTURAL ADJUSTMENT OF THE LAO PEOPLE'S DEMOCRATIC REPUBLIC

The Government of the Lao People's Democratic Republic has received a Grant Aid of 1.5 billion Yen from the Government of Japan to purchase products and services necessary for public bodies and private sector companies of the Lao People's Democratic Republic.

Categories of product are:

- Petroleum products (Motor Gasoline & Gasoil)
- Cement (Portland & Mixed cement)
- Steel products (Steel bar & billet)

All countries are eligible to supply source countries except the Lao People's Democratic Republic. Firms or companies who are interested in supplying product(s) as mentioned above should submit to JAPAN INTERNATIONAL COOPERATION SYSTEM (JICS) the following information:

Name and address of applying firms or companies, name(s) of persons in charge, telephone and facsimile number.

The above information is acceptable BY FAX. By return, JCS would send a FORM OF APPLICATION by facsimile, which is to be filled and sent back with required documents attached (e.g. annual report) by registered air mail and/or international courier service etc. Those firms or companies who have submitted FORM OF APPLICATION shall be registered for pre-qualification (PQ) as mentioned in Appendix of FORM OF APPLICATION. PQ for each procurement will be envisaged one by one in accordance with the contents of submitted FORM OF APPLICATION. PQ will commence after 3 weeks from this publication as soon as necessary preparation is arranged. Criteria of PQ shall be finalized by respective procurement, depending on procurement conditions such as its nature, scale, delivery period, etc. It should be noted, however, that JCS is not committed to contact ALL firms or companies expressing their interest after submitting FORM OF APPLICATION.

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Lack of transparency in

Patents industry seeks cost cuts

By Clive Cookson, Science Editor

The world's patent specialists are meeting in London today to seek ways of cutting the cost of obtaining and maintaining patents. They say excessive costs inhibit innovation, by preventing smaller companies from protecting and exploiting inventions.

The heads of the US, Japanese and European patent offices will speak at the conference, organised jointly by the UK Chartered Institute of Patent Agents and the American Intellectual Property Law Association.

The agenda has three main items: cutting European patent costs; reducing the costs of litigation to enforce US patents; and stopping governments making a "profit" out of patent office fees.

Mr Andrew Serjeant, president of the Chartered Institute of Patent Agents, said the biggest issue would be costs in Europe. The cost of obtaining a typical 20-page patent in eight countries through the European Patent Office is about \$24,000 of which about a third is patent office fees, a third is patent attorneys' fees and a third translators' fees.

The American Intellectual Property Law Association says in a paper for the meeting: "The overall costs of obtaining patents in Europe through the EPO are so high that they often defeat the purpose of creating the European patent system. US applicants file about 30 per cent of cases in the EPO and thus they bear a substantial portion of these high costs".

The EPO recently cut its fees by 20 per cent, but translation costs are rising. Under the present system, the full patent has to be translated into the language of every country to which it applies. The conference will discuss proposals to limit the translation requirement.

The Europeans, for their part, will be urging their American colleagues to cut the costs of defending a US patent, which can run into millions of dollars.

OECD Export Credit Rates

The Organisation for Economic Co-operation and Development announced new minimum interest rates (%) for officially supported export credits for March 15 to April 14 (February 15 to March 14 in brackets).

D-Mark	5.67 (5.79)
Ecu	5.31 (5.41)
French franc	5.58 (5.78)
Guider	
up to 5 years	5.30 (5.35)
5 to 8.5 years	5.65 (6.10)
over 8.5 years	6.65 (7.00)
Italian lira	6.72 (6.53)
Yen	2.30 (2.30)
Peseta	6.58 (6.81)
Sterling	7.94 (8.23)
Swiss franc	4.32 (4.70)
US dollar	
up to 5 years	7.03 (7.16)
5 to 8.5 years	7.20 (7.33)
over 8.5 years	7.32 (7.47)

These rates are published monthly by the Financial Times, reflecting in the main the rates of the central bank of each country. They are not to be regarded as fixed rates.

Reuter, Frankfurt

■ Deutsche Bank yesterday said it had been mandated by Russia's Vneshekonombank to arrange a DM1bn (\$580m) credit package to finance German investment and export of goods to Russia. The agreement followed talks between Deutsche Bank and the Russian finance ministry.

Reuter, Frankfurt

■ Qatar and the Philippines yesterday signed economic and commercial agreements and discussed the possibility of Qatar exporting liquefied natural gas (LNG) and liquefied petroleum gas (LPG) to Manila. Sales of Qatar gas to the Philippines would add to its growing customer base of power utilities in Asia, where it already has firm sales agreements in Japan and South Korea. Qatar is home to around 33,000 Filipino workers, but trade between the two countries has been less than 1 per cent of the Philippines' overseas trade.

Reuter, Doha

■ The Commonwealth of Australia Office of Asset Sales

REGISTRATION OF INTEREST

Opportunity to Purchase or Refinance a

Major Australian Leasing and Fleet Management

and Rentals Business

COMMONWEALTH DEPARTMENT OF ADMINISTRATIVE SERVICES

One of the largest vehicle leasing and fleet management and rentals businesses in Australia

is for sale or refinancing. DASFLEET, a national commercial business, owns a fleet of more than 17,000 vehicles, with nearly 85% being sedans and estates.

DASFLEET is part of the Commonwealth's Department of Administrative Services and has three main business activities:

- leasing of passenger and commercial vehicles including executive vehicles;
- fleet management services, including the provision of vehicle maintenance and repairs, fleet management information and vehicle consultancy; and
- rental of vehicles on short and extended terms.

Approximately three-quarters of DASFLEET's vehicles are leased to Commonwealth Government departments and agencies operating on the Commonwealth Public Account (CPA) to which DASFLEET is the sole supplier with respect to civilian vehicles. CPA customers are also the primary users of DASFLEET's rental vehicles.

The sale of this business or refinancing of its vehicles is being managed by the Commonwealth Office of Asset Sales with the assistance of Baring Brothers Barrow &

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COMMENT & ANALYSIS

Martin Wolf

Emu's hidden strains

There are good reasons for delaying European economic and monetary union, but failure to meet the fiscal convergence criteria is not one of them

To anyone unfamiliar with the convoluted logic that accompanies Europe's plans for economic and monetary union (Emu), the notion that the launch of the single currency in January 1999 might have to be postponed because of Germany's growing unemployment will seem incredible. Yet that possibility is now widely canvassed.

Until recently, the focus for worries about the Emu timetable was France, struggling to reduce its fiscal deficit in the face of rising unemployment. But attention has switched to Germany since the seasonally adjusted increase in unemployment of 160,000 in January brought the country's unemployment rate to 11.3 per cent. This was then followed by another seasonally adjusted increase for February – albeit of only 5,000.

These figures confirm that Germany's labour market is not working. They also make it likely that – with unemployment already some 200,000 higher than the government assumed in its budget – the general government borrowing requirement will exceed the Maastricht target of 3 per cent of gross domestic product.

Yet bad though this news is, it hardly means Germany has become unsuited to participation in a stable euro zone – few would argue that lax monetary policy is to blame for the country's high unemployment. A more relevant conclusion would be that the economic convergence criteria, as currently interpreted, cannot draw an economically sensible line between countries that can live with monetary union and those that might be unable to do so.

In fact, the decision has apparently already been taken to pay little attention to the other fiscal convergence criterion in the Maastricht treaty – the requirement that public debt should not exceed 60 per

cent of GDP. This is an absurd state of affairs. The rigidly applied fiscal deficit test does not make economic sense. Nor is it required by the treaty which states the deficit should be no more than 3 per cent of GDP "unless either the ratio has declined substantially and continuously and reached a level that comes close to 3 per cent; or, alternatively, the excess over the reference value is only exceptional".

Even a short postponement would undermine the credibility of monetary union, invite market speculation against weaker currencies and prolong the period of intense concentration on Emu that has afflicted the EU throughout the 1990s. Mr Helmut Kohl, the German chancellor, insists Emu is a matter of war and peace. It defies belief that a meaningless fiscal failure might be allowed to postpone so cherished a project.

When propositions so apparently irrational are advanced, there must be a hidden reason. In this case, it is Italy. Mr Kohl must convince worried German savers that the new euro will be as sound as the D-Mark. They have no prob-

lem about sharing their currency with the Dutch or the Austrians. The French have made an extraordinary effort to adopt Germanic monetary habits.

But Italy, with its history of high inflation and large fiscal deficits, may be too much to swallow. Even Mr Kohl, it is widely believed, could not sell Emu to his fellow Germans in the general election due in October 1998 if Italy were included.

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lem about sharing their currency with the Dutch or the Austrians. The French have made an extraordinary effort to adopt Germanic monetary habits. If Italy is not in the first wave of entrants, German suspicions are justified.

Indeed, Professor Ronald

McKinnon of Stanford University argued in a paper to the American Economic Association at New Orleans in January that Emu's great achievement has been to force politicians in countries such as Italy to make necessary fiscal corrections.

Quite reasonably, confidence in the continuation of such painful fiscal adjustment after monetary union may be small.

One solution is to start Emu with the small group of countries that have already achieved stability against the D-Mark over a long period and enlarge its

membership a year or two later. In that way the German people would not confront southern European membership of the single currency immediately, but everyone who wanted to could be in before the switch to the new notes and coins in January 2002. If that proved impossible, the second-best alternative might indeed be delay, notwithstanding the many risks.

Yet the important difficulty is not the tactical one of timing the beginning of Emu to minimise the shock to the German people. Indeed it is not obvious why any of these all-too-transparent ruses would assuage their concerns. The big difficulty is strategic: Mr Kohl is trying to bind Germany into Europe with an arrangement that the majority of Germans dislikes. If they find the new euro unsatisfactory, they will end up less favourably inclined towards their neighbours, not more so. Monetary union would then drive Europe apart, not bring it together.

Emu's success – indeed

survival – will depend on its legitimacy in every member state. When countries start of mistreating one another such legitimacy is imperilled. But it will be still further endangered by the high unemployment that lies behind the concerns over Germany's fiscal prospects.

The fiscal retrenchment demanded by Emu could too easily become the scapegoat for Europe's unemployment ills. Instead of being seen as a source of prosperity, the EU would be condemned as the cause of misery. That is a serious strategic risk. It could destroy Emu and gravely damage the Union.

Concern about precise fiscal deficits is indeed irrational. Worry about the consequences of launching Emu into a tide of mutual suspicion and economic failure is not.

Technology · Andrew Baxter

Minds of the future

By 2050, robots could take over many of the tasks currently done by human beings

Late last year, a robot at the cybernetics department of Reading University in the UK used the Internet to programme another robot at the State University in New York, "teaching" it how to move around.

The experiment was claimed as a world first and a "major breakthrough for machinekind". But it was also designed to wave a flag, particularly at the academic world and computer scientists, says Kevin Warwick, professor of cybernetics at Reading.

"We were trying to bury once and for all the idea that robots can only be programmed by humans," he says. "Not only do they not have to be programmed, but they can learn and change what they do, and programme another robot with what they have learnt."

Prof Warwick, one of the world's leading experts on robots and machine intelligence, hopes to explode a few more myths about robots in a recent book aimed at a more general audience that was published in the UK last week.

Prof Warwick deals in science facts, to the extent that any prediction can be called a fact. One of these, he says, is that within the next 10 years there will be machines with a brain equivalent in size to a human's, in terms of quantity and density of neurons.

Prof Warwick's picture of the world in 2050 is a bleak one, but deliberately so: machines are dominant, few roles exist for dwindling numbers of humans, which are kept for their usefulness alone. Children are operated on – by machines, of course

– to remove the unnecessary elements of their brains or body. Many are taken to the incinerator in their late 20s.

This vision may seem absurdly far-fetched and excessively apocalyptic, but Prof Warwick wants to alert

people to the possibility that it could happen, given the pace of change, the current state of machine intelligence in the field – in which he is, himself, deeply involved.

Robots already exist with the brain power of insects, he says, and within five years they will have the brainpower of cats. Prof Warwick believes that enough thought has been given to the future of machine intelligence, partly because of the tendency to view robot development in terms of producing increasingly accurate copies of humans.

But robot bipeds, Prof Warwick points out, have not become reality as "home helps", contrary to science fiction and early predictions, and he believes they are unlikely to do so.

"Things like getting robots to walk, moving arms around in the way we do, are not easy to achieve. The stability problem with bipeds is horrendous," he says. Yet, put a robot on wheels and with a brain equivalent in size to a human's, in terms of quantity and density of neurons.

Prof Warwick's picture of the world in 2050 is a bleak one, but deliberately so: machines are dominant, few roles exist for dwindling numbers of humans, which are kept for their usefulness alone. Children are operated on – by machines, of course

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size, and that in the future there is no reason why we couldn't have machines that are billions of times more intelligent than we are."

There are several worrying aspects to this scenario, says Prof Warwick. Just as, even now, Internet users would find it inconceivable that the network could be switched off even temporarily, so it may become impossible to switch machines off.

Machines would design, build and operate other machines – which to an extent happens already. It is possible, he says, that robots would develop, through a survival of the fittest process, a "will to survive".

The military implications are also worrying, he says. The small, tricycle-like robots built at Reading – known as the Seven Dwarfs – are designed to test ideas for intelligent robotic behaviour that could be used in the home – to help the disabled, for example – or to help industry become more profitable.

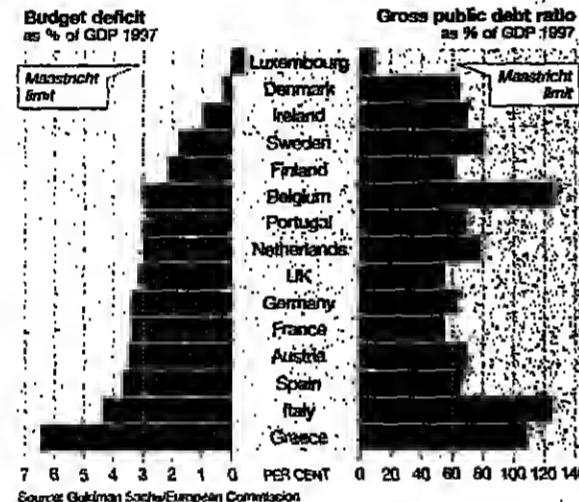
Yet even now, a not-so-nice group of researchers at another university or military base could build robot machines with similar "behaviours" and group characteristics, yet on a much bigger scale and with weaponry attached.

As the recent controversy over cloning sheep confirms, it is difficult, if not impossible, to stifle scientific curiosity. Yet there is more to worry about. Prof Warwick suggests, in the development of machine intelligence, that the theoretical possibilities opened up by Dolly the sheep.

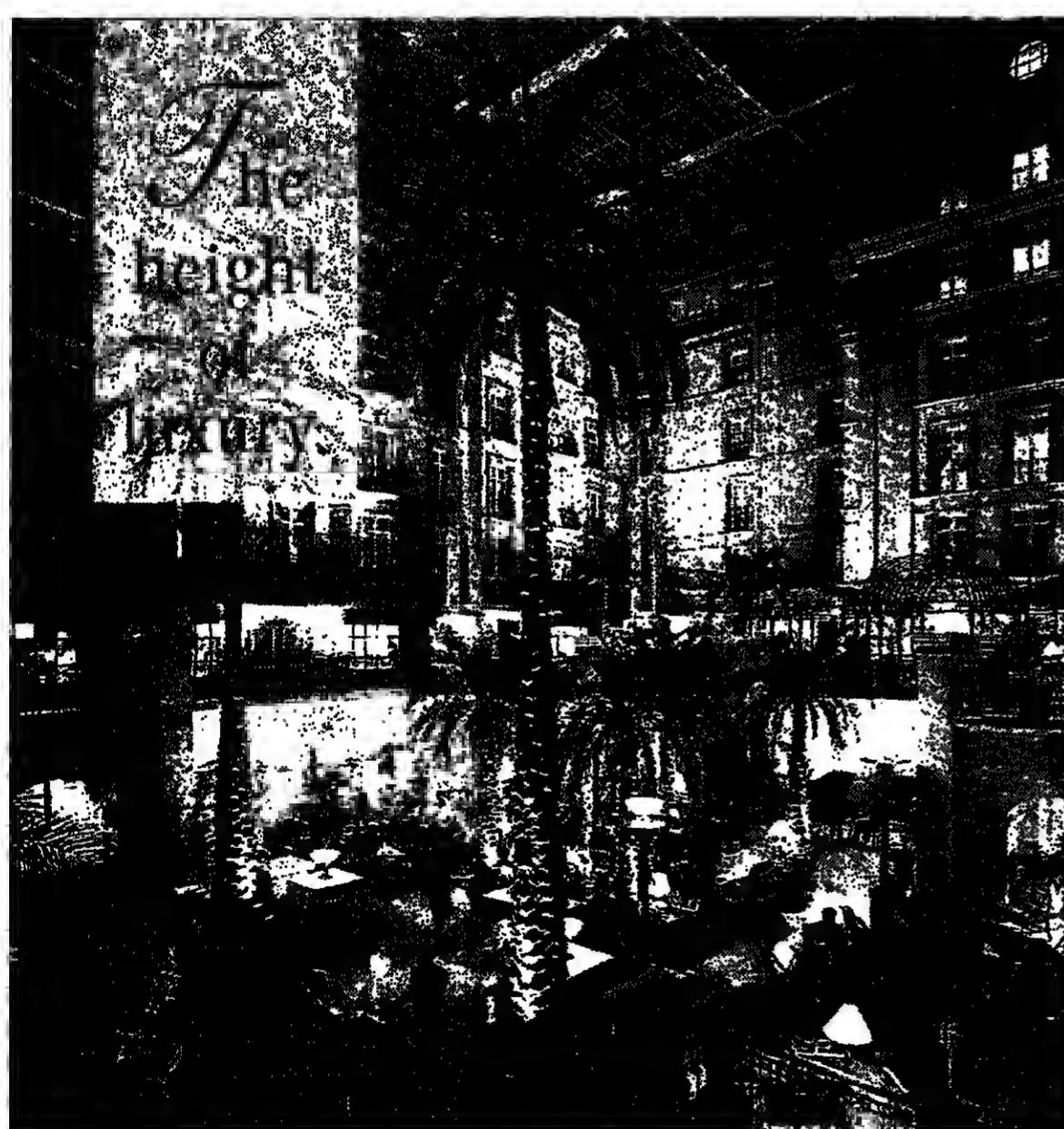
In the final paragraphs of the book, Prof Warwick asks whether there should not at least be an international body monitoring and even controlling developments in machine intelligence, although speaking this week, he concedes its usefulness would depend on how much information it could gather.

March of the Machines: Why the New Race of Robots will Rule the World, Century, £16.99

Who might make the fiscal grade?



Source: Goldman Sachs/European Commission



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LETTERS TO THE EDITOR

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Translation may be available for letters written in the main international languages.

UK must demonstrate its commitment to Europe

From Sir Colin Marshall and others.

Sir. The election approaches and it is vital that everyone recognises the real issues facing Britain on Europe.

As business people operating not only in Europe but across the world, we have watched with dismay the spread of extreme Euroscepticism and of the mistaken belief that an arm's length and hostile attitude on Europe is now in the UK's best interests.

The reality is quite different. The UK is already part of Europe. Nearly 60 per cent of our visible trade is with members of the European Union and this continues to grow. Our direct investments in other member states now exceed our exports.

More than 2,000 continental European companies have invested here, taking advantage of our growing competitive advantages in manufacturing. And our outstanding record in attracting non-EU inward investment is driven by our access to the single market.

The improvements in our economy, which are admired by our European friends, would not have been possible without the UK's committed political contribution, to the heart of Europe.

And the single market would not have been possible without the UK's committed political contribution, to the heart of Europe.

During the 1980s,

These benefits would be

put at risk if this country

chose the path of isolation:

Britain would be a poorer

place, with lower investment

and higher unemployment.

The UK must remain a full

and committed member of

the club. Of course we will

want to argue for change,

for an improved focus on the

challenges which global

competition raises.

But we cannot expect our

proposals and our criticisms

to be taken seriously if we

refuse to acknowledge the

enormous benefits which we

have already gained by

being part of Europe.

We need to demonstrate

that the UK's continued

commitment to Europe is

not in doubt. If we fail to do

so, the UK's position at the

Amsterdam Summit in June

will be gravely weakened,

and our interests in the out-

come of the Inter-govern-

mental Conference and the

Single Market Action Pro-

gramme, seriously compro-

mised.

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HENRY BUTCHER
 International
 Asset Consultants
0171 405 8411

Week 11

IN BRIEF

GE buys aircraft engine servicer

General Electric of the US extended beyond its traditional manufacturing operations with its \$50m acquisition of the US's largest independent servicer of aircraft engines. Page 19

Enso follows trend with 52% fall
 Enso, the Finnish pulp and paper group, reported a 52 per cent fall in profits in 1996, completing results in a disappointing year for the top eight forestry producers in the Nordic region. Page 16

State spending lifts Middle East banks
 Two Saudi and Gulf private sector commercial banks have reported increased 1996 profits as government spending rose on the back of higher oil prices. Page 16

Israeli retailers up 22% on acquisition
 Blue Square, Israel's largest retailing group, posted a 22 per cent increase in net income for 1996 on a 20 per cent surge in revenues, fuelled by its investment strategy. Page 18

Dah Sing advances 26.5% in year
 Dah Sing Financial Holdings, the Hong Kong-listed banking and financial services group, reported a 26.5 per cent rise in annual net profits from HK\$76.55m in 1995 to HK\$90.25m (US\$77.8m) last year. Page 22

Premier sticks with Albania
 Premier Oil said that the political upheaval in Albania would not alter its decision to step up its exploration drive, as it reported an 80 per cent rise in 1996 net income to £45.3m. Page 23

Celinet chief departs after 30 months
 Mr Howard Ford, managing director of Celinet for the past 30 months, left the UK mobile phone operator unexpectedly. Mr Ford and British Telecommunications, which holds a majority stake in Celinet, said the parting was amicable and by mutual agreement. Page 23

Laporte surprises with 12% rise
 Laporte, the UK speciality chemicals company, surprised the City of London with a 12 per cent rise in underlying profits, on static sales, which it claimed as the reward for last year's radical restructuring. Page 23

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Market Statistics <http://www.FT.com>

Chief price changes yesterday

PRINCIPAL (PDM)	PARIS (PPY)
Alstom	343 + 61
BBE	111 + 47
Horizon	538 + 25
Hu Hein	262 + 12
Wingates	610 + 425
Alstom	1366 - 31
Alstom	296 + 334
Comins	427 + 27
US Alstom	247 + 2
Alstom	177 - 14
Office Depot	19 - 414
US Alstom	205 + 134
London (PDM)	100 - 100
Alstom	1255 + 85
BBE	3575 + 235
Horizon	725 + 105
Wingates	322 + 12
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COMPANIES AND FINANCE: EUROPE

Second time lucky for Mediobanca

The secretive Milan investment bank played an important role in the HPI-Marzotto merger

For Mediobanca, the secretive Milan investment bank, and the "salotto buono", the exclusive club grouping the cream of Italy's private business establishment, it is known, it seems to be a case of second time lucky.

Barely two years ago, Mediobanca's attempt to merge the Ferruzzi-Montedison group with Gemina, the investment holding controlled by some of Italy's biggest companies and led by Fiat, ended in fiasco. The idea was to create a new private sector mammoth to resolve the financial problems of the Ferruzzi group, in the aftermath of its near-collapse in 1983.

The collapse of the so-called "SuperGemina" project was not only a financial blow for Mediobanca and its partners; it also badly damaged the image and credibility of the country's premier investment bank. The general impression was that Mediobanca, for decades run by Mr Enrico Cuccia, its veteran honorary chairman and corporate match-maker, was losing its touch and that the old incestuous ways of doing business in Italy were on the wane.

Judging by yesterday's stock market reaction to the merger of Gemina's industrial portfolio with Marzotto, many were too quick to write off the influence of Mediobanca and Italy's biggest corporate hitters. The link-up will in effect create a "SuperGemina Mark II" in the textiles and clothing business.

The shares of both Marzotto and HPI - the new company which has been taken over Gemina's industrial interests - rose sharply yesterday in an otherwise depressed day on the Milan stock exchange.



Fiat chairman Cesare Romiti (left) and Pietro Marzotto, who becomes chairman of Gruppo Industriale Marzotto



Fiat chairman Cesare Romiti (left) and Pietro Marzotto, who becomes chairman of Gruppo Industriale Marzotto

The rises reflect the perception that there are significant differences between SuperGemina and the latest merger. Unlike SuperGemina, there is no question of a bail-out and no financial skeletons. There is also a stronger industrial logic to the deal, which aims to create a European textiles and clothing group with £1,000m (588m) in Gemina liquid assets to support an expanding its clothing and luxury goods interests.

Some analysts believe the deal could be the first stage in creating an Italian version of the French LVMH group. After the SuperGemina fiasco, the first task of the

company's main shareholders - Fiat, Mediobanca, Pirelli, Assicurazioni Generali and the other "salotto buono" - was to restore Gemina's profitability.

The company at the weekend reported record net consolidated profits of £210m for 1996, achieved on the back of strong turnarounds at the GFT textiles group and RCS Editori, the publishing company controlling Rizzoli and the Corriere della Sera, which shocked the markets in 1995 with a £728m loss.

The second task was to give Gemina a new direction. Over the past year, Mediobanca courted the family-controlled Marzotto

group to take a leading role in the revival of Gemina. But Mr Pietro Marzotto, chairman of the textiles and clothing manufacturer, is known as a hard-nosed businessman who rarely invests in businesses without gaining hands-on control. Through acquisitions - including Lanerossi, the textiles subsidiary of the state oil group Eni, and Hugo Boss, the German clothing group - he has built Marzotto into a profitable group with sales of £2.367m a year.

Mr Marzotto will become chairman of the new Gruppo Industriale Marzotto - the name given to the merger of

Marzotto and HPI - with annual turnover of £8,200m, of which more than £5,000m will come from the textiles and clothing sector. Hugo Boss will be flanked by HPI's File sportswear company and GFT, which manufactures clothes for leading fashion designers such as Armani and Prada.

The Marzotto family will

become the second-largest shareholder in the company with 12.4 per cent, behind Fiat with 17.3 per cent.

The intention is to build a strong textiles and clothing group benefiting from economies of scale, a broad international distribution net-

work, and complementary brands.

However, the new combination still has a whiff of the conglomerate. Through the Gemina investment portfolio, it inherits ownership in RCS, one of Italy's biggest publishing companies; a 20.9 per cent stake in Cartiere Burgo, the Italian paper manufacturer; a 5.55 per cent stake in the Pirelli tyre and cables group; 3.9 per cent of Credito Italiano, the bank; a 1 per cent holding in Banca Commerciale Italiana; a 1.5 per cent stake in the SMI metals group; and 1 per cent of Assicurazioni Generali, the insurer.

Santander said it expected no dilutive effect on its earnings per share, adding that the purchase would make a positive contribution to its results. *David White, Madrid*

VNU to merge magazine units

Dutch publisher VNU yesterday unveiled plans to reorganise its local magazine activities by merging three units and bringing them under one roof. The move will cost 70 jobs from a 1,200-strong workforce in the Dutch magazine operations.

The three units concerned are De Geillustreerde Pers, Uitgeverij Spaarnestad and VNU Telepress. VNU said the merged operation would be divided into 10 strategic business units, each focusing on a specific target group. VNU - which dominates the Dutch consumer magazines market - said the reorganisation was aimed at improving efficiency and flexibility.

Agencies, Amsterdam

Turkish bank ahead sharply

Is Bankasi, one of Turkey's largest commercial banks, yesterday reported pre-tax profit for last year up 47 per cent in dollar terms to \$660.8m equivalent, against \$646.7m in 1995. Assets edged ahead to \$6.37bn, underlining a steep increase in profitability. Is Bankasi, like most private Turkish banks, owes its big profits to its portfolios of high-yielding treasury bills.

Political uncertainty drove yields on treasury bills up to almost 200 per cent early last year, compared with 150 per cent. Yields later dropped but still posted big returns in real terms. *John Barham, Ankara*

Benetton sells eye wear arm

Italian clothing retailer Benetton has sold its Killer Loop sports eye wear business to Bausch & Lomb of the US. Bausch & Lomb will take on Killer Loop's entire eye wear business, including the design and development facility at Pedrengo, Italy. Benetton will retain its interest in Killer Loop clothing, accessories and sporting goods lines. These activities account for about 80 per cent of the unit's turnover, which totalled £100m (\$187m) last year. Benetton declined to say how much it would receive for the sale.

AP-DJ, Trevisago

Postabank seeks investor

Postabank, Hungary's second-largest bank, is seeking a strategic investor from the English-speaking world or east Asia to give a capital injection. It says the investor would take a 40 per cent stake between 15 and 40 per cent, at a price of between Ft13.5bn and Ft15.0bn (\$19.7m-\$56m). The equity raise will increase the bank's registered capital from Ft16.5bn to a maximum of Ft26.5bn. Postabank has appointed SBC Warburg as adviser.

Postabank is to have its 1996 balance sheet audited by Arthur Andersen - the first time a Big Six concern has done so. Andersen also reviewed the bank last year for the Hungarian Banking Supervision. A recent run on the bank ended off last week after some 45,000 clients withdrew Ft12.4bn in five days on rumours of insolvency. Since then, almost 2,000 new accounts have been opened, the bank said. Postabank had total unconsolidated assets of \$2.3bn at the end of 1996. *Kester Eddy, Budapest*

Henkel to lift dividends

Henkel, the German chemicals group, is to ask shareholders to approve an increased dividend for both its common and preference stock at its annual meeting on April 28. It proposes that the dividend for common stock be lifted from DM1.05 to DM1.20 a share, while the payout for the preference shares goes up from DM1.15 to DM1.30. Henkel said it was satisfied with the 1996 results, which it will release next week, and expects further positive developments for the current year. *AFX News, Düsseldorf*

Acquisition helps Israeli retailer to advance 22%

By Avi Machlis in Jerusalem

Blue Square, Israel's largest retailing group, yesterday reported a 22 per cent increase in net income for 1996 on a 30 per cent surge in revenues, fuelled by its investment and acquisition strategy.

"Our strong sales derive from continued strength in our supermarket business and robust growth in our department and specialty store segment," said Mr Yacov Gelbard, president.

He said the company was poised for continued growth in 1997, backed by a \$140m investment plan.

Blue Square said investments of \$80m in 1996, mostly in new stores, helped boost revenues from \$970m in 1995 to \$1,266m last year.

Net income jumped from \$26.7m to \$32.7m over the same period. Earnings per American Depository Share (representing 10 ordinary shares) were 96 cents in 1996 compared with 89 cents a year earlier.

Blue Square is one of the few Israeli companies outside the technology sector listed on Wall Street. Its shares edged ahead in trading yesterday from \$15.50 to \$15.75.

The group's growth was fuelled by a 16 per cent increase in the supermarket food sales market last year to about Shk250m (\$7.42bn).

Supermarket sales, which made up 76 per cent of the group's revenues, increased 23 per cent in 1996.

Mr Meron Katzap, analyst at Batucha securities in Tel

Aviv, said Blue Square's acquisition of the Mashbir Lazarchan nationwide department store chain at the end of 1995 was an important factor in the group's results. The acquisition added about Shk270m to Blue Square's annual revenues.

Group revenues in the fourth quarter climbed 24 per cent from \$258.8m in 1995 to \$319.7m in the same period last year. Net income jumped 27 per cent from \$7.6m in the last three months of 1995 to \$9.7m last year.

Earnings per ADS remained unchanged for the quarter at 83 cents, because of an 84m increase in outstanding shares following the offering in New York last July.

Successful first issue for new German market

By Andrew Fisher

Germany's new stock market segment for young, innovative companies opened with a flourish yesterday as shares in its first new issue - MobilCom, a mobile telephone network specialist - began trading at more than 50 per cent above the subscription price.

The shares, which were 100 times oversubscribed, were initially quoted at DM95 on the Neuer Markt (new market), compared with the DM62.50 issue price and advance unofficial dealings of just over DM80. They closed at DM98.

The Frankfurt-based market, which is linking up with similar ventures in Paris, Brussels and Amsterdam to

form the Euro.NM, began operations with two listings, the other being Bertrand, an automotive design company. Bertrand has transferred its quotation from the Frankfurt stock exchange's junior market and is not raising new money at this stage.

Uttimaco, a small software security company, also plans to issue shares on the Neuer Markt.

Deutsche Börse, which runs the Frankfurt exchange, hopes up to 20 companies will list on the Neuer Markt in the first year.

MobilCom, founded in 1993, last year made pre-tax profits of DM12m (\$6.85m) on turnover of DM265m. It is raising DM40m through the issue, with private and institutional investors each taking up roughly 50 per cent of the new shares.

Mr Uwe Flach,

a director of DG Bank which led the issuing consortium, said foreign institutions - mainly from the UK, Switzerland and the Netherlands - had accounted for 45 per cent of the institutional subscriptions.

In spite of the surge in MobilCom shares, however, Deutsche Börse officials warned it would take time to assess the real impact of the Neuer Markt on the German equity scene.

As well as Nasdaq, the US computerised exchange on which several German companies are now listed, the Neuer Markt and its partner exchanges will also be in competition with Nasdaq, the European market run along Nasdaq lines.

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Dividend announcement
Templeton Global Strategy Funds will pay dividends to the Shareholders of the following Funds as of record on March 6, 1997, against presentation of the respective coupons:

Fund	Currency	Amount per Share	Coupon Date	Payment Date
Templeton Global Income Fund - Class A	USD	0.05	18	14.03.1997
Templeton Emerging Markets Fund - Income Fund - Class A	USD	0.125	18	14.03.1997

Principal Paying Agent:
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The Shares are traded ex-dividend as from March 7, 1997.

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COMPANIES AND FINANCE: THE AMERICAS

GE acquires Greenwich Air Services

By Richard Waters
in New York

General Electric yesterday further extended its reach beyond its traditional manufacturing operations with the \$580m acquisition of the largest independent servicer of aircraft engines in the US.

The purchase of Greenwich Air Services extends the US group's push into services businesses, where growth rates are often higher and profit margins

stronger than in its traditional manufacturing businesses.

GE already generates \$2.5bn of revenue and employs 2,000 people in its existing aircraft engine servicing unit. This business derives "the vast bulk" of its business from large commercial jet engines built by GE, the company said.

However, it also services engines made by other manufacturers. A facility in

Wales, for instance, handles the maintenance of engines on British Airways aircraft, regardless of the maker.

The purchase of Greenwich Air, on the other hand, gives the company a presence in maintaining engines for smaller business jets. This is not a market in which the company has a manufacturing presence, and most of the engines are made by AlliedSignal and Allison, GE said.

Greenwich's presence in the growing business jet market comes through its acquisition of UNC, a company that it agreed to acquire a month ago. Once completed, that deal would give Greenwich around \$1.8bn in annual revenues and take its employment level to 3,000 people.

GE said it would issue stock and cash valuing the private company at \$31 a share, and assume the company's debt.

The deal will not change

the terms of Greenwich's purchase of UNC, which was valued at the time at \$245m in cash and stock.

Mr Bill Vareschi, chief executive of GE Engine Services, said the acquisition would bring the company "a broader range of customers", and give it "a presence in the growing business jet aviation services sector".

GE last year increased its income from servicing installed equipment by more than 10 per cent, in part through acquisitions of aircraft engine servicing businesses in Brazil, Malaysia and the Philippines. Revenues from these businesses reached \$8.4bn in 1996, the company reported earlier this year.

Extending the company's involvement in servicing was one of the five avenues that Mr Jack Welch, chairman, outlined early last year as ways for GE to maintain the growth it has shown in recent years.

AMERICAS NEWS DIGEST

Energy Group buys US power trader

The Energy Group, the recently de-merged Hanson energy company, yesterday said it had agreed to pay up to £75m (\$120m) for Citizens Lehman Power, a US electricity trader, from Lehman Brothers Holdings and Citizens

Mr Derek Bonham, the executive chairman of Energy Group, said the deal was the first move towards fulfilling the company's ambition to become "an integrated energy company in the US". Energy Group had also taken a large step "towards becoming a major player in the deregulating US electricity market".

Energy Group will pay £12m up front for the business, with the remainder following in two deferred payments related to net assets and future profits. The Energy Group is the result of the merger of Peabody coal, the largest US coal miner, and Eastern Group, a vertically integrated electricity utility in the UK. In its listing particulars last month that it was in discussions to buy a US energy trading company.

Mr Bonham said Citizens' power marketing resources would fit naturally with Eastern's trading experience in the deregulated UK electricity market and Peabody's coal contracts and relationships with the US electricity industry.

Citizens Lehman, which will be renamed Citizens Power, will focus on electricity trading, risk management and electricity asset restructuring in the US. Citizens has been a leader in restructuring generation projects, and claims to have provided its customers with \$100m of savings. The company has nationwide access to the US electricity market through more than 700 transmission agreements with US utilities. *Simon Holberton*

SKM raises \$500m for fund

Saunders, Karp & Megrue, a private New York buy-out firm, has raised \$500m for its second private equity fund, SKM Equity Fund II. The firm said it had capped the size of that fund at its original goal of about \$500m.

The firm said its first private equity fund had achieved returns of more than 80 per cent annually. Typically, SKM invests in private businesses with annual sales of between \$50m and \$1bn, with owners and managers in place who retain significant ownership. *Tracy Corrigan, New York*

Eletrobras plans share auction

Eletrobras, the Brazilian electricity generator, is to sell 400m common shares combined with the same amount of call options at an auction tomorrow. The sale is being run by BNDES Participacoes, the investment wing of Brazil's National Development Bank.

The shares and options will be sold in lots of 1,000 units for a minimum price which will be equivalent to 104.83 per cent of Eletrobras' average price between 10:30 (13:30 GMT) and 13:30 (16:30 GMT) on the day of the auction's date, according to the published tender documents. Each unit comprises one share and one option.

The shares, which account for 0.88 per cent of Eletrobras' voting capital and 0.74 per cent of the group's total capital, will be sold at 13:45 (16:45 GMT) on the Rio de Janeiro Stock Exchange. The financial institutions brokering the deal include Merrill Lynch, BBA Paribas, Garantia, Banco Omega, ING Barings and Banco Bozano, Simonsen.

Reuter, São Paulo
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Sidek debt talks extended

By Leslie Crawford and Daniel Dombey in Mexico City

Group Sidek, the troubled Mexican tourism and real estate company, yesterday won a temporary reprieve from the threat of liquidation when its largest Mexican bank creditors agreed to extend debt restructuring talks until June.

Mr José Julian Franco, a director of Sidek, said talks between Sidek and its main creditors were continuing, and that a new restructuring plan would be announced in June. Sidek's creditors rejected a previous plan last year.

Mr Franco said Sidek had contracted Lehman Brothers, the US investment bank, to act as the group's adviser in talks with creditors. But Sidek's former financial advisers, Smith Barney of New York, cast doubt on the new talks.

"Mexico's legal system is simply not up to a restructuring deal of this complexity," Mr Robert Martin, a managing director of Smith Barney, said yesterday.

Sidek, which suspended debt repayments in 1995 during Mexico's financial crisis, reported a net loss to majority shareholders of 2.43bn pesos (\$309m) in 1996. The company's total debt at the end of December was 17.25bn pesos (\$2.2bn). About 95 per cent of this had a maturity of less than one year, the company said.

The loss means Sidek and Situr, its tourism and real estate subsidiary, now have negative equity, with liabilities exceeding stockholders' equity, and reserves. "Accordingly, under Mexican law, any interested party can request the liquidation of Sidek or Situr through judicial proceedings in Mexico," the company said.

Sidek also said it had detected "significant accounting and other irregularities in relation to actions taken under the management of the previous administration", which was fired last year. A shareholders' meeting had been called for April 8 to report on the irregularities.

Sidek's problems have affected its main creditors, including Banacred, Mexico's largest financial group. Banacred shares dropped on Friday to 17.98 pesos before reaching 19 pesos at the close. Traders said investors were concerned about the effects on Banacred should liquidation of Sidek be sought.

Mr Carl Icahn, one of the most feared corporate raiders of the 1980s, has just notched up his most notable victory of the 1990s so far. And it could not have come at a better time, less than a month after the New York-based investor was forced to walk away from an attempted break-up of RJR Nabisco, itself one of the best-known creations of Wall Street's earlier, swashbuckling decade.

Late last week, a group of investors led by Mr Icahn pulled off what appeared to be a victory in the battle over Marvel Entertainment, the legendary comic book company which has recently fallen on hard times.

While the details have yet to be worked out, the development seemed to wrest control of the company away from Mr Ronald Perelman, the billionaire financier who had controlled it for several years.

It is far from clear, though, how much profit Mr Icahn will be able to squeeze from this particular victory. That makes it very different from his failure to force a break-up of RJR Nabisco - a "defeat" from which he was able to walk away with \$130m in profits for his \$600m investment.

The "Marvel" case has served to highlight the very different style with which Mr Icahn has been working in recent years. During the 1980s, he used aggressive tactics to take control of companies - the most

famous was TWA - or to force them to pay "greenmail" to persuade him to go away.

More recently, Mr Icahn has built holdings in the bond markets, most often of sub-investment grade companies, and used these to force the hands of under-performing companies.

Marvel, which went into bankruptcy late last year, represents the most successful of these manoeuvres.

By buying a large block of the company's bonds, the Icahn camp has been able to elbow its way into control-

ling the company outright.

The tactic was made possible by Mr Perelman's move some years ago to issue bonds which were collateralised by his own 80 per cent equity interest in Marvel - a step that enabled him to finance the purchase of the company.

Once the company had defaulted on its interest payments, this opened the way for the bondholders to seize control of the stock. Though Mr Perelman objected, arguing the stock was worthless and therefore could not be seized in this way, he was

overruled by a bankruptcy court last month.

Even then, it was questionable whether ownership of stock in the bankrupt company would give Mr Icahn the leverage he needed to dictate its restructuring. But on Friday, Mr Perelman in effect caved in, scrapping his own restructuring plan and agreeing to consider the one put forward by the bondholders.

That would involve what the Icahn camp called a "rights issue", giving all shareholders - including the owners of the 20 per cent of the stock which is publicly traded - to participate in a \$365m refinancing of the company. Some \$300m of this would be used to cut Marvel's debt.

When details of this plan are finally worked out in the coming weeks, Mr Icahn - whose investment company held a 25 per cent stake in the bonds - is likely to be left with a significant interest in a company with a chequered record. Whether that translates into a worthwhile profit remains to be seen.

Richard Waters

Fletcher Challenge to sell Timberwest stake

By Bernard Simon in Toronto

Fletcher Challenge Canada, the Vancouver-based forest products group controlled by New Zealand's Fletcher Challenge, has agreed to sell its remaining 32 per cent stake in Timberwest Forest, a lumber producer, for C\$45m (US\$26.7m).

The deal has renewed speculation about the future direction of Fletcher's Canadian operations, as well as British Columbia's pulp and paper industry.

Mr John Duncanson, a Toronto-based analyst, said Fletcher "would probably like to divest the rest of its BC assets".

One possibility raised by analysts is a merger between Fletcher's pulp and paper operations and the paper business of MacMillan Bloedel, the biggest west coast

producer. Fletcher moved into western Canada in the mid-1980s with the purchase of two big paper producers. However, the forestry industry has made little secret of its dissatisfaction with the current investment climate in British Columbia, especially onerous environmental rules and rigid labour practices.

Fletcher created Timberwest as a separate public company in 1993 as a means of spinning off its British Columbia lumber and logging operations.

Under the latest deal, a group of securities dealers led by Goepel Shields offered C\$674m in cash, or C\$22 a share, for all Timberwest's shares.

The deal scuttles a proposal earlier this year to hive off Timberwest's privately-owned forests into a "royalty trust fund", that

pays cash flows directly to investors. The investor group has agreed to sell Timberwest's Mackenzie and Williams Lake wood products businesses to Vancouver's Slocan Forest Products for C\$200m.

Fletcher Challenge Canada has one of the strongest balance sheets among Canadian forest-products companies. Its total long-term debt is little more than half the proceeds from the Timberwest sale. Its shares gained 55 cents to C\$22.50 in early trading in Toronto yesterday.

Separately, Toronto's Abitibi-Price and Stone-Consolidated, of Montreal, which have agreed on a merger of their forest products businesses to Vancouver's Slocan Forest Products for C\$200m.

Under the deal, Abitibi-Price and Stone-Consolidated will merge their forest products businesses to form a new company, to be called Slocan Forest Products. The new company will be 51 per cent owned by Abitibi-Price and 49 per cent by Stone-Consolidated.

Information and documentation is collected on each enterprise listed for divestiture. Once that has been done, a decision is made as to the preferred mode of divestiture. This will usually be the sale of the enterprise's assets by competitive tender. However, other options include the sale of shares (particularly where the enterprise already has some private sector investors), the creation of joint venture companies between the state and private sector investors and the leasing to private sector investors of an enterprise's assets.

DIVESTITURE OF STATE-OWNED ENTERPRISES

The Government of Ghana, as part of its overall Economic Recovery Programme, is pursuing a programme of divestiture of state-owned enterprises. The Divestiture Implementation Committee ("DIC") was established by the Government to implement and execute all Government policies in respect of divestiture programmes.

The divestiture programme is intended to reduce the size of the public sector and to improve the performance of enterprises by mobilising private sector management and capital. The financial and managerial burden on Government will be reduced and the state will be able more efficiently to manage the business of Government. The proceeds from the sale of enterprises can be used to improve, among other things, infrastructure, health service and education.

MODE OF DIVESTITURE

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ACCELERATION OF THE DIVESTITURE PROGRAMME

The Government, through DIC, is committed to an acceleration of the divestiture programme. This is being achieved principally by means of outsourcing some divestitures to the private sector. DIC closely monitors subcontracted work to ensure that is carried out in accordance with DIC's procedures and statutory responsibilities. DIC maintains a Register of pre-qualified firms to undertake work on



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COMPANIES AND FINANCE: UK

Laporte achieves 12% advance in spite of almost static turnover

By Jenny Luebke

Laporte, the speciality chemicals company, yesterday surprised investors with a 12 per cent rise in underlying profits, despite almost static sales, and claimed the advance as the reward for last year's restructuring.

The figures were for the first full year since Mr Jim Lang took over as chief executive and replaced its entire executive team.

Over the year, Mr Lang disposed of almost a quarter of the company, saying that 114 acquisitions over 15 years had seen Laporte lose both focus and direction.

There were still further disposals to come, said Mr Lang yesterday. However,

the group's main emphasis would now be on acquisitions, on which it could spend up to £400m (S\$620m).

Last year, the group's sites were cut by a third, to 5,500. Group sales fell by 1 per cent to £1.06bn.

Meanwhile, it had gained £5m of sales and £100,000 of profits through currency movements.

However, at the exchange rates prevailing in the fourth quarter, its sales would have been £50m lower, and profits £5m lower.

There is a 9 per cent increase in the final dividend, to 15.75p, lifting the total by 5 per cent to 24.25p. Earnings rose 13 per cent to 46.9p (41.5p), excluding exceptional items.

Operating profits on continuing businesses rose 18 per cent to £17.8m. About a third of this increase was due to acquisitions, said Mr

Michael Kayser, finance director.

Mr Lang said the group had raised £165m through disposals. It ended the year with net cash of £13m, compared with net debt of £180m.

Meanwhile, it had gained £5m of sales and £100,000 of profits through currency movements.

However, at the exchange rates prevailing in the fourth quarter, its sales would have been £50m lower, and profits £5m lower.

There is a 9 per cent increase in the final dividend, to 15.75p, lifting the total by 5 per cent to 24.25p. Earnings rose 13 per cent to 46.9p (41.5p), excluding exceptional items.

Operating profits on continuing businesses rose 18 per cent to £17.8m. About a third of this increase was due to acquisitions, said Mr

Michael Kayser, finance director.

Neither he nor British Telecommunications, which holds a majority stake in Cellnet, would comment yesterday, except to say the parting was amicable and by mutual agreement.

BT said in a statement that Mr Ford had decided to pursue his career outside Cellnet and the BT Group. It went on to wish him well for the future.

It is believed, however, that Mr Ford is to take up a position with a rival to BT, although not necessarily in mainstream telecoms.

Now 45 years old, he has broad experience in information technology. Before joining Cellnet in 1984, he was responsible for IBM's personal computer business in Europe, the Middle East and Africa, based in Paris. He was also a non-executive director of Phonelink, the on-line information service, and of QA Training. He gave up these posts on joining Cellnet.

Cellnet, which trained Vodafone, the market leader, in the early days of the UK cellular market, has consolidated its position under Mr Ford's leadership, emphasising the extent and quality of its network and accelerating measures to persuade customers to move from the older analogue network to the modern and more efficient digital systems. It now has more than 1m digital customers.

Mr Simon Moffat, finance director, is taking over as acting managing director.

Jim Leng (left) and Michael Kayser: acquisitions brought in a third of operating profit rise

Premier to go on exploring despite Albania

By Jane Martinson

Premier Oil said yesterday that the political upheaval in Albania would not alter its decision to step up its exploration drive this year, as it reported an 80 per cent rise in 1996 net income to £45.5m (\$73.8m).

Mr Charles Jamieson, chief executive of the UK oil independent, said the Albanian turmoil had not caused any interruption to its development programme in the country, although the company had had to evacuate four expatriate staff from all fields to Tirana, the capital.

Albania is one of the group's four key drilling areas for 1997 – the others are Burma, Cuba and Indonesia.

Premier plans a big increase in production in Albania, while also selling part of its 43 per cent stake in a joint venture there to another international oil group.

Annual spending on exploration and production is set to jump from £25m to £80m.

Mr Jamieson admitted that 1996 "was not a brilliant one" for exploration, as the company had focused on acquisitions and changing its portfolio.

Mr Steve Lowden, international operations director, added that "1996 was the year of acquisition and cash-flow, and 1997 will be the year of exploration".

An oil price, which was on average 18 per cent higher than in 1995, was the main driver for last year's profits. Increased production contributed a quarter of the 80 per cent rise and acquisitions about 10 percentage points.

The group spent £11.6m on acquisitions in Australia, Indonesia and Pakistan last year.

Sales rose 63 per cent to \$138.5m (£85.1m), while operating profits increased 85 per cent to £75.1m (£41.2m).

Cash flow after interest and tax rose 70 per cent to £25.4m.

A dividend of 0.55p, up 10 per cent, is payable from earnings up 69 per cent to 4.45p (2.58p).

Net debt of £160m gave gearing of 57 per cent up from 28 per cent in 1995.

The shares edged up 5p to 37.4p.

LEX COMMENT

Long-term care

To the casual observer, Britain's government appears to be spending what may be its dying weeks unravelling the welfare state at bewildering speed. Yet do not be fooled by yesterday's apparently radical wheeze from Mr Stephen Dorrell, the health secretary. His "partnership" plans will do nothing to cut the cost of long-term care to the taxpayer. In fact they will add to it. Why? Because the target group for the new subsidised policies is not people the state would otherwise have been looking after; rather it is those who would otherwise be selling assets to look after themselves. If anything – especially since the means-testing threshold was recently doubled – this particular frontier of the state is being rolled forward, not back.

Still, that need not bother the potential beneficiaries; not just the asset-rich elderly, but nursing home groups and insurers would benefit if the new schemes were to spread. And even if the government's proposals are not all the industry wanted, they would still open up a big new market.

Insurance of the Dorrell variety could conceivably make sense for maybe 1m retired people who cannot afford the present expensive products. The difficult part, however, would be persuading even a small proportion of that number to buy. Consider that long-term care insurance has so far been a dismal flop in the UK – just 20,000 policies have been sold since 1991 – and this looks likely to be an uphill struggle.

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Cellnet chief in surprise departure

By Alan Cane

Mr Howard Ford, managing director of Cellnet for the past 30 months, left the mobile phone operator unexpectedly yesterday.

Neither he nor British Telecommunications, which holds a majority stake in Cellnet, would comment yesterday, except to say the parting was amicable and by mutual agreement.

BT said in a statement that Mr Ford had decided to pursue his career outside Cellnet and the BT Group. It went on to wish him well for the future.

It is believed, however, that Mr Ford is to take up a position with a rival to BT, although not necessarily in mainstream telecoms.

Now 45 years old, he has broad experience in information technology. Before joining Cellnet in 1984, he was responsible for IBM's personal computer business in Europe, the Middle East and Africa, based in Paris. He was also a non-executive director of Phonelink, the on-line information service, and of QA Training. He gave up these posts on joining Cellnet.

Cellnet, which trained Vodafone, the market leader, in the early days of the UK cellular market, has consolidated its position under Mr Ford's leadership, emphasising the extent and quality of its network and accelerating measures to persuade customers to move from the older analogue network to the modern and more efficient digital systems. It now has more than 1m digital customers.

Mr Simon Moffat, finance director, is taking over as acting managing director.

Handheld computer maker raises pre-tax profits 38% to £16m

Psion plans 32-bit machines

By Paul Taylor

Psion, the leading handheld computer manufacturer, plans to launch two machines this year based on its next-generation 32-bit

per cent to £124.2m (\$90.55m) and gross margins held steady at 41 per cent.

Earnings per share increased to 14.57p (10.75p). Psion plans a final dividend of 1.6p (1.7p) making a total of 2.25p (2.57p) for the year.

At least one is expected to be a highly sophisticated pocket PC capable of wireless digital communications.

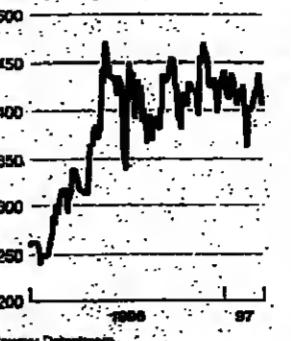
Mr Potter said that 1997 would be a "period of transition", as Psion began to roll out a variety of machines designed to carry the company to the end of the decade.

Psion has spent over £20m developing the new EPOC22 systems which will be sold alongside new models of its highly successful Series 3 handheld PCs also due to be launched this summer.

Mr Potter also said that the company is close to signing licensing deals with a number of companies for its

Psion

Share price (pence)



new 32-bit operating system which could be used in a variety of devices including network computers and smartphones. However, these deals would not affect this year's results.

RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends comprising dividend	Total for year
Armagh 5	6 mths to Dec 24	20.3	(18.0)	3.31	(2.5)	7.98	1,155
British Vita	Yr to Dec 31	895.8	(575.6)	57.24	(5.76)	18.8	3,95
Brundifffe App	Yr to Dec 31	27.9	(24.2)	1.53	(1.38)	1.8	0.85
Caldorham	Yr to Dec 31	40.6	(61.1)	1.62	(1.4)	3.12	n/a
CMS	Yr to Dec 31	245.2	(196.5)	27.52	(18.46)	27.41	4
Cohes High	Yr to Dec 31	77	(60.3)	0.31	(0.306)	3.98	1,225
Domestic & General	8 mths to Dec 31	42.2	(36.8)	5.3	(5.2)	14.5	May 9
Fairley	Yr to Dec 31	24.6	(19.3)	43.97	(34.19)	32	6.15
First National 8	Yr to Dec 31	22.16	(24.1)	10.18	(10.04)	8	May 18
Forrest Healthcare	Yr to Dec 31	1,250	(1,222)	1,014	(1,174)	2.05	Apr 17
Intertel Justitia	Yr to Dec 31	104.2	(96.71)	16.75	(15.67)	12.7	2.8
Laporte	Yr to Dec 31	1,063	(1,067)	78.74	(24.54)	21.1	14.5
Persimmon	Yr to Dec 31	451.2	(249.4)	33.1	(22.89)	15.2	Apr 26
Persons	Yr to Dec 31	148.9	(63.4)	6.01	(5.23)	17.21	4
Polypipe	6 mths to Dec 31	93.1	(84.2)	11.3	(10.79)	4.65	0.92
Premier Oil	Yr to Dec 31	138.5	(85.1)	45.33	(25.1)	0.55	May 16
Pokon	Yr to Dec 31	124.2	(80.5)	16.4	(15.75)	1.8	1.17
Reyon	Yr to Dec 31	64.8	(48.2)	7.02	(5.29)	2.05	Apr 28
Sanderson Bramall	Yr to Dec 31	598.7	(518.1)	12.3	(10.2)	7.52	5.3
Shirey (Charles)	16 mths to Dec 31	322.61	(198.39)	6.03	(5.67)	10.11	May 1
Spirax-Sarco	Yr to Dec 31	277	(253.5)	7.71	(6.81)	3.8	2.4
Specialty	Yr to Dec 31	22.3	(22.2)	1.42	(1.45)	0.87	May 19
Wesfarm	Yr to Dec 31	971.4	(972.9)	53.19	(57.59)	19.4	May 5
						1.75	3,95

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. *After exceptional charge. **After exceptional credit. 10m increased capital. £m stock. £m sales. £m profit. £m dividend. £m net. £m cash. £m gross. £m

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acting on behalf of the State Treasury of the Republic of Poland
and in accordance with Article 37 Passage 1 Point 2 of the act of July 13, 1990
on privatisation of state-owned enterprises

(Dziennik Ustaw Nr. 51, poz. 298 with further amends)
invites domestic and foreign legal and natural persons
to negotiations

referred to enter into a commercial partnership with the State Treasury contributing
the organised part of the state-owned enterprise's property named
Wojewódzkie Przedsiębiorstwo Rolno-Przemysłowe „PZZ” w Opolu

having a seat in Brzeg, 16 Mieczna Street.

The present invitation offers for sale at least 10% of share capital of future company assuming that

- the State Treasury is going to be a holder of maximum 49% of shares of the Company
- entities with foreign capital contribution are allowed to have not greater than 35% of shares

Entities interested in purchasing at least 10% of the share capital, after

- submitting an offer including name, surname, and address or trade name of the firm and its seat together with information about its previous business activity, legal status, and financial position as well as up-to-date excerpt of proper register
- and signing up „Confidentiality Agreement”

will have obtained a copy of the Company's Information Memorandum containing initial data on the enterprise, though Opole Provincial Voivode reserves the right to limit the access to it.

Negotiations are to be undertaken with entities which during 21-day period, beginning at the date of publishing the announcement, will submit secured preliminary offers in writing and marked as follows: „Prywacyzacja PZZ Brzeg”. Such offers have to be directed to Business Activity Division of Voivode Office in Opole, 14 Piastowska Street, room 310, till 3:00 PM.

Opole Provincial Voivode kindly gives information that everybody who is interested in

undertaking negotiations will be informed about further procedure mode tending towards entering into partnership or rejecting an offer. He also reserves the right to choose any of the submitting offers or cancel this invitation partly or as a whole without giving explanations.

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COMMODITIES AND AGRICULTURE

Pechiney to cut US can production by 10%

By Kenneth Gooding,
Mining Correspondent

Pechiney of France intends to close three aluminium can plants in the US by the end of this year and reduce its production capacity there by 10 per cent, Mr Jean-Pierre Rodier, chairman, said yesterday.

Mr Rodier said all the growth in demand for soft drinks containers in the US was being captured by rival polyethylene terephthalate (PET) bottles.

Speaking in London, Mr Rodier said his group was taking action at a cost of FFr350m (£80m) because, although demand for aluminium cans in the US was stable at present, it might fall in future.

At present PET was making all its progress with a relatively new container, the 20-ounce bottle for soft drinks. So far the material had not dented aluminium's dominance of the US can container market but this might be a threat in future. Pechiney's own packaging division was hoping to

develop a PET beer container but this would take several years.

Mr Rodier suggested there was 10 per cent too much capacity in total North American aluminium can production and, by making the proposed cuts, Pechiney expected its remaining plants to be working at 90 per cent of capacity by the end of this year.

He stressed at a meeting with the Association of Mining Analysts that the PET threat was confined to North America and that Pechiney saw continued growth

for aluminium cans elsewhere. Last year the group started up a can plant in Brazil, which had sold all its 1997 output, and was reworking to set one up in India.

Analysts said the implications for the industry could still be worrying because North American cans account for about 10 per cent of global aluminium demand.

Mr Bernard Legrand, head of Pechiney's aluminium division, said aluminium supply and demand should be in balance this year so there was no requirement

for any of the world's 918,000 tonnes of idled capacity to be brought back into production.

Global aluminium stocks were

equivalent to 80 days of demand and this was a high level, he said.

Pechiney had 121,000 tonnes of capacity shut down at present and had no immediate plans to reactivate it. About 75 per cent could be brought back "overnight" but the rest was in need of some repair.

Mr Legrand was questioned

about attempts by aluminium pro-

ducers in the Gulf area to have the European Union's 6 per cent tariff on the metal removed. He said some time ago Pechiney had proposed to the European Commission that a quota system should be introduced so some aluminium from the Gulf could be imported free of the tariff and "the Gulf producers could benefit from Europe's internal prices".

This suggestion had not made much progress because the EC wanted to include it with other trade and tariff issues being discussed with Gulf states.

Crude oil eases on lower demand

MARKETS REPORT

By Robert Corzine and Kenneth Gooding

Crude oil prices eased yesterday after a brief rally last week sent prices back towards the \$20 a barrel mark. Brent Blend for April delivery, the international benchmark, was down 24 cents to \$19.88 in late London trading, as ample supplies in the US and Europe exerted downward pressure on the markets.

In New York oil prices went into contango — a condition in which prompt prices are lower than future prices — for the first time in almost two years. Traders said this reflected a rise in imports combined with lower demand because of refinery maintenance and the end of winter.

Suggestions from the Far East that the Chinese believed copper prices were too high and would stay out of the market even though they needed to import's great deal of the metal this year caused the price to weaken on the London Metal Exchange.

Copper slipped below \$2,850 a tonne in after-hours trading after holding above this key level for most of the day. Selling by speculative funds caused the price to crumble, traders said.

Mr Alan Williamson, analyst at Deutsche Morgan Grenfell Securities Austria, suggested China would not buy until copper prices fell by at least another \$100 a tonne. "If the price was lower the Chinese would be in like a shot," he said.

"If we merged with Liffe, which is 10 times bigger than the IPE, our identity would disappear," he said. Robert Corzine

Japanese eat more chocolate

By Michael Peel

A campaign to bombard the Japanese public with scientific studies detailing the benefits to health of eating chocolate led to a 30 per cent increase in chocolate bar production within a year, the president of the Chocolate and Cocoa Association of Japan said yesterday.

Speaking in London to a meeting of the International Cocoa Organisation, Mr Akira Sasaki said the increasing westernisation of Japanese eating habits meant there was great potential for a further growth in cocoa consumption.

Japan produced \$24bn of confectionery in 1995, \$4bn of it chocolate.

"Certainly, in terms of growth rate we would have to term the project a success but the absolute levels of consumption are not something we can be satisfied with compared to the levels of Europe and North America," he said.

Sales of ground cocoa powder between January and September 1996 were 20 per cent up year-on-year, while cocoa butter production rose 34 per cent.

Sugared cocoa powder production rose 265 per cent. Mr Sasaki estimates milk chocolate production grew by 30 per cent.

Sugared cocoa powder production rose 265 per cent. Mr Sasaki estimates milk chocolate production grew by 30 per cent.

"Japanese confections represent powerful rivals for chocolate which it encounters nowhere else in the world," he said.

His response was to assemble an industry task force and hold a series of symposia financially backed by the ICCO and supported by the ministries of health and agriculture.

The task force advertised the results heavily on TV and in the press. It also targeted schools and members of the Japanese Nutritionists Society with the results of studies indicating that sugar was not linked to tooth decay, he said.

Mr Susan Jebb of the Medical Research Council's Dunn Nutrition Centre said although it was true sugar was not linked with obesity, such claims ignored the relatively high fat content of most chocolate bars. "High sugar eaters are the thinnest in the population, but fat is positively associated with obesity," she said.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

■ ALUMINUM (5 per tonne)

Close 1650.3-31.5 1652-33

Previous 1646-45 1670-50

High/Low 1673/1650

AM Official 1630-31 1650-51

Kerb close 1657-58

Open Int. 289,557

Total daily turnover 60,693

■ LEAD (5 per tonne)

Close 674-5 675-6

Previous 681-2 686-7

High/Low 686/673

AM Official 674-8 674-5

Kerb close 674-5

Open Int. 40,436

Total daily turnover 10,827

■ NICKEL (5 per tonne)

Close 7025-8005 8100-85

Previous 8050-50 8150-60

High/Low 8120/8005

AM Official 7990-8000 8085-100

Kerb close 8080-70

Open Int. 51,896

Total daily turnover 11,320

■ ZINC, special high grade (5 per tonne)

Close 7025-8005 8100-85

Previous 8050-50 8150-60

High/Low 8120/8005

AM Official 8070-75 8200-85

Kerb close 8200-21

Open Int. 16,325

Total daily turnover 8,183

■ COPPER, grade A (5 per tonne)

Close 2459-69 2372-73

Previous 2453.5-6.5 2412.5-3.5

High/Low 2448-46 2375/2358

AM Official 2448-46 2375/2358

Kerb close 2358-59

Open Int. 87,908

Total daily turnover 21,521

■ CRUDE OIL, IPE (5/tonne)

Close 1243.5-44.5 1254-55

Previous 1250.5-1.5 1260-61

High/Low 1257/1245

AM Official 1243-44 1252.5-53.5

Kerb close 1244-50

Open Int. 87,908

Total daily turnover 11,320

■ HEATING OIL, NYMEX (1,000 barrels, \$/barrel)

Close 5870-80 5910-81

Previous 5863-61 5910-81

High/Low 5910-81

AM Official 5870-75 5910-81

Kerb close 5910-81

Open Int. 10,031

Total daily turnover 11,320

■ GOLD, grade A (5/tonne)

Close 349.70-352.20

Previous 349.00-350.30

High/Low 349.70-352.20

AM Official 349.70-352.20

Kerb close 350.20-352.20

Open Int. 349.30-350.05

Total daily turnover 11,320

■ HIGH GRADE COPPER (COMEX)

Close 3.97 3.98

Previous 3.97 3.98

High/Low 3.97 3.98

AM Official 3.97 3.98

Kerb close 3.97 3.98

Open Int. 3.97 3.98

Total daily turnover 11,320

■ PRECIOUS METALS

■ LONDON BULLION MARKET

(Prices supplied by N M Rothschild)

Gold/Troy oz \$ price 2 g price SFr equiv

Close 114.65 -0.65 115.50 116.00 116.88 8.117

Apr 112.10 -1.00 113.50 114.00 114.50 8.109

May 109.55 -1.00 111.50 110.00 109.50 8.091

Jun 108.15 -1.00 110.50 109.00 108.50 8.081

Jul 106.10 -1.00 108.50 105.00 105.50 8.073

Aug 103.55 -1.00 105.50 102.00 102.50 8.062

Total 110.10 105.50 102.00 102.50 8.062

■ LME AM Official G/S ratio: 1.6061

LME Closing G/S ratio: 1.6015

Close 1.589 1.595 1.599 1.595 1.595

Previous 1.589 1.595 1.599 1.595 1.595

High/Low 1.590 1.595 1.599 1.595 1.595

AM Official 1.590 1.595 1.599 1.595 1.595

Kerb close 1.590 1.595 1.599 1.595 1.595

Open Int. 1.590 1.595 1.599 1.595 1.595

Total 1.590 1.595 1.599 1.595 1.595

■ GOLD, IPE (5/tonne)

Close 322.7 3.00 323.3 323.8 324.3 8.107

Apr 320.5 3.00 321.3 321.8 322.3 8.097

May 318.3 3.00 319.3 320.8 321.3 8.087

Jun 316.1 3.00 317.1 318.6 319.1 8.077

Jul 313.9 3.00 314.9 316.4 316.9 8.067

Aug 311.7 3.00 312.7 314.2 314.7 8.057

Sep 309.5 3.00 310.5 312.0 312.5 8.047

CURRENCIES AND MONEY

D-Mark gains across the board

MARKETS REPORT

By Simon Kuper

The D-Mark rose yesterday on improving sentiment over the German economy and fresh talk that European monetary union might be delayed.

The currency gained 1.5 pence against the dollar to close in London at DM1.705.

Recent signs of recovery in the German economy have caused the money markets to price in a Bundesbank interest rate rise by the spring. The yield differential on US and German ten-year bonds has narrowed to about 100 basis points, from 115 points twelve days ago.

The D-Mark also gained on comments this weekend from Mr Herbert Hax, head of Germany's "few wise men" economic advisory panel, who said that Germany would probably miss its budgetary targets for

Emu this year. He said the country should delay joining monetary union until its finances were in order. However, Mr Helmut Kohl, the German chancellor, insisted Emu would go ahead on time. Yesterday Mr Klaus-Dietrich Kuehnbacher, Bundesbank council member, said he doubted whether Germany could hit the budget deficit target for Emu.

The D-Mark rose 1.5 pence against the dollar to close in London at DM1.705.

The D-Mark rose 1.5 against the lira to L994.1 and, firmed to Pta84.82 against the peseta. It gained 10.48 against the yen to Y117.44.

But the German currency's strongest rise was against sterling, which lost 3 pence to DM2.728 after UK price date emerged soft.

February factory gate

■ Pounds in New York

Mar 10 - Last - Prev. close -

2 spot 1.6015 1.6030

3 month 1.5906 1.6022

1 year 1.5929 1.6008

1 yr 1.5929 1.5937

prices were flat on the month before, while February input prices fell sharply.

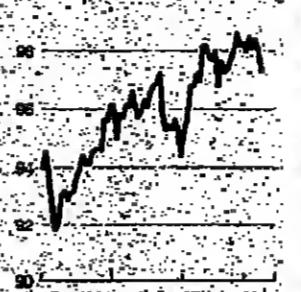
Mr Eddie George, governor of the Bank of England, said he thought UK inflation would hit the government's 2.5 per cent target during 1997. Mr Peter von Maysell, senior currency economist at UBS in London, said: "The market took that to mean that base rate hikes will not occur in the near term."

■ The guilder firmed yesterday as the Netherlands raised interest rates for the second time in ten days. The special advances rate rose 20 basis points to 2.90 per cent, still below the German reprate of 3 per cent. The Dutch secured loans rate rose from 2 per cent to 2.50 per cent.

Currency strategists said the rate rises were intended to reverse the guilder's recent slide towards its central rate in the European exchange rate mechanism. The guilder's level is the

steering trade-weighted index

100



Dutch central bank's only stated monetary target. The currency closed at Fl 1.126 against the D-Mark yesterday, from Fl 1.127 on Friday.

■ The market is looking for a new trend. For most of the last few months it sent the dollar and the pound higher, as the US and UK economies grew strongly while Japan and Germany struggled.

Recently, however, it has seemed to start changing its mind. First the yen began rallying against the dollar, and since Friday the D-Mark has risen too. "There is a sense that the January and early February adjustment in foreign exchange markets is over. Spring is arriving," said Mr Kit Juckles, currency strategist at NatWest Markets in London.

The change in the market has various causes. Firstly, economic data from Japan and Germany have begun improving. This week Japanese gross domestic product is expected to show a 3.5 per cent year-on-year rise. And the yen's two-year rise has started to boost Japan's cur-

rent account surplus. Conversely, the UK economy is looking less buoyant. All this is causing traders to recall that the Group of Seven industrialised nations said in Berlin last month that it thought the dollar's rise had gone far enough.

But Mr Juckles said the market may stop short of indiscriminately selling the Anglo-Saxon currencies. Mr Chris Turner, currency analyst at BZW in London, agreed: "I don't think sterling will collapse." For US yields are still a percentage point above Germany's and four points above Japan's. UK yields are three percentage points above Germany's. Even if German and Japanese interest rates start rising, they have a long way to go before they catch up.

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LONDON STOCK EXCHANGE

FTSE indices advance to new record highs

MARKET REPORT

By Steve Thompson,
UK Stock Market Editor

The London market's irrepressible mood continued yesterday, with all the main FTSE indices building on last week's strong performance and posting new intra-day and closing highs.

Behind the latest upside spiral, which saw stock prices across Europe hit new highs, was last Friday's move back above the 7,000 level by Wall Street's Dow Jones Industrial Average and some encouraging economic news.

The latter included a sharp

retreat by sterling, which fell around a point on the Bank of England's index against a basket of leading currencies, plus news of much weaker-than-expected producer input and output prices.

Sterling's three pence decline against the D-Mark and a near one cent fall against the dollar gave an instant push to the big exporters.

The currency's drive was prompted initially by remarks from Mr Eddie George, Governor of the Bank of England, who said he expected the UK to achieve its 2.5 per cent inflation target by the middle of the year.

However, he also warned that he expected the inflation rate to

pick up during the following year.

The producer price data were interpreted by the market as an indicator of lessening inflationary pressures. Both input and output prices were lower than forecast and seem as reducing the possibility of an early increase in UK interest rates.

Adding to the generally bullish feeling around the stockmarket was a generally well received batch of company news reports, coupled with the continuing expectation of a renewed burst of merger and/or takeover activity in the near to medium term.

The FTSE 100 index powered ahead to a new closing record of

4,437.4, up 17.1 on the session, having spiralled upwards to a new all-time high of 4,440.8 during the morning.

Other FTSE indices were equally impressive, the FTSE 250 moving ahead to end the day a net 15.4 higher at a record 4,722.2. Not to be outdone, the SmallCap index closed 3.5 to the good at a peak 2,361.1.

Dealers said the stock market had now factored in most of the political risks – a new Labour government is seen as a virtual certainty – and was now concentrating on the market's fundamentals after the general election.

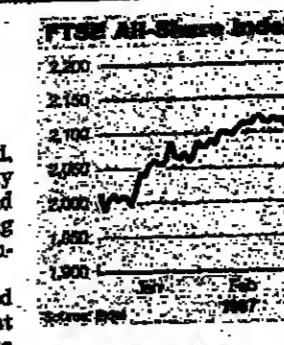
The latest company news

reports were generally welcomed, with figures from top-quality companies such as Laporte and IBM, to name but a few, helping to encourage the big institutions.

Other news items that excited the market included excellent earnings news plus the surprise of the flotation of General Cable, announced by Wassall, the conglomerate.

Oil shares remained very much in the picture, with the second line exploration stocks responding to a report that Enterprise Oil was looking to make a film-plus acquisition.

Turnover at Spin was 657m



Indices and ratios

FTSE 100	4437.4	+17.1	FTSE 30	2931.4	+1.1
FTSE 250	4722.2	+15.4	FTSE Non-Fins p/c	1636	+0.6
FTSE 350	2181.5	+5.2	FTSE 100/Fut Mar	4420.0	+0.0
FTSE All-Share	2161.13	+7.69	10 yr Gilt yield	7.25	+0.2
FTSE All-Share yield	3.51	3.52	Long gilt/currency id ratio	2.11	+0.1

Worst performing sectors

1 Gas Distribution	+1.1
2 Life Assurance	+1.1
3 Insurance	+1.1
4 Health Care	+0.9
5 Consumer Goods	+0.9
6 Household Goods	+0.9

Turnover at Spin was 657m

shares.

The latest company news

continued to improve from £181m to around the £216m mark.

Shares in the group yesterday gained 15 to 55.5p.

Improved 7 to 495.6p after SGST reiterated its buy stance on the stock. The broker is said to regard the stock as undervalued and predicted significant out-performance in the next term.

Shares in diversified

industrial group Wassall closed 22 ahead at 3,769, after the group said it was to float at least 70 per cent of General Cable Corporation in the US and return around 150m to shareholders.

The group also announced an improvement in full-year figures and raised the dividend from 5.5p to 7.1p.

May 12/97 Pds 10,001

Underlying index value. Premium shares are based on current price.

1 Long term equity income.

FUTURES AND OPTIONS

H FTSE 100 INDEX FUTURES (LFFE) £25 per £1 index point

Open	Set price	Change	High	Low	Set. Vol	Open Int.
Mar	4405.0	+10.0	4404.0	4397.0	1,163	2,000
Apr	4450.0	+11.2	4449.0	4448.0	1,000	2,000
Sep	4757.0	+20.0	4757.0	4483.0	30	2,000

H FTSE 100 INDEX FUTURES (LFFE) £10 per £1 index point

Open	Set price	Change	High	Low	Set. Vol	Open Int.
Mar	4727.5	+12.5	4727.5	4727.5	36	5,000
Jun	4747.5	+12.5	4747.5	4747.5	0	5,000

H FTSE 100 INDEX OPTION (LFFE) £10 per £1 index point

Open	Set price	Change	High	Low	Set. Vol	Open Int.
Mar	4550.0	+10.0	4550.0	4550.0	1,000	2,000
Apr	4550.0	+10.0	4550.0	4550.0	1,000	2,000

H EURO-STYLE FTSE 100 INDEX OPTION (LFFE) £10 per £1 index point

Open	Set price	Change	High	Low	Set. Vol	Open Int.
Mar	4727.5	+12.5	4727.5	4727.5	36	1,000
Apr	4727.5	+12.5	4727.5	4727.5	36	1,000
Sep	4727.5	+12.5	4727.5	4727.5	36	1,000

H FTSE 100 INDEX OPTION (LFFE) £10 per £1 index point

Open	Set price	Change	High	Low	Set. Vol	Open Int.
Mar	4550.0	+10.0	4550.0	4550.0	1,000	2,000
Apr	4550.0	+10.0	4550.0	4550.0	1,000	2,000

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Open	Set price	Change	High	Low	Set. Vol	Open Int.
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H FTSE 100 INDEX OPTION (LFFE) £10 per £1 index point

Open	Set price	Change	High</
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NEW YORK STOCK EXCHANGE PRICES

4 pm close March 11

BE OUR GUEST.

CORINTHIA PALACE
HOTEL



FT

US shares hold above 7,000 level

AMERICAS

After managing to edge back above 7,000 points on Friday, the Dow Jones Industrial Average moved further ahead in morning trading, writes *Tracy Corrigan* in *New York*.

After losing some of its earlier gains the Dow was still up 16.15 at 7,017.05 at 12.30pm, but other sectors of the market seemed to have less impetus.

The concentration of gains in the Dow stocks "suggests it's a defensive play", with investors shifting into "safe" blue-chip shares – which have tended to outperform other sectors recently – rather than a sign that the broader stock market was in for another strong run-up, according to one analyst.

The Standard & Poor's 500 was up 2.14 at 807.11 while the technology-weighted Nasdaq composite rose 6.59 to 1,813.89.

Newmont Mining fell 1.1% to \$42.42 after it announced its acquisition of Santa Fe Pacific Gold in a stock swap, while Santa Fe said it had terminated its merger agreement with Homestake Mining. The exchange ratio of 0.43 Newmont shares for each Santa Fe share is an increase from the previous offer of 0.40 Newmont shares. Santa Fe gained 5% to trade at \$17.76.

H.J. Heinz rose 3% to 444 following a report that the

company planned a restructuring in an effort to accelerate earnings growth. Directors were due to consider the plan, which involves cutting 6 per cent of the company's workforce tomorrow.

Airline stocks were slightly higher on the news that the industry had managed to push through a 4 per cent fare increase. Although the increase will not cover a reinstated 10 per cent federal ticket tax, the gap will be smaller than some analysts had expected. UAL, parent of United Airlines, rose 5% to \$67.74 while AMR, American Airlines' parent, gained 5% to \$33.74.

In the strongly performing pharmaceuticals sector, Warner Lambert shares gained \$3.25 to \$86.87 after Paine Webber raised the stock to buy.

TORONTO continued to move higher. Dealers said the early strength on Wall Street allowed investors to pick up where they left off after a heavy session on Friday. At noon, the 300 composite index was 31.91 higher at 6,300.30. There were further solid gains among the resource and transport sectors. Banks also stayed in demand. Royal Bank of Canada added 55 cents to C\$61.15. Place Dome gained 25 cents to C\$27.80.

Shares put on 20 cents to C\$44.20. Hummingbird stood out among secondary shares, sliding C\$1.60 to C\$40.

Sao Paulo stays firm

SAO PAULO stayed firm ahead of today's trade figures for February. The Bovespa index, up 1.4 per cent at the close on Friday, continued to move higher in good two-way trading.

At midsession it was 189 or 2 per cent ahead at 9,369. "The upbeat mood on Wall Street is helping, but a number of investors are beginning to bet on better-than-expected trade figures," said one broker.

MEXICO CITY made a slow start, drifting lower at the opening bell. But by mid-

morning sentiment had swung back on to the upside in what dealers described as thin trading conditions. At midsession the IPC index was 0.44 higher at 3,816.19.

SANTIAGO made further steady gains as hopes for a reduction in local interest rates hardened. Dealers said the lack of rate news over the weekend was a disappointment but that the central bank still felt that the central bank was about to make a downward move. At midsession the IPSA index was up 0.57 at 117.51.

MARKETS IN PERSPECTIVE

	% change in local currency ↑			% change starting ↑			% change ↓		
	1 Week	4 Weeks	1 Year	Start of year	Start of year	1996	Start of year	1996	Start of year
Austria	+1.50	+4.02	+16.21	+26.87	+2.20	+5.63	+1.50	+12.05	+1.50
Belgium	+2.21	+5.67	+28.93	+36.12	+4.95	+13.02	+2.21	+22.47	+2.21
Denmark	+3.26	+1.09	+40.37	+50.20	+22.95	+27.07	+3.26	+22.95	+3.26
Finland	+4.36	+6.24	+63.21	+67.54	+37.21	+41.82	+4.36	+67.54	+4.36
France	+3.49	+4.33	+34.70	+47.72	+20.65	+24.70	+3.49	+47.72	+3.49
Germany	+3.41	+7.33	+34.15	+45.83	+17.50	+21.44	+3.41	+45.83	+3.41
Ireland	+0.33	+2.34	+27.25	+44.56	+26.30	+30.54	+0.33	+44.56	+0.33
Italy	+4.48	+2.74	+25.33	+27.52	+14.98	+16.82	+4.48	+27.52	+4.48
Netherlands	+3.94	+4.59	+45.38	+55.05	+24.24	+28.40	+3.94	+55.05	+3.94
Norway	+3.10	+2.21	+37.31	+44.83	+27.60	+31.88	+3.10	+44.83	+3.10
Spain	+3.85	+1.07	+48.51	+54.38	+24.58	+28.77	+3.85	+54.38	+3.85
Sweden	+5.08	+8.07	+49.37	+63.69	+36.34	+40.91	+5.08	+63.69	+5.08
Switzerland	+3.20	+5.53	+28.29	+38.28	+3.67	+7.15	+3.20	+38.28	+3.20
UK	+2.40	+2.51	+16.35	+19.10	+19.10	+23.09	+2.40	+19.10	+2.40
EUROPE	+3.16	+4.14	+28.39	+35.54	+18.88	+22.50	+3.16	+35.54	+3.16
Australia	-0.29	-0.35	+8.01	+9.05	+12.95	+15.74	-0.29	+9.05	-0.29
Hong Kong	-0.83	-3.70	+11.16	+25.65	+21.40	+25.47	-0.83	+25.65	-0.83
Japan	-1.92	+2.10	-9.80	-13.07	+28.85	+26.46	-1.92	+28.85	-1.92
Malaysia	-2.16	+0.72	+14.17	+28.16	+27.65	+32.14	-2.16	+28.16	-2.16
New Zealand	-0.96	-2.57	+6.37	+2.98	+7.41	+11.01	-0.96	+2.98	-0.96
Singapore	-0.90	-1.32	-2.42	+4.19	-0.54	+2.79	-0.90	-0.54	-0.90
Canada	+2.05	+2.65	+29.30	+36.09	+31.29	+35.89	+2.05	+36.09	+2.05
USA	+1.93	+1.84	+22.45	+30.21	+25.88	+30.21	+1.93	+30.21	+1.93
Mexico	-0.84	+3.75	+31.41	+35.47	+25.94	+30.16	-0.84	+35.47	-0.84
South Africa	-1.43	+2.78	+5.47	+13.46	-10.26	+7.25	-1.43	+13.46	-1.43
WORLD INDEX	+1.41	+2.93	+16.88	+21.23	+10.26	+13.95	+1.41	+21.23	+1.41

1 based on March 7th 1997. © Copyright, FTSE International Limited, Goldman, Sachs & Co. and Standard & Poor's. All rights reserved.

FT/S&P ACTUARIES WORLD INDICES

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NATIONAL AND REGIONAL MARKETS

Figures in parentheses show the number of lines of stock of each stock.

US Dollar Day's Change Pound Sterling Yen DM Currency % chg Div. Yield Index Index on day

Australia (76) 221.84 0.1 204.97 17.01 198.28 166.93 -0.4 4.09 221.71 203.89 170.39 186.08 187.53 186.44 189.44

Austria (24) 186.35 -0.4 172.93 142.10 184.74 164.68 -0.2 3.77 185.01 170.14 142.18 165.04 185.22 174.70 164.50

Belgium (20) 232.46 0.7 222.19 185.57 222.40 206.61 -0.3 3.16 237.21 218.07 212.41 203.84 231.81 223.81

Denmark (23) 245.48 0.7 238.75 210.80 245.48 227.75 0.1 3.71 245.75 219.82 213.90 202.82 245.21 237.12 224.80

Canada (114) 201.42 0.7 186.10 155.24 175.93 199.51 0.9 1.85 200.04 186.34 178.73 186.34 199.51 195.36

Denmark (23) 365.95 -0.2 339.04 262.86 327.92 226.93 -0.2 1.36 367.72 338.72 282.17 282.17 327.92 327.92

Finland (28) 265.20 1.2 245.12 204.50 237.08 265.93 1.2 1.93 262.23 241.16 201.54 224.26 282.11 295.26 174.47 181.26

France (91) 223.73 0.3 206.72 172.46 199.93 203.31 0.2 2.50 222.01 205.12 171.42 199.27 202.76 223.73 187.02

Germany (59) 198.78 -1.2 182.67 153.23 177.64 177.54 -1.4 1.46 201.22 185.25 154.85 179.78 179.78 201.22 164.77 172.23

Hong Kong (29) 140.75 -0.4 144.50 126.50 161.20 163.57 -0.7 3.19 149.55 140.21 137.62 147.38 148.71 154.49 142.53 148.14

Ireland (27) 231.33 0.4 222.60 216.49 216.20 216.20 0.1 2.31 241.82 222.28 185.75 185.75 231.33 231.33

Italy (16) 334.54 -0.4 308.17 257.10 280.05 222.24 -0.2 3.11 340.05 307.89 280.05 280.05 334.54 334.54

Japan (490) 87.57 1.8 80.91 67.50 78.26 111.26 1.7 1.92 86.05 78.14 65.14 78.14 86.05 86.05

Malaysia (107) 541.05 -0.3 592.30 494.14 527.87 612.71 -0.1 1.04 514.04 104.22 87.16 101.35 514.04 514.04

Mexico (21) 1348.22 -0.1 1245.68 1032.25 1204.81 1192.53 -0.1 0.93 1350.19 1241.70 1037.99 1206.29 1315.96 1445.58 1048.55 1206.16

Netherlands (19) 204.18 -0.2 188.93 162.85 202.93 308.39 -0.1 2.47 350.30 322.85 288.55 313.88 303.79 354.05 274.35 281.58

New Zealand (14) 205.01 -0.2 201.81 182.11 217.25 255.62 0.1 4.28 207.93 200.87 171.58 171.58 205.01 205.01

Norway (41) 205.01 -0.2 188.76 165.84 180.64 205.16 0.2 2.10 204.48 200.01 184.01 184.01 205.01 205.01

Philippines (22) 202.14 0.1 188.76 165.84 180.64 205.16 0.2 2.11 204.48 200.01 184.01 184.01 202.14 202.14

Singapore (43) 218.80 0.1 208.76 224.07 274.07 275.55 0.3 1.00 214.00

NYSE PRICES

is close March 10

• 100 •

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AMEX PRICES																												
W \$s		P/ \$s		W \$s		P/ \$s		W \$s		P/ \$s																		
Div. E	100s	High	Low	Close	Chng	Div. E	100s	High	Low	Close	Chng	Div. E	100s	High	Low	Close	Chng											
Div. E 100s		High		Low		Close		Chng		Div. E 100s		High		Low		Close												
70	101 ¹ ₂	101 ¹ ₂	100 ¹ ₂	101 ¹ ₂	+1 ¹ ₂	104	20	20	12	11 ¹ ₂	12	+1 ¹ ₂	1054	44 ¹ ₂	43 ¹ ₂	43 ¹ ₂	-1 ¹ ₂											
6	40	13 ¹ ₂	13 ¹ ₂	13 ¹ ₂	+1 ¹ ₂	220	6 ¹ ₂	6 ¹ ₂	6 ¹ ₂	6 ¹ ₂	-1 ¹ ₂	424	5	41 ¹ ₂	41 ¹ ₂	41 ¹ ₂	+1 ¹ ₂											
3181	10 ¹ ₂	10 ¹ ₂	10 ¹ ₂	10 ¹ ₂	+1 ¹ ₂	28	12 ¹ ₂	12 ¹ ₂	12 ¹ ₂	12 ¹ ₂	+1 ¹ ₂	33	5 ¹ ₂	5 ¹ ₂	5 ¹ ₂	+1 ¹ ₂												
200	8	44	23 ¹ ₂	23 ¹ ₂	23 ¹ ₂	+1 ¹ ₂	14	208	8 ¹ ₂	8 ¹ ₂	8 ¹ ₂	+1 ¹ ₂	546	6 ¹ ₂	6 ¹ ₂	6 ¹ ₂	+1 ¹ ₂											
15	5 ¹ ₂	34	34	34	+1 ¹ ₂	8	6 ¹ ₂	6 ¹ ₂	6 ¹ ₂	6 ¹ ₂	+1 ¹ ₂	6 ¹ ₂	6 ¹ ₂	6 ¹ ₂	6 ¹ ₂	+1 ¹ ₂												
16	73	44 ¹ ₂	44 ¹ ₂	44 ¹ ₂	+1 ¹ ₂	17	47 ¹ ₂	46 ¹ ₂	46 ¹ ₂	47 ¹ ₂	+1 ¹ ₂	154	3	24 ¹ ₂	23 ¹ ₂	23 ¹ ₂	+1 ¹ ₂											
11	401	17 ¹ ₂	17 ¹ ₂	17 ¹ ₂	+1 ¹ ₂	20	37 ¹ ₂	37 ¹ ₂	37 ¹ ₂	37 ¹ ₂	+1 ¹ ₂	7	38 ¹ ₂	38 ¹ ₂	38 ¹ ₂	+1 ¹ ₂												
120	7	38 ¹ ₂	38 ¹ ₂	38 ¹ ₂	+1 ¹ ₂	12	152	28 ¹ ₂	27	28 ¹ ₂	+1 ¹ ₂	11	31	21 ¹ ₂	18 ¹ ₂	18 ¹ ₂	+1 ¹ ₂											
356	11	11 ¹ ₂	27 ¹ ₂	27 ¹ ₂	+1 ¹ ₂	104	28	23 ¹ ₂	23 ¹ ₂	23 ¹ ₂	+1 ¹ ₂	14	61	35 ¹ ₂	34 ¹ ₂	35 ¹ ₂	+1 ¹ ₂											
1	120	11	11 ¹ ₂	27 ¹ ₂	27 ¹ ₂	+1 ¹ ₂	1	12	12	12	+1 ¹ ₂	1	12	12	12	12	+1 ¹ ₂											
0.20	14	61	35 ¹ ₂	34 ¹ ₂	35 ¹ ₂	+1 ¹ ₂	0.01	127	4 ¹ ₂	4 ¹ ₂	4 ¹ ₂	+1 ¹ ₂	1	23	38 ¹ ₂	38 ¹ ₂	38 ¹ ₂	+1 ¹ ₂										
0.20	14	61	35 ¹ ₂	34 ¹ ₂	35 ¹ ₂	+1 ¹ ₂	0.01	127	4 ¹ ₂	4 ¹ ₂	4 ¹ ₂	+1 ¹ ₂	1	23	38 ¹ ₂	38 ¹ ₂	38 ¹ ₂	+1 ¹ ₂										
5	10 ¹ ₂	10 ¹ ₂	10 ¹ ₂	10 ¹ ₂	+1 ¹ ₂	11	11 ¹ ₂	11 ¹ ₂	11 ¹ ₂	11 ¹ ₂	+1 ¹ ₂	11	11 ¹ ₂	11 ¹ ₂	11 ¹ ₂	+1 ¹ ₂												
Stock	Div. E	100s	High	Low	Close	Chng	Stock	Div. E	100s	High	Low	Close	Chng	Stock	Div. E	100s	High	Low	Close	Chng								
CrossAT	0.04	20	20	12	11 ¹ ₂	+1 ¹ ₂	Hebco	0.48	10	1854	44 ¹ ₂	43 ¹ ₂	43 ¹ ₂	-1 ¹ ₂	Health Co	218	7 ¹ ₂	6 ¹ ₂	6 ¹ ₂	+1 ¹ ₂	HealthCo	0.10	33	72	20 ¹ ₂	20 ¹ ₂	20 ¹ ₂	+1 ¹ ₂
Crown CA			107	11 ¹ ₂	11 ¹ ₂	+1 ¹ ₂	Halco	0.10	33	72	20 ¹ ₂	20 ¹ ₂	20 ¹ ₂	+1 ¹ ₂	HauseM	367	18 ¹ ₂	18 ¹ ₂	18 ¹ ₂	+1 ¹ ₂	HealthM	0.11	11	9 ¹ ₂	7 ¹ ₂	7 ¹ ₂	+1 ¹ ₂	
Crown CB			517	11 ¹ ₂	611	+1 ¹ ₂	Hawthorn	8	26	6 ¹ ₂	6 ¹ ₂	6 ¹ ₂	+1 ¹ ₂	HawthornA	8	26	6 ¹ ₂	6 ¹ ₂	6 ¹ ₂	+1 ¹ ₂								
Castile	0.38	17	230	23 ¹ ₂	233	+1 ¹ ₂	Heckert	0.18	17	38	12 ¹ ₂	12 ¹ ₂	12 ¹ ₂	+1 ¹ ₂	Heckert	20	28	22	22	22	+1 ¹ ₂							
Cyber			40	10 ¹ ₂	9 ¹ ₂	+1 ¹ ₂	HeintzCo	403	9 ¹ ₂	8 ¹ ₂	8 ¹ ₂	+1 ¹ ₂	HeintzCo	31	428	11 ¹ ₂	18 ¹ ₂	18 ¹ ₂	+1 ¹ ₂	HeintzCo	2.28	33	50	52	51 ¹ ₂	+1 ¹ ₂		
Oil Indu			830	2 ¹ ₂	2 ¹ ₂	+1 ¹ ₂	HeintzCo	1855	13 ¹ ₂	13 ¹ ₂	13 ¹ ₂	+1 ¹ ₂	HeintzCo	1	1	1	1	1	+1 ¹ ₂	HeintzCo	0.20	14	28	9 ¹ ₂	9 ¹ ₂	+1 ¹ ₂		
IndustCo	0.18	17	38	12 ¹ ₂	12 ¹ ₂	+1 ¹ ₂	Int'l Cos	269	2 ¹ ₂	2 ¹ ₂	2 ¹ ₂	+1 ¹ ₂	Int'l Cos	20	40 ¹ ₂	40 ¹ ₂	40 ¹ ₂	40 ¹ ₂	+1 ¹ ₂	Int'l Cos	0.42	39	20	40 ¹ ₂	40 ¹ ₂	+1 ¹ ₂		
Interstate	31	428	11 ¹ ₂	18 ¹ ₂	18 ¹ ₂	+1 ¹ ₂	Int'l Cos	2568	2 ¹ ₂	2 ¹ ₂	2 ¹ ₂	+1 ¹ ₂	Int'l Cos	28	244	33 ¹ ₂	32 ¹ ₂	32 ¹ ₂	+1 ¹ ₂	Int'l Cos	21	374	20 ¹ ₂	19 ¹ ₂	19 ¹ ₂	+1 ¹ ₂		
Avex			1855	13 ¹ ₂	13 ¹ ₂	+1 ¹ ₂	Jan Bell	269	2 ¹ ₂	2 ¹ ₂	2 ¹ ₂	+1 ¹ ₂	Jan Bell	21	374	20 ¹ ₂	19 ¹ ₂	19 ¹ ₂	+1 ¹ ₂	Jan Bell	0.42	39	20	40 ¹ ₂	40 ¹ ₂	+1 ¹ ₂		
Edison	90	94	95 ¹ ₂	95 ¹ ₂	95 ¹ ₂	+1 ¹ ₂	JTS Corp	20	23	3 ¹ ₂	3 ¹ ₂	3 ¹ ₂	+1 ¹ ₂	JTS Corp	20	23	3 ¹ ₂	3 ¹ ₂	3 ¹ ₂	+1 ¹ ₂	JTS Corp	0.30145	113	10 ¹ ₂	10 ¹ ₂	10 ¹ ₂	+1 ¹ ₂	
Epitope			20	15	16	15	Khartek	2100	7 ¹ ₂	7 ¹ ₂	7 ¹ ₂	+1 ¹ ₂	Khartek	1536	9 ¹ ₂	9 ¹ ₂	9 ¹ ₂	+1 ¹ ₂	Khartek	0	8	1 ¹ ₂	1 ¹ ₂	1 ¹ ₂	+1 ¹ ₂			
EpinPd			28	28 ¹ ₂	28 ¹ ₂	+1 ¹ ₂	KogreEq	0.08	23	744	18 ¹ ₂	18 ¹ ₂	+1 ¹ ₂	KogreEq	14	10 ¹ ₂	10 ¹ ₂	10 ¹ ₂	+1 ¹ ₂	KogreEq	0	8	1 ¹ ₂	1 ¹ ₂	1 ¹ ₂	+1 ¹ ₂		
Feb Indu	0.70	16	100	26	26	+1 ¹ ₂	Laharge	0.08	28	202	6 ¹ ₂	6 ¹ ₂	+1 ¹ ₂	Laharge	0.08	28	202	6 ¹ ₂	6 ¹ ₂	+1 ¹ ₂	Laharge	0	8	1 ¹ ₂	1 ¹ ₂	1 ¹ ₂	+1 ¹ ₂	
Filt Ax	2.80	12	172 ¹ ₂	58	58	+1 ¹ ₂	Lynch Cp	21	41	1031	70 ¹ ₂	103	+1 ¹ ₂	Lynch Cp	21	41	1031	70 ¹ ₂	103	+1 ¹ ₂	Lynch Cp	77	72	27	26 ¹ ₂	26 ¹ ₂	+1 ¹ ₂	
ForestL	95	1746	37 ¹ ₂	37 ¹ ₂	37 ¹ ₂	+1 ¹ ₂	Frequency	11	113	10 ¹ ₂	10 ¹ ₂	10 ¹ ₂	+1 ¹ ₂	Frequency	11	113	10 ¹ ₂	10 ¹ ₂	10 ¹ ₂	+1 ¹ ₂	Frequency	21	27	1 ¹ ₂	1 ¹ ₂	1 ¹ ₂	+1 ¹ ₂	
Freight			1092	50	49 ¹ ₂	+1 ¹ ₂	MediA	0.52	12	1120	32 ¹ ₂	31 ¹ ₂	+1 ¹ ₂	MediA	1536	9 ¹ ₂	9 ¹ ₂	9 ¹ ₂	+1 ¹ ₂	MediA	15	173	1 ¹ ₂	1 ¹ ₂	1 ¹ ₂	+1 ¹ ₂		
Glen FdA	0.75	17	162	32 ¹ ₂	32 ¹ ₂	+1 ¹ ₂	MediB	2100	7 ¹ ₂	7 ¹ ₂	7 ¹ ₂	+1 ¹ ₂	MediB	2100	7 ¹ ₂	7 ¹ ₂	7 ¹ ₂	+1 ¹ ₂	MediB	121	412	35 ¹ ₂	35 ¹ ₂	35 ¹ ₂	+1 ¹ ₂			
Hebco	0.70	11	120	17	16 ¹ ₂	+1 ¹ ₂	MediC	0.70	11	120	17	16 ¹ ₂	+1 ¹ ₂	MediC	15	40	24 ¹ ₂	23 ¹ ₂	24 ¹ ₂	+1 ¹ ₂	MediC	123	6184	37 ¹ ₂	36 ¹ ₂	37 ¹ ₂	+1 ¹ ₂	
Heckert	0.70	11	120	17	16 ¹ ₂	+1 ¹ ₂	MediD	212	7 ¹ ₂	6 ¹ ₂	6 ¹ ₂	+1 ¹ ₂	MediD	36	7	18	18	18	+1 ¹ ₂	MediD	1.12	20	20	15	15	+1 ¹ ₂		
HeintzCo			1092	50	49 ¹ ₂	+1 ¹ ₂	MediE							WNET	1.12	20	20	15	15	+1 ¹ ₂	WNET							

A SURE SIGN OF THE RIGHT CHOICE

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NASDAQ NATIONAL MARKET

4 pm close March 10

Page	Stock	Wk	Mo	Tu	We	Th	Fr	Sa	Stock	Wk	Mo	Tu	We	Th	Fr	Sa	Stock	Wk	Mo	Tu	We	Th	Fr	Sa	Stock	Wk	Mo	Tu	We	Th	Fr	Sa
1	Stack	Div.	E	100	High	Low	Low	Close	Stack	Div.	E	100	High	Low	Low	Close	Stack	Div.	E	100	High	Low	Low	Close	Stack	Div.	E	100	High	Low	Low	Close
2	ACC Corp	77	1148	27	26 ¹ / ₂	26 ¹ / ₂	-	-	Eagle Pd	313	4 ¹ / ₂	-	-	Logistics	81	6 ¹ / ₂	6 ¹ / ₂	6 ¹ / ₂	6 ¹ / ₂	-	-	Reuters	121	23	1794	624	61 ¹ / ₂	62 ¹ / ₂	-			
3	Accelent	4230	5 ¹ / ₂	+1 ¹ / ₂	-	EnviroNet	182	12 ¹ / ₂	-	-	Laser Ind	11	85	15 ¹ / ₂	12 ¹ / ₂	12 ¹ / ₂	-	-	Rockwell	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-						
4	Academy	38	1439	16	15 ¹ / ₂	15 ¹ / ₂	+1 ¹ / ₂	-	EnviroNet	182	12 ¹ / ₂	-	-	Lenscope	47	580	9 ¹ / ₂	7 ¹ / ₂	8	-1 ¹ / ₂	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-			
5	Adient	3977655	30 ¹ / ₂	+1 ¹ / ₂	-	EnviroNet	182	12 ¹ / ₂	-	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-														
6	ADC Tech	42	6155	27 ¹ / ₂	26 ¹ / ₂	26 ¹ / ₂	+1 ¹ / ₂	-	Egghead	843	4 ¹ / ₂	-	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-											
7	AdecoADR	0.16	34	43	38 ¹ / ₂	38 ¹ / ₂	38 ¹ / ₂	+1 ¹ / ₂	ElecSol	12	580	20	20 ¹ / ₂	20 ¹ / ₂	-	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
8	Adobe Sys	0.20	171525	35 ¹ / ₂	35 ¹ / ₂	35 ¹ / ₂	+1 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
9	Adv Logic	10	355	10 ¹ / ₂	9 ¹ / ₂	10	-1 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
10	Adv Polym	431	92	91 ¹ / ₂	91 ¹ / ₂	91 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-									
11	AdvTchLab	378	33 ¹ / ₂	31 ¹ / ₂	32	-1 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-									
12	Advansa	8	0.53	101120	43 ¹ / ₂	40 ¹ / ₂	42 ¹ / ₂	+2 ¹ / ₂	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
13	Advansa	10	44	5112	44 ¹ / ₂	42 ¹ / ₂	42 ¹ / ₂	+2 ¹ / ₂	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
14	Advansa	124	28	28 ¹ / ₂	31 ¹ / ₂	30	-1 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
15	Advansa	124	28	28 ¹ / ₂	31 ¹ / ₂	30	-1 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
16	Advansa	124	28	28 ¹ / ₂	31 ¹ / ₂	30	-1 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
17	Advansa	124	28	28 ¹ / ₂	31 ¹ / ₂	30	-1 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
18	Advansa	124	28	28 ¹ / ₂	31 ¹ / ₂	30	-1 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
19	Advansa	124	28	28 ¹ / ₂	31 ¹ / ₂	30	-1 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
20	Advansa	124	28	28 ¹ / ₂	31 ¹ / ₂	30	-1 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
21	Advansa	124	28	28 ¹ / ₂	31 ¹ / ₂	30	-1 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
22	Advansa	124	28	28 ¹ / ₂	31 ¹ / ₂	30	-1 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
23	Advansa	124	28	28 ¹ / ₂	31 ¹ / ₂	30	-1 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
24	Advansa	124	28	28 ¹ / ₂	31 ¹ / ₂	30	-1 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
25	Advansa	124	28	28 ¹ / ₂	31 ¹ / ₂	30	-1 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
26	Advansa	124	28	28 ¹ / ₂	31 ¹ / ₂	30	-1 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
27	Advansa	124	28	28 ¹ / ₂	31 ¹ / ₂	30	-1 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
28	Advansa	124	28	28 ¹ / ₂	31 ¹ / ₂	30	-1 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
29	Advansa	124	28	28 ¹ / ₂	31 ¹ / ₂	30	-1 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
30	Advansa	124	28	28 ¹ / ₂	31 ¹ / ₂	30	-1 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
31	Advansa	124	28	28 ¹ / ₂	31 ¹ / ₂	30	-1 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
32	Advansa	124	28	28 ¹ / ₂	31 ¹ / ₂	30	-1 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
33	Advansa	124	28	28 ¹ / ₂	31 ¹ / ₂	30	-1 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
34	Advansa	124	28	28 ¹ / ₂	31 ¹ / ₂	30	-1 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
35	Advansa	124	28	28 ¹ / ₂	31 ¹ / ₂	30	-1 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
36	Advansa	124	28	28 ¹ / ₂	31 ¹ / ₂	30	-1 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
37	Advansa	124	28	28 ¹ / ₂	31 ¹ / ₂	30	-1 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
38	Advansa	124	28	28 ¹ / ₂	31 ¹ / ₂	30	-1 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
39	Advansa	124	28	28 ¹ / ₂	31 ¹ / ₂	30	-1 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
40	Advansa	124	28	28 ¹ / ₂	31 ¹ / ₂	30	-1 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
41	Advansa	124	28	28 ¹ / ₂	31 ¹ / ₂	30	-1 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂	17 ¹ / ₂	-								
42	Advansa	124	28	28 ¹ / ₂	31 ¹ / ₂	30	-1 ¹ / ₂	-	ElectroG	1.57	71	2161650	54 ¹ / ₂	65 ¹ / ₂	+2	-	RockWor	0.20	16	1675	16	17 ¹ / ₂ </td										

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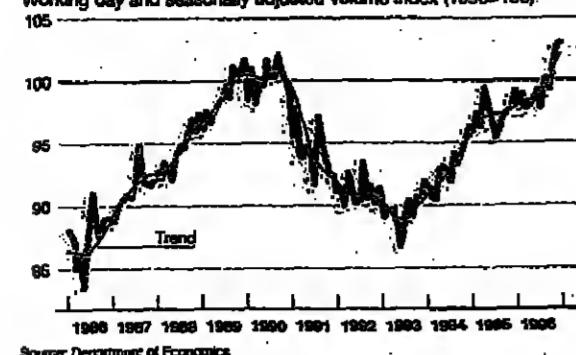
11. *What is the name of the author of the book you are reading?*

2 FINLAND

THE ECONOMY • by Greg McIvor

GDP

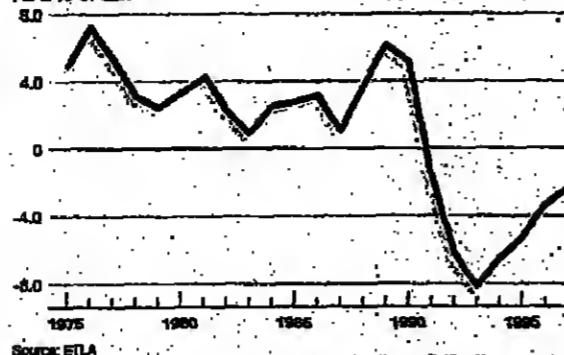
Working day and seasonally adjusted volume index (1990=100)



Source: Department of Economics

Public sector deficit

As a % of GDP



Source: ETLA

Domestic growth stirs

Healthy rise in GDP and low inflation point to return of feel-good factor

As Finland's frozen landscape begins its annual thaw, the domestic economy has already moved into warmer climes. After a mini slowdown in 1996, triggered by weaker export earnings, growth is expected to rebound strongly this year.

The key factor is the resurgence of the domestic economy, which has been depressed since Finland suffered its deepest recession in modern times at the start of the 1990s. Household savings ratios, which soared above 10 per cent of disposable income when the slump set in, have now fallen below 4 per cent.

Private consumption is expected to rise by 3.8 per cent in 1997, marking a shift away from the prevailing pattern in the Finnish economy since 1993, when growth has been powered by strong export flows while domestic demand has trailed far behind.

Official forecasts suggest gross domestic product will grow 4.6 per cent this year, while private consumption expands 3.8 per cent. This, together with a trend of low inflation, has convinced Finnish observers that the elusive feel-good factor is returning after the long crisis in which the economy shrank 12 per cent.

"For the first time in the 1990s we have both economic growth and a belief in the future - a belief that the growth will go on," says Mr Sauli Niinistö, Finland's finance minister and leader of the conservative National Coalition party.

Evidence of the upswing is seen in a revival of Finland's construction and housing industry, which has been in the doldrums since the downturn. House prices have risen by around 15 per cent in the past 18 months, although they still have some way to go to reach the levels of the late 1980s, prior to the real estate collapse which knocked 50 per cent off values.

Hopes are high among Finnish businesses and government officials that the economy is entering a period of sustainable growth. Inflation, at less than 1 per cent



More window-shopping is disappearing; sales are increasing

is among the lowest in Europe, and double-digit growth in private investment is projected this year.

Interest rates have fallen sharply, and government indebtedness is being steadily reduced.

Finland is now in the enviable position of being qualified on all the Maastricht Treaty criteria for participation in a European single currency. The markka, which had been floating since late 1992, last autumn took its first step toward membership of European monetary union by entering the European exchange rate mechanism (ERM).

The government of Prime Minister Paavo Lipponen has maintained the momentum of the fiscal drive launched by its predecessor. The budget deficit has been pruned back from a peak of 10 per cent of GDP in 1992 to 1.9 per cent this year by a tough prescription of spending cuts equivalent to 10 per cent of GDP. In addition, expenditure levels for 1998-2001 have been frozen.

Mr Niinistö, in an interview, said the country had realised there was "no going back to 1990s, when we built up such a big welfare society". Running deficits, he says, is against the Finnish tradition. "Until the early 1990s we had only a nominal public debt. We are not satisfied with having big debts.

People understand it is very wrong."

While he acknowledges the government's success in reducing the budget deficit, he is adamant the fiscal grip cannot be loosened. Gross public debt was 56.8 per cent of GDP last year - inside the 60 per cent Maastricht criterion but still rising.

He says he wants to see a balanced budget by 2002 or 2003, but stresses this will require sufficiently high GDP growth. Mr Niinistö believes further cuts, such as in unemployment benefit levels, are structurally necessary. But he knows that after more than five years of austerity the public has little appetite for further belt-tightening.

"Politically, the capacity for making new cuts is not very high; especially as we have this positive economic trend at the moment," he admits. He is under pressure from National Coalition party supporters and colleagues to press for tax cuts, but remains cautious. Whilst he personally favours some easing of income tax, any reductions could not be allowed to jeopardise the reduction of the budget deficit, he stresses.

Tax is a hot topic in Finland. The top marginal income tax rate is 52.5 per cent, and the average is 33 per cent, one of the highest levels in the OECD. Mr

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1996 Annual Report is available end of March.



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PROFILE

Prime Minister Paavo Lipponen

Visiting the office of Mr Paavo Lipponen feels a little like entering the headmaster's study. The Finnish Social Democratic prime minister has an avuncular air, but he has shown a strong hand in holding together the disparate elements that comprise his five-party coalition.

The government groups the former communist Left Alliance and Greens at one end of the spectrum with the conservative National Coalition party and the small Swedish People's party at the other. Straddling this pot-pourri has been a delicate balancing act for the softly-spoken Mr Lipponen, but one he has so far accomplished with some skill.

A former journalist and political scientist, he came to power in the 1996 general election, a year after ousting the SDP leadership. Faced with the need for tough fiscal medicine to reduce state debt and ensure Finland's qualification for European monetary union (Emu), he saw the need to forge a broad-based alliance with which to anchor government decisions.

This is because unemployment, running at 16.7 per cent, is the government's biggest economic and political headache. Aside from social considerations, Finland's high levels of unemployment benefits and the cost of government-sponsored work training schemes are estimated to cost between 8 and 9 per cent of GDP.

Mr Lipponen has pledged to halve joblessness by 1998. But the promise, made when the rate was 18.4 per cent, has begun to look like wishful thinking. Mr Niinistö accepts the timetable has slipped.

Yet in the light of broad political acceptance of the need to maintain fiscal rigour, calls for the government to spend its way out of the problem have been surprisingly few. Business leaders, economists and even trade union leaders seem resigned to unemployment as a long-term phenomenon curable only by strong and sustained economic growth.

"We will have to live with this problem for years," says Mr Pekka Sauramo, senior researcher at the Labour Institute for Economic Research.

Mr Lipponen is sanguine



Paavo Lipponen: Supports Baltic states' European ambitions

factor in regional stability. He is pressing Brussels to open negotiations at the same time as enlargement talks start next year with other former eastern bloc aspirants. However, the commission favours staggering the negotiations so that bigger and more advanced countries like Poland and Hungary can enter first.

"It is very important that the Baltic countries are not left in limbo, and I understand Russia is in no way against their interest in the Union. What we want is an equal opportunity for them," Mr Lipponen says, warning other EU states against "just picking their favourites".

Meanwhile, he has toned down his reservations to the current process of Nato enlargement in eastern Europe. He said last year that Nato expansion could threaten stability in the region but insists he now has an open mind on the matter. It is clear, though, that he would rather see the Baltic states offered EU membership than Nato entry. "We believe membership of the EU would really strengthen the Baltic countries' situation without provoking countries which are outside," he says.

While he ponders foreign affairs, Mr Lipponen - a former head of the Finnish Institute of International Affairs - must watch his domestic flank. The SDP's opinion poll ratings have dropped steadily amid public dissatisfaction with the failure substantially to reduce unemployment and the effect of welfare cuts.

Tensions in the coalition surfaced recently when a group of MPs from all the ruling parties defied the government line and voted with the opposition against a bill to permit Sunday shop trading, even after the issue was made a vote of confidence.

Commentators suggest the episode weakened Mr Lipponen, but he brushes this aside. The vote, he says, reaffirmed the coalition parties' commitment to co-operate. "Why at this point go home and give up when economically all the sacrifices are starting to bring some results?" he asks.

The coming months will tell whether his partners share the same view.

Greg McIvor

about any threat to the coalition, noting that the government has already in practice committed to participation in Emu. A two-thirds majority in parliament is required for ratification - a vote he is strongly confident of winning.

Guiding Finland into a single European currency is Mr Lipponen's most immediate foreign policy priority. Membership would - initially at least - take Finland into the EU's inner sanctum, a step he sees as vital for ensuring the country's economic and political voice is heard at maximum volume.

In an interview, Mr Lipponen outlined his stance in more detail. "It is a reality for us as a small country in northern Europe to be as close to the core of the union as possible in order to defend our interests," he said. In contrast to some other European countries, Finland under Mr Lipponen is an enthusiastic advocate of further European integration. "You have to play the ball to score. If you stand in the corner and expect others to pass you

won't get many points."

Speculation that the timetable may be slipping causes him some anxiety. "If you lift [the start date] now there won't be any incentive for these countries with problems, and it would punish countries which are already close or have met the criteria," he says. "You can imagine the problems Germany would have with an appreciating currency."

It is an impressive record, and has won praise from financial markets and European partners. But Mr Lipponen is astute enough to know that the toughest challenges lie ahead. In particular, the government's determination to be among the founder members of Emu is likely to prove the coalition's stiffest test so far.

A strong current of anti-Emu sentiment flows inside two of the coalition partners, the Left Alliance and Greens, which could make it difficult for either party to toe the government line in the parliamentary vote on accession expected early next year.

Mr Lipponen is sanguine

FOREIGN RELATIONS • by Hugh Carnegy

Happy to be part of Europe

Among the most enthusiastic pro-Europeans, Finns support monetary union

In the two years since it joined the European Union, Finland has become the leading Euro-enthusiastic country in the Nordic region. Now its leaders are determined to deepen the relationship by joining European monetary union from its planned start in 1999.

Finland certainly stands out from its neighbours on the Euro front.

Now, its prickly sense of independence stiffened by oil wealth, voted in late 1994 to stay out of the EU. Sweden voted narrowly to join, but opinion polls have since shown a hardening majority hostile to the union. Denmark has long been an EU member - but the country has bridled against the deeper integration, including Emu, outlined in the Maastricht treaty.

The Finns, however, embraced EU membership in a 1994 referendum by a margin of 57 per cent to 43 per cent, and little suggests opinion has changed significantly since then.

Recent studies by EVA, a business sector-funded "think tank", show a clear majority satisfied by membership, with only one-fifth of the electorate believing the country should leave. "The decision to join the EU is considered by most Finns to have been right," EVA concluded after a survey late last year.

At the political level, there is an even stronger commitment to EU membership, outspokenly led by President Martti Ahtisaari and Mr Paavo Lipponen, the Social Democratic prime minister.

A first, important step was taken last October when the Finnish markka entered the

European exchange rate mechanism. After decades marked by repeated devaluations - culminating in big downward lurches in the value of the markka in 1991 and 1992 - the currency's entry to the ERM was not only a significant sign of a commitment to a stable exchange rate. It was also a clear statement of intent that Finland intended to be ready to join Emu as a founder-member in 1999.

Mr Lipponen, backed by his Conservative partners in the coalition, appears confident that he will be able to steer the country into Emu - assuming it goes ahead on schedule. There is no real suggestion, as is the case in Sweden and Denmark, that a referendum would be necessary, politically, before taking the step. A parliamentary vote confirming the intention to join is likely to be decisive.

There are obstacles in Mr Lipponen's path. At least two members of his five-party "rainbow government" - the Greens and the former communist Left Alliance party - are hesitant. Within the SDP itself there are some prominent voices opposed to Emu. The opposition Centre party, headed by former prime minister Mr Esko Aho, is instinctively inclined against Emu, although Mr Aho has taken care to keep his options open.

Public opinion is also much less favourable to Emu than to the EU as a whole. With unemployment running at around 16 per cent of the workforce, there are fears that entering a fixed currency could entrench joblessness. A recent EVA survey shows 45 per cent of the electorate are against joining Emu in the first group, with less than 25 per cent positive. Unemployment was the most commonly cited hindrance.

But this opposition appears soft. The surveys show 42 per cent of the electorate agree that it would be

fatal for Finland to stay outside Emu if "many" other EU countries joined.

In working to swing opinion, Mr Lipponen can also count on much of the trade union leadership and the business community.

The position of industry is especially important because until a short time ago many industrialists, led by the dominant pulp and paper industry, were very reluctant even to join the ERM unless Sweden did likewise.

Sweden remains a vital export market for Finland, and its forestry industry is in direct competition with Finland's.

Mr Lipponen, backed by his Conservative partners in the coalition, appears confident that he will be able to steer the country into Emu - assuming it goes ahead on schedule.

They are more confident about it now, they have strengthened their balance sheets after the recession.

They are more confident, and they have realised that in the long term they have got to rely on real competitiveness, not nominal exchange rates."

Winning over industry is important for Mr Lipponen. But where the broad electorate is concerned, he is better placed to keep his options open.

For us all forms of integration in Europe add to our security. That is a very important factor in the mind of everybody," says Mr Kaako Ilometsi, managing director of EVA.

"There is a feeling that if we do not go in now, when we are able to do it, who knows what may be in the future."

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4 FINLAND

EMPLOYMENT • by Hilary Barnes

Paradox of labour market pains

Unemployment is high, but social benefits fail to encourage a search for work

Helsinki taxi drivers, some will tell you, are overworked. They operate a fleet of cabs, but have to do a lot of the driving themselves. For in Finland today, you just can't get the staff...

This is not just the famous cab-driver hyperbole: it is an illustration of the sad paradox of the Finnish labour market. Unemployment averaged 16 per cent last year, and currently runs at 24 per cent among those aged between 20 and 24, but job vacancies remain unfilled.

The case of the deputy head of information in one of the highest offices of state helps explain it. The father of four small children, he was surprised to learn from a report by the social welfare ministry that he could increase his take-home pay by becoming unemployed. Generous child and housing allowances and unemployment benefit would beat his current – by no means lowly – income.

His case illustrates the difficulty of maintaining a comprehensive welfare system – designed to ensure no-one suffers real hardship – with



Well provided for now, but job prospects when they finish education are not so good

out destroying work incentives.

Mr Tapani Kahri is deputy director-general for industrial relations at the Confederation of Finnish Industry and Employers (CFT), the employers' bargaining counterpart to the trade unions. He says that a family with two children under the age of seven needs to earn FIM20,000 a month to obtain the same after-tax disposable income it would get from the basic social security compensation – FIM5,000 per person. (The average blue-collar industrial worker earns about FIM10,900 a month, before income tax.)

Unemployment peaked at 19.4 per cent in 1994 and has come down to about 15.7 per cent since, but progress is slow. The 1996 OECD report on Finland was in no doubt that it would have been speedier if labour markets had been more flexible and the relationship between wages, social security benefits and taxation had worked to encourage re-employment.

"The unemployment insurance system, as currently designed, generates severe work disincentives and has slowed the re-employment of workers. With almost 20 per cent of the working population receiving some form of unemployment benefit of practically unlimited duration, urgent action is needed to reform this system," said

the OECD. (The figure of 20 per cent includes people participating in rehabilitation programmes as well as the unemployed.)

Mr Turo Bergman and Ms Katta Kallinen at the Confederation of Finnish Trade Unions (CFTU) are resistant to the OECD's argument.

"The unemployment insurance system, as currently designed, generates severe work disincentives and has slowed the re-employment of workers. With almost 20 per cent of the working population receiving some form of unemployment benefit of practically unlimited duration, urgent action is needed to reform this system," said

Mr Kahri.

"The basic problem is lack of work," they argued.

They point out, however,

that a significant new element of flexibility has now been introduced into the col-

lective wage and work condition agreements. Managements and unions at company level can introduce flexible working hours, within certain limits, so that employees work more in busy periods and less in slack periods.

The CFTU's Mr Kahri agrees with the trade unionists on this point, and adds that a discussion is now taking place over workers' remuneration – with management gaining greater freedom to decide which employees should have a raise and how it should be arranged.

"The norms of collective bargaining are changing and the idea of flexibility has caught on quite quickly," he says.

According to Mr Kahri, the collapse of the Finnish Communist party, which until the demise of the Soviet Union had a strong influence in the trade union movement, is contributing to the trend.

"The conflict in the trade union movement between the Communists and the Social Democrats was one of the main reasons for the stiff and restrictive collective agreements. Now that the Communists are so weak, it is possible to begin changing things so that companies can arrange matters to the benefit of both the employers and the employees," he said.

The Finnish collective bargaining system is one of the most centralised in Europe. About 80 per cent of all employees belong to a trade union. When collective agreements have been concluded, whether at sector level or between individual trade unions and their respective employers, the terms of the agreement are administratively extended to the rest of the industry concerned. This means 95 per cent of all employees are covered by the collective agreements.

This system, as the OECD points out, has in practice imposed a high minimum wage level, reducing the employability of low-productivity workers – young and low-skill workers in particular.

The advantages of the system are that it generates consensus: strikes are not uncommon when a new collective agreement is being negotiated, but labour conflicts are rare once it has been signed.

The system's capacity to bring about discussion at the trade union level, to take decisions is just as good as in other countries. The recent verdict of Mr Sixten Korkman, formerly senior official at the finance ministry in Helsinki and now the director-general of the EU's economic, monetary and social affairs directorate,

TRADE • by Hugh Carnegy

To Russia with... patience

There are many frustrating barriers, but business is on the way up again

Trading with Russia is a jungle of obstacles, declares Mr Erik Forsman, director of foreign affairs at the Confederation of Finnish Industry and Employers. "You have to scramble through barbed wire to get there."

Mr Forsman's exasperation is prompted by a series of frustrations facing Finnish companies as they fight to win markets across the country's long border with Russia – the European Union's only direct frontier with the former Soviet Union. Long hold-ups for trucks at border crossings, bureaucratic delays for imports, uncertain tax rules, and a lack of export financing are just some of the barriers facing Finnish exporters.

But, despite the difficulties, Finnish trade with Russia is bouncing back after it collapsed along with the old Soviet regime at the beginning of the decade, contributing significantly to the deep, three-year recession Finland suffered at the time.

In 1996, trade with Russia grew at a rate of more than 25 per cent, accounting for some 6 to 7 per cent of Finland's exports. That figure is still far below the 13 per cent of exports which used to go to the Soviet Union, but it is

now there are hundreds of companies involved, mostly small and medium-sized, compared with 25 or so big companies that used to deal with the Soviet Union," says Mr Leif Fagerström, in charge of external economic relations at the foreign ministry. "It is much more broadly based than before, and if the Russian economy builds up those companies involved could really benefit."

Now there are hundreds of companies involved, mostly small and medium-sized, compared with 25 or so big companies that used to deal with the Soviet Union," says Mr Leif Fagerström, in charge of external economic relations at the foreign ministry.

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FINANCE • by Greg McIvor

Banks have climbed from the pit

The crisis is over, but foreign competition creates fresh problems

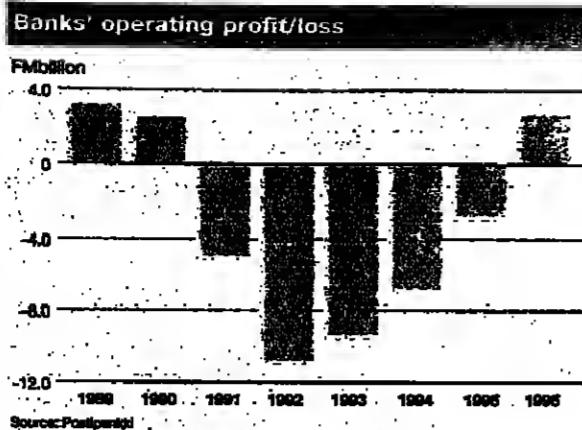
Finnish banks have endured a steep and arduous climb back to profitability following a disastrous financial crisis in the early 1990s which savaged their balance sheets and forced the industry to seek a state bail-out.

But, after five years of deep losses and heavy restructuring, the summit has finally been reached. The banks' 1996 results confirmed that the sector as a whole returned to profit last year, propelled by the first increase in markka lending since 1990 and a decline in loan losses to normal levels.

Having passed this milestone, Finnish bankers now appear well-positioned to harvest the fruits of a predicted sharp upturn in private consumption and investment this year that is expected to boost domestic lending.

Consolidation has improved the structure of a previously fragmented industry. Of the six main banking groups in the market at the start of the decade, four remain: Merita, the undisputed market leader; Oikohank, a group of 38 co-operative banks; Postipankki, the state-owned bank; and Akaia, a network of 16 savings banks.

Helped by substantial restructuring, cost ratios have fallen to around 60 per cent of total income following a reduction in the number of branches from 6,000 in



1990 to around 2,400 today. Staffing levels have fallen 40 per cent, from a peak of almost 60,000 to just over 30,000.

But while costs are down to acceptable levels, other problems exist. Overall market growth is marginal and tough competition is squeezing margins. Postipankki, for instance, finally reached break-even in traditional banking operations last year. Its profits came chiefly from investment activities and trading in financial instruments, particularly fixed-income bonds.

Competitive pressures have been fuelled by the entry of foreign banks to the Finnish market. Svenska Handelsbanken and Skandinaviska Enskilda Banken, two leading Swedish banks, and Unibank and Den Danske Bank, Denmark's two biggest banks, have all established a presence in Finland in the past two years.

Barring Handelsbanken, which has built a network of around a dozen retail branches, the new arrivals

have concentrated on corporate lending. Consequently, margins have narrowed dramatically. Margins on loans to big corporations are commonly below 1 per cent, and only slightly higher for small and medium-sized companies.

A steady decline in interest rates has also had a hand in cutting net interest margins – so much so that the banks now freely admit they see little enhanced earnings potential from domestic lending. "We can no longer count on increased income from financial operations," says Mr Perti Voutila, chairman of Merita, the banking group formed in 1995 by the merger of Kansallis-Osake-Pankki and Postipankki.

Instead, banks are exploring new vistas. Financial deregulation has opened up new opportunities to financial services companies, blurring the traditional divide between banks and insurance groups.

Merita has moved strongly to capture a slice of the growing life assurance market, building up a share of close to 30 per cent in two years. It is now market leader in life assurance premium income and its initiative has been followed by other banks.

At the same time, banks have moved swiftly into the increasingly lucrative private savings market. Unit-linked and mutual funds, although undeveloped in Finland, are gaining rapidly in popularity and offer substantial growth potential, says Merita's Mr Voutila.

So far, the banks have been more active in seizing market share from the insurance groups than vice-versa. Mr Ilkka Salonen, senior analyst at Postipankki, says insurance companies have been better capitalised than the banks and therefore in less of a hurry to expand. However, this will soon change, he predicts, as Finland's two large insurers, Sampo and Pohjola, pick up the gauntlet.

The eroding boundaries between banks and insurers has prompted speculation about a merger across the two branches. Merita, which holds substantial stakes in Sampo and Pohjola, has held negotiations with both groups in recent months. The talks broke down after the sides concluded that projected synergy effects were insufficient to justify a tie-up, and Merita stresses the issue is firmly on the back-burner.

Merita estimates Emu will cost it FM250m in lost income for a "number of years" from 2000, in addition to the estimated FM200m cost of the transition to a single currency. The most international of Finland's banks, it is the most threatened by the increased competition certain to arise within the single currency area.

The impact is likely to be felt most in Merita's substantial fixed-income trading operations. Once euro-denominated bonds are replaced by euro-denominated bonds and trading shifts to a wider European area.

Analysts suggest this could force Merita to look for a European partner. At the other end of the spectrum, smaller banks believe they have nothing to fear from a single currency. Mr Arto Elomaa, economist at the Finnish Bankers' Association, describes as unrealistic suggestions that Emu might lead to incursions by European banks into the domestic market. "It is not a lucrative market to conquer. It is competitive and it is small compared to the overall European market," he says.

"base" scenario for Finland. Finnish officials are somewhat more sanguine. Firstly, they say, all projections into the relatively distant future depend on which variables are fed into the computer models. Outcomes can be calculated that are both possible to sustain and impossible to sustain, according to Mr Markku Lehto, director-general of the ministry of social affairs and health.

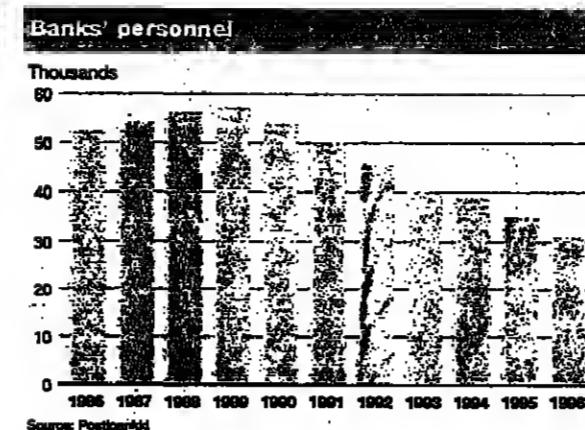
The Finns also point out that quite a lot has been done to make the system more sustainable.

Mr Lehto produces graphs that show how spending cuts introduced over the past few years will reduce the costs of social welfare expenditure after 2020 from peak levels of 40 per cent of GDP to about 35 per cent.

Under the impact of the recession, social welfare expenditure reached about 35 per cent of GDP in 1993-94 – compared with about 25 per cent at the end of the 1980s. The level is expected to fall to under 30 per cent in the 2000-2010 period, before rising to new heights.

Graphs produced by Mr Kari Puro, chief executive of the largest pension insurance company, Ilmarinen, are just as encouraging as Mr Lehto's. Projections for 2030 show how measures taken in 1995-96 to modify the costs of the private pension insurance system have reduced the costs of the

Continued on Page 4



PENSIONS • by Hilary Barnes

The cost of an old-age problem

The government thinks it can carry the pensions burden; others are less sanguine

According to OECD calculations, changing demography in the first decades of the 21st century will present Finland with acute economic problems. At their heart will be the increased burden on public expenditure of an ageing population.

The OECD concluded in a 1995 report that "after temporarily stabilising at an unprecedentedly high level of about 35 per cent of GDP in the period 2000 to 2010" Finland's public debt would "become unsustainable in the three following decades".

An updated OECD working paper, "Ageing Populations, Pension Systems and Government Budgets", published last November, grouped Finland with a number of European countries that would experience "rapid increase in public debt".

If corrective action, such as raising the retirement age, is not taken, pension payments in Finland, as a share of GDP, are predicted to rise to 17.8 per cent in 2030 – a level exceeded only in Italy. The government's net financial liabilities will deteriorate from a positive 12 per cent of GDP in 2015 to a negative 98 per cent in 2030, according to the OECD

CAPITAL MARKETS • by Greg McIvor

Old perceptions are swept aside

The HEX index has a spring in its step and liquidity in bonds is close to record levels

pring has come early to Finland's financial markets. A 46 per cent leap in the EX General All-share index last year, outstripping all western European bourses, as continued with a rise of some 15 per cent in the HEX for this year. Meanwhile, liquidity is surging in both the equity and international bond markets.

Just a few years ago, the picture was very different, easily regulated and backed away in Europe's north-eastern periphery. Finnish capital markets attracted only marginal international interest. But financial deregulation in the early 1990s and a recent wave of strong returns has swept old perceptions aside. Helsinki today is firmly rooted on foreign investors' radar screens.

Owing to weakness in the pulp and paper industry.

Without doubt the best stock lately has been Raisio, the Finnish food processor and chemicals group, which found itself in the limelight last year following the launch of a cholesterol-reducing margarine called Benecol. Raisio shares have risen some 270 per cent in a year.

This year, the market has continued to make strong headway. Average daily volumes in 1997 have reached FM780m, almost double last year's level. The increase has been abetted by good domestic economic fundamentals. Export earnings are expected to improve this year after a cyclical dip in 1996, and GDP growth is predicted to top 4 per cent.

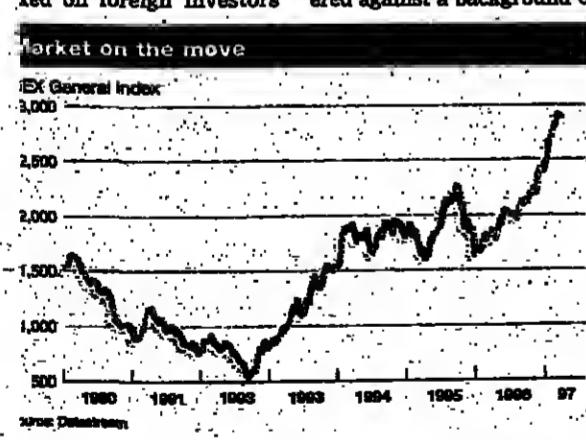
Liquidity should get a further boost if the government proceeds with plans to allow pension funds to invest a greater proportion of their holdings in equities. The changes are being considered against a background of

Certainly, Helsinki now has cause to be more confident than before of its stand-alone future. It has worked hard to raise the market's appeal by establishing remote trading links with foreign banks. Den Danske Bank, Denmark's leading bank, hooked up last year, and Mr Juhani Ernsta, president of the Helsinki stock exchange, is confident other Nordic and London-based investment banks will join this year. "I would be disappointed if we have fewer than five new members by year-end. It could be between five and 10."

Moreover, Finnish participation in the formation of a single European single currency is looking ever more likely. Entry to the Euro zone would boost stock market liquidity, analysts predict, as Helsinki would become more attractive to investors in other Emu member countries because of the absence of currency risk.

Despite the bright outlook, several clouds lurk on the horizon. Helsinki's exposure to foreign capital makes it vulnerable to any significant weakening of share prices on Wall Street.

Emu, as well as offering opportunity, is also a threat. Relinquishing the markka would all but erase Finland's currency market – a fact the country's banks have already factored into their strategies. It could also hit liquidity in fixed-income markets as trading in Euro-denominated bonds is likely to gravitate to more mainstream markets.



an ageing population and falling yields for pension funds from bank deposits due to a sharp fall in interest rates in the past three years.

"Unless the pension funds want to cut pension premiums they have to get a higher return on their investments," says Mr Jukka Lepo, head of financial markets research at Merita Bank in Helsinki. Doing that means taking a greater risk weighting in their portfolios.

While the stock market surges, liquidity on the bond market is also at near-record levels. Daily turnover is around FM1bn, compared to peak days on the equity market when volumes can reach around FM1bn.

"Overall the [bond] market is very healthy," says Mr Lepo. "The problem in the future that there could be a shortage of fixed-income instruments if the government continues to reduce the deficit instead of borrowing more money." Government bonds make up at least

90 per cent of liquid outstanding stock.

The equities market also faces challenges. Helsinki, together with its Nordic cousins Oslo, Copenhagen and Stockholm, is small by European standards and pressure has been growing them to merge. The theory is that individually the Scandinavian markets are too small in an increasingly competitive international stock market. All fear losing liquidity in the shares of big international companies which are traded abroad.

A tie-up would create Europe's third-biggest bourse by turnover and fifth-biggest by market value. Helsinki has been tentatively in favour of integration but seemed to doubt its success last month by opting to install a new Australian-made trading system to replace its ageing 10-year-old system. The Finnish bourse authorities had been under pressure from Sweden to order the same system as Stockholm's new one as a preliminary step towards linking the markets.

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6 FINLAND

FORESTRY • by Greg McIvor

High pulp stocks hold down prices

Consolidation has left the industry well primed to exploit the next recovery

The health of Finland's forestry industry and that of the national economy are deeply intertwined. Pulp and paper groups provide one-third of the country's export revenues and 4.2 per cent of GDP. More than 5 per cent of the workforce is employed in forestry-related activities.

Forestry's importance is seen in last year's temporary slowdown in Finnish GDP growth, explained partly by tumbling profits in the forestry sector. Paper production fell nearly 7 per cent, the biggest drop in 21 years. The deterioration was caused by a rapid erosion of pulp prices due to over-production and slack demand in Europe. This drove down the prices of most paper grades, wiping as much as 65 per cent of producers' profits.

A rise in pulp inventories this year has exerted further downward pressure on prices. The price per tonne of Northern Bleached Softwood Kraft, the industry benchmark, has slipped from \$560 at the start of the year to as low as \$520. Analysts predict no real upturn before 1998.

Nevertheless, Finnish companies are better primed than before to capitalise on the recovery, when it comes. A rapid wave of consolidation since 1995 has produced a concentration to three dominant groups: UPM-Kymmene, formed last year by the merger of Repola and Kymmene; Enso, formed a year before by the merger of Enso-Gutzeit and Veitsilouto; and Metsä-Seria. More than 90 per cent of forestry production now rests with this trio.

"Ten years ago I could not imagine the kind of restructuring we have seen in Finland could happen," says Mr Matti Korhonen, president of

the Finnish Forest Industries Federation. The changes, he says, have boosted competitiveness and left Finnish companies well-equipped to enter new markets.

Average operating margins were 9 per cent last year, comparing favourably with Swedish and North American producers, which operate in a more fragmented market. At the same time, big investments in plant mean Finnish companies now run the biggest and most modern paper factories in the world. Average machine capacity is 120,000 tonnes, compared with 87,000 tonnes in Sweden, the closest competitor.

At the same time, the three big companies are focusing on individual segments rather than producing a wide range of paper and packaging grades, as in the past. This specialisation, aimed at building economies of scale in particular product lines, has resulted in all three Finnish companies enjoying strong market shares in their chosen fields.

With domestic restructuring complete - at least for the foreseeable future - Finnish paper groups have fixed their sights on foreign markets. Finland will continue to be the key production base, but opportunities for organic growth at home are heavily circumscribed. Companies are already cutting close to the amount of annual wood growth and are turning to new markets to boost raw material supply.

So far, attention has been focused on acquisitions in central and eastern Europe, but the companies acknowledge that long-term growth prospects are greatest outside their main European markets.

Mr Jorma Vaajoki, chief executive of Metsä-Seria, says the increasing global nature of the business means it is only "half-time" in the restructuring race. "One would expect that

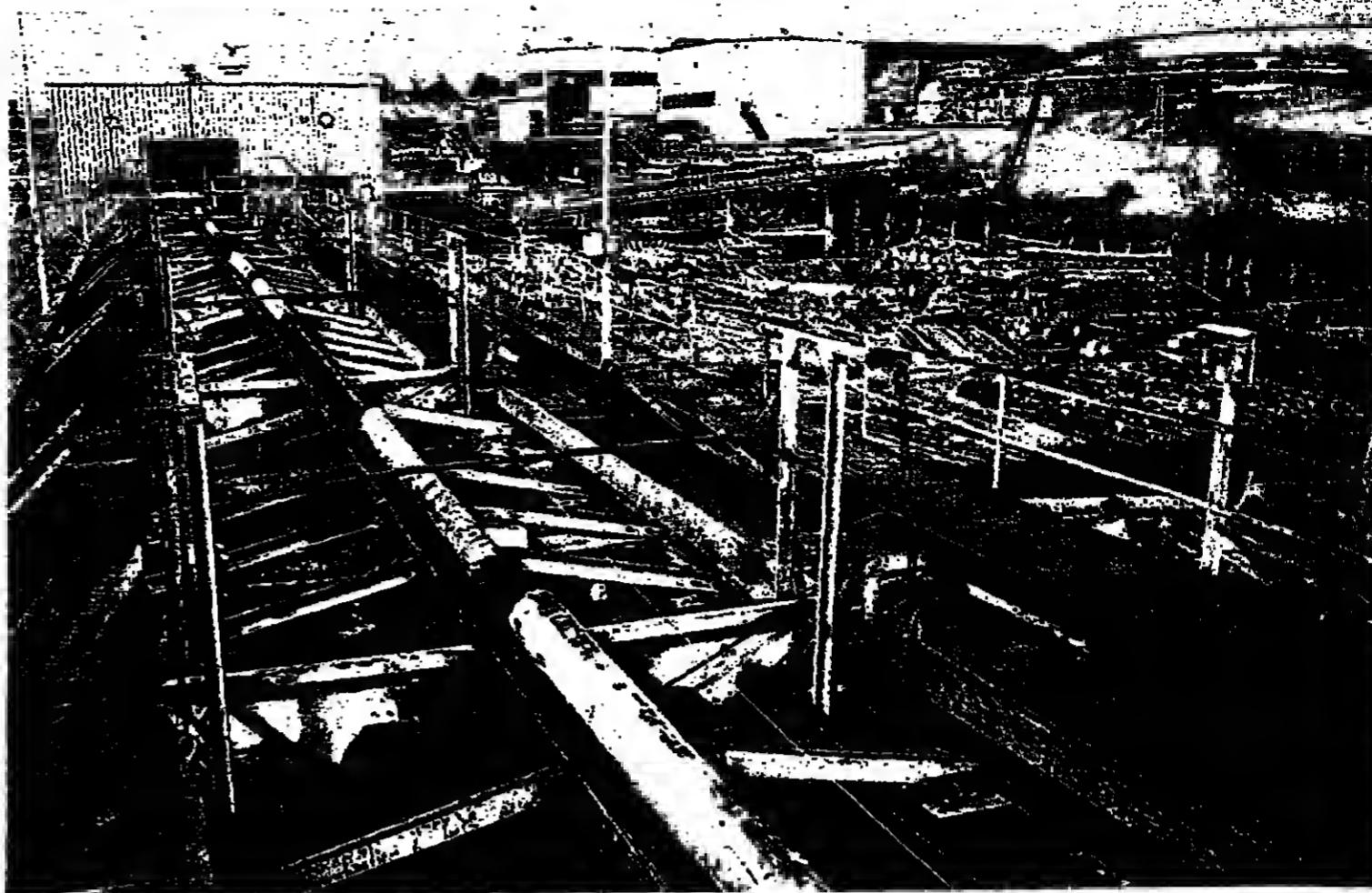
there would be one or two large groups in the future that are global players in every sense, and I hope at least one Finnish group will be involved in that process," he says.

This vision is echoed by Mr Jukka Hunkkonen, senior investment analyst at Arctos Securities in Helsinki. Companies have no choice but to extend their international reach if they want to grow, he says. "There is only very slow growth in Europe. Pretty much everything in the region has been gobbed up by the Finns and Swedes. The way the industry is going there are only two places in the long run which would really lift the competitiveness of Finnish companies. These are areas of fast-growing wood, which means Latin America and Asia."

Finnish forestry groups have so far hesitated about entering either market, wary of over-committing themselves in areas which they have little ground-level knowledge and where cultural differences can pose problems. Enso operates some forest cultivation in Asia but has no production there, while UPM-Kymmene has yet to evolve a clear strategy for developing regions.

As the market globalises, so the orientation of the Finnish companies has changed. A decade ago forestry was production-led; today, the emphasis is on marketing and business-to-business contacts. This shift is seen in the chief executive seats at Finland's three big companies, where the old guard of civil engineers has been ushered out in the past few years in favour of a younger generation of men with stronger marketing backgrounds.

Mr Korhonen applauds this development. "I think we have the best engineers in the world," he says, "but the business is growing ever more market-oriented. If we want to make money we must recognise that."



Forestry groups face limited opportunities for organic growth at home. They are already cutting close to the annual wood growth

Photo: The Hutchison Library

PROFILE

Third-placed, but no underdog

While the two giants of Finnish forestry, UPM-Kymmene and Enso, have captured the spotlight with merger exploits in the last two years, Metsä-Seria has quietly consolidated its position as the third force in Finnish forestry.

Alongside the FM70m-plus annual sales of its two big rivals, Metsä's FM14.7m turnover looks modest. But it is no unknown, as Europe's fifth-largest supplier of paper and paperboard, and number six in fine paper production. Metsä plays an important part in the regional market.

Its market share has been augmented by a wave of restructuring in Finnish

forestry in recent years. In the past 12 months, Metsä has linked arms with Myllykoski, a fellow Finnish paper producer, and struck a series of deals which have expanded capacity in its two core operating areas: printing papers and packaging.

The purchase from UPM-Kymmene of its Sampala paperboard mill in December made Metsä Europe's second-largest producer of folding board, and number six in fine paper production. Metsä has an annual capacity of 520,000 tonnes.

It also spun off its chemicals division. Although more profitable than Metsä's main paper and packaging operations,

the unit was not part of the group's core focus.

Mr Jorma Vaajoki, Metsä's marketing chief executive, explains the company's strategy is to be among the market leaders in a few chosen segments. "The most important thing is not to be the underdog," he says. "You don't have to be number one, but you don't want to be a marginal producer."

In this context, a question mark hangs over the future of Metsä's fine paper production. This contributes 12.5 per cent of sales but is non-core. Mr Vaajoki insists there are as yet no plans to sell.

Meanwhile, the priority is to develop Metsä's

marketing organisation and build up a global network.

in the search for growth. "This is a global business, and you need to have a global presence," says Mr Vaajoki. His sees particular potential in the Asian market and envisages

Metsä strengthening its presence there through joint ventures and alliances with other forestry groups.

Metsä sees itself as too small to go it alone in big new markets. Instead, its strategy is to build up merchandising operations in far-flung locations, selling not just its own products but those of other forestry groups. "We become a better partner for our customers if we can, for

example, offer newspaper even though we don't produce it ourselves," he states. Being in the business, he adds, "means always mean you have to build a paper mill".

Like its peers, Metsä suffered from weakness in pulp prices in 1996 and the negative consequences for prices of most paper grades. Profits dropped by more than 20 per cent and, says Mr Vaajoki, little improvement is likely to be seen this year. His hope is that when recovery does arrive, Metsä's

international presence leaves it better equipped to reap the benefits.

Greg McIvor

Dear Reader,

What do you know about Finland? Perhaps you have heard of the composer Jean Sibelius or the Olympic runner Paavo Nurmi. Many of you know of the Finnish world champion rally drivers of recent years. But what do you know about the newest and easternmost member of the European Union?

Did you know that the surface area of that country with its population of five million is nearly the size of unified Germany, and that three-quarters of it is covered by forest? Finland's afforested area is equal to the total surface area of the UK. Small wonder then that Finland has built its well-being largely by tapping the resources of its forests and forest industry. More than 50 per cent of Finland's forests are privately owned. This tradition of family long-term and in a way that preserves the natural diversity of the forests.

Metsä-Seria is one of Finland's Big Three forest product companies. Its characteristic trait is that over 60 per cent of company's main shareholders are private forest owners. They have a vested interest in seeing to it that the company prospers by manufacturing products that meet customers' needs, whilst abiding, in every facet of its activities, by the principles of sustainable development. This has been the cornerstone of Metsä-Seria's operations.

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We Finns have a thorough mastery of forestry and the forest industry, packagings and grades of paper for every customer.

Yours sincerely

Jorma Vaajoki

Jorma Vaajoki
President and CEO
Metsä-Seria Oy Finland



METSA-SERIA

Metsä-Seria Oy
Revalmentti 6, FIN-02100 Espoo
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TELECOMMUNICATIONS • by Hilary Barnes

Showcase for rest of Europe

Finns are reaping the benefits of an early decision to liberalise their market.

Overseas visitors to Mr Kurt Nordman, chief executive of Helsinki Telephone Company and its associated group of 46 privately-owned local phone companies, Finnet, are presented with a print-out of his "article of faith".

"It is a nice thing to run a monopoly," it states. "However, if you are forced out of this paradise, the next best thing from a business point of view is the other extreme: full competition."

Mr Nordman led the way in pressing the Finnish government to liberalise the telecommunications regime, a process which began with national data transmission services in 1988 and was completed when competition was permitted in international voice services in 1994.

By stealing a four-year march on the European Union, which is planning to fully liberalise the telecommunications market in 1998, Finland has become something of a showcase for the rest of Europe.

There is plenty of evidence of the benefits of competition to private

and corporate users in Finland. • The highest mobile phone penetration in the world is at over 30 per 100 of population. As Finland does not allow the subsidised sale of handsets – unlike many European countries – the expansion of mobile telephony is particularly impressive. The Finns fully expect penetration to reach 50 or 60 per cent within the next five years.

• The highest internet penetration in the world, which almost certainly means the highest mobile penetration as well;

• The first digital switching system was inaugurated in Finland in 1981, supplied by Nokia, a company which at that time was little-known outside Finland. Today the switching systems are fully digitalised, allowing the provision of a wide variety of value-added services to customers;

• The first country in Europe to introduce commercial use of the high-speed asynchronous transfer mode (ATM), used for among other things a high-speed residential internet service and real-time exchange of diagnostic video material between Finnish hospitals;

• Call charges among the lowest in Europe;

• The country owes its present position to an historical accident

which gave it a telecommunications structure unlike any other in Europe.

There was never just one national company for all services. There were numerous customer-owned local phone companies, such as Helsinki Telephone Company, which were permitted to operate only within their local areas. A national telecommunications agency – which has since become Telecom Finland – had a monopoly of national long-distance and international traffic.

This has left Finland today with two big domestic competitors – the private Finnet association of 46 local companies and the state-owned Telecom Finland.

These have now been joined by a third company, Telvo, in which the Swedish state-owned telephone company, Telia, owns 70 per cent.

Telvo has leased the trunk line optical fibre network owned by IVO, the state power utility, and aims to become a full-service telecommunications operator with both mobile and fixed-line services.

Whether one talks to Mr Nordman at Helsinki Telephone or to Mr Antti Salin, chief executive of Telecom Finland, the message is broadly the same: competition has produced intense pressure for

innovation, the business logic of which was to generate value-added services for both corporate and private customers in both mobile and fixed-line services.

Another feature of the competitive Finnish scene is that the phone companies were always free to buy equipment from the supplier of their choice.

The climate of competition and innovation has generated an industrial telecommunications cluster, say the Finns, in which Nokia is the best-known company but is, nevertheless, only one of many.

Many of the leading international companies also find the business climate in Finland rewarding.

Hewlett-Packard, for example, has an alliance with Oy Comptel, a subsidiary of Finnet, which is a supplier of mediation device solutions. These are solutions which provide mediation between the telecommunications network and customer services, such as billing systems and call-processing.

Mr Peter Vesterbacka, a Hewlett-Packard manager in Finland, says: "If you can be successful in Finland, you have a good chance internationally as well."

PROFILE Telecom Finland

Waiting for privatisation day

When the time comes for the privatisation of Telecom Finland, the company will probably be sold alongside Finland Post, the other main part of the state PT Finland group.

But when that will happen is anyone's guess. Mr Pekka Vennamo, PT Finland's chief executive officer, describes privatisation as "probable, but we don't know when".

PT Finland has group turnover of about FM11bn, with the main subsidiaries, Telecom and Post, having turnover respectively of about FM5.5bn and FM4.5bn. Telecom Finland's turnover compares with the FM5.5bn of its domestic rival, the Flumen group.

Finland Post has been profitable since 1981, and there are no cross-subsidies between the post and telecoms companies. But Finland Post has had to rationalise hard to keep itself in the black, cutting the number of post offices from 3,000 in 1990 to 600 now, although there are 1,700 postal agencies in small towns.

An example of the opportunities which arise between data net and physical delivery is Finland's successful E-mail/post system, by which a letter is delivered by E-mail and the physical product is



Finland, with a high mobile phone penetration, manufactures large numbers of the handsets

printed, packed and distributed to a standing address list next day.

Because Telecom Finland is one unit, rather than the association of 46 local phone companies which comprise its rival Finnet, its basic position appears to be stronger, and its position is likely to strengthen further. It is only this year that the local companies are being forced by legislation to open up fully for fixed-line competition, offering considerable opportunities for Telecom Finland to gain market share.

Telecom Finland's structure makes it easier to raise finance for investment. It is currently arranging a DM300m revolving credit. "We think of Sweden's

Telia as the competitor rather than Finnet," said Mr Vennamo. Telecom Finland – like Finnet – has stayed out of international alliances, unlike most other smaller European and Nordic telecommunication companies. "We do not think we need alliances," said Telecom Finland's CEO, Mr Antti Salin, "but we do need partners."

The global alliances can do nothing to help the Finnish operators provide services in Finland or other Nordic markets, he said. On the other hand, when Telecom Finland sets up a corporate intranet service for a large Finnish customer, with offices all over the world, partners abroad are essential.

Eschewing alliances is not to be mistaken for lack of interest in international co-operation. Telecom Finland's declared aim is to generate one-third of group sales from joint ventures abroad. It is heavily engaged in both fixed-line and mobile networks in

Latvia and Estonia, and has interests in several other countries.

Telecom Finland is currently financing investments of around FM12bn a year from cash flow. With investments expected to rise towards FM13bn a year, Mr Vennamo said the big question was "where cash flow will come from in future – Internet services, broadband services, fixed-line or wireless?" And if it is in broadband services, it will last 100 metres by wireless or will it mean replacing copper cables with optical fibre, requiring large investments?"

These are questions being asked around world. The Finnet experience may provide some of the answers.

Hilary Barnes

PROFILE Helsinki Telephone Co

Business driven by spot of fun

Mr Kurt Nordman enjoys explaining how he and his colleagues set about applying for a licence to establish a GSM (Global System for Mobiles) cellular phone network in 1988. "We were not driven by commitment to a business idea... it was just an adventure – just good fun," says Mr Nordman, chief executive of Helsinki Telephone Company (HTC) and its associated group of local phone companies, Finnet.

"We are fired by a sense of impatience. The future is just around the corner, and we want to get there!"

Telecom Finland began operating an analogue cellular system in the early 1980s. When Finnet's competing Radiolinja GSM system (GSM can be used for transmission of fax and data as well as voice) went into operation in 1990, it was the world's first. The fun has paid off; Radiolinja became profitable last year.

Having impatiently pushed for liberalisation and competition, Mr Nordman got what he wanted in 1993 when both national and local voice traffic was opened to competition, which meant that the Finnet companies lost their monopolies of local business.

"It was interesting. We were squeezed and we felt the competition. We had to reduce prices. Charges to our big corporate customers fell by 50 per cent within a year," he says. "We couldn't compensate by cutting costs. We had to generate value-added services, and do it fast."

"We are out of the squeeze now, however. Profitability is growing; the value-added is there and is generating money."

He recalls when Telecom Finland's monopoly of national long-distance traffic was ended in 1994:

"We gained a market share of 50 per cent within a week."

In international traffic, the switch-over has been slower. Finnet's share is now about 25 per cent.

"Mobile penetration is over 30 per cent, and we all agree it will be 50 to 60 per cent by 2000. We are aiming at a situation when children are given a mobile as soon as they can talk, and they don't give it up again until they are too old to use it," said Mr Nordman.

"Internet has become big business, with 100 per cent growth in 1996. In the Helsinki area, the volume of Internet traffic is about the same as international traffic," said Mr Nordman.

More fun is on the way for Helsinki Telephone,

although Mr Nordman, who retires this year, will not be directly involved.

It is called Helsinki Arena 2000, a scaled-down version of the information society, for which HTC will prove the platform and a consortium of banks and industrial companies will provide the services.

Using a three-dimensional "virtual" model of the city, PC users will be able to "enter" a building and find the information they require from city offices. PCs equipped with small video cameras will be used, so that if need be users will be able to obtain face-to-face interviews.

"The thought behind this is that as the information society approaches you must demonstrate to consumers the ability to make things work. The consortium knows that it will stay in the red for some years, but the system will be attractively priced and eventually it will become profitable," said Mr Nordman, full of enthusiasm for their next adventure.

Hilary Barnes

NOKIA • by Hugh Carnegy

Revolution leader regains his poise

Mr Jorma Ollila has successfully led the telecoms supplier out of a difficult period

attempt to metamorphose from a traditional industrial group making paper, rubber goods and cables into a high-tech conglomerate in computers, consumer electronics and telecoms.

By the time he moved up to the top job in 1992 – at the age of 42 – Nokia was in the red and badly in need of a radical overhaul. Mr Ollila had spent the previous two years in charge of Nokia's mobile phones division – making handsets for a market that was about to see explosive growth. Combining what he had learnt from the mistakes of the late 1980s with the potential he had seen in mobile phones, Mr Ollila quickly steered the group into a new strategy

Without any shadow of doubt, the outstanding corporate success story in Finland this decade has been the transformation of Nokia into one of the world's top three suppliers of mobile telecommunications equipment. By the same token, Finland's outstanding executive has been Mr Jorma Ollila, the man who led the revolution.

Mr Ollila's achievements at Nokia provide the foremost example of what Finland is trying to achieve.

Faced in the early 1990s with an ailing organisation that lacked focus and a clear strategy, he injected youth and direction into Nokia's leadership and set the company on a growth path based on high technology and international competition.

It has not all been plain sailing. A little over a year ago, Mr Ollila's grip suddenly looked shaky when Nokia ran into a series of production problems, most of its own making in its flagship mobile handsets division. Profits slumped, the company's share price plummeted, and the breezy confidence that Mr Ollila had previously exuded evaporated.

As Peter Vesterbacka, a Hewlett-Packard manager in Finland, says: "If you can be successful in Finland, you have a good chance internationally as well."

Mr Ollila's achievements at Nokia provide the foremost example of what Finland is trying to achieve.

concentration on mobile tele-

comms.

Today, the structural transformation is complete; the remnants of Nokia's paper business, Nokia tyres, the cable operations and the consumer electronics have all been sold or spun off.

Last year, mobile handsets accounted for 54 per cent of group sales, and the telecoms infrastructure division for 33 per cent.

Under Mr Ollila, Nokia has

ridden the rapid expansion of the mobile telecoms industry to become the second largest supplier of handsets in the world after Motorola of the US. Along with Sweden's Ericsson, the three dominate the mobile equipment sector.

It's spare price restored

after the setbacks of a year ago, Nokia is comfortably the most highly-valued company in Finland's corporate history. Already, his record is impressive.

With an economics degree from the London School of Economics and an engineering degree from the Helsinki University of Technology, Mr Ollila began his career with Citibank. He joined Nokia in 1985 and was chief financial officer between 1986 and 1989 when Nokia made its first – failed –

attempt to enter the mobile phone market.

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Tampere • by Hugh Carnegy

City seeks new prosperity

Twenty years of industrial upheaval have resulted in profound change

Few places offer a better microcosm of the dramatic changes in Finland's economy over the past decade than Tampere, the country's biggest interior city, built on a narrow isthmus between two large lakes about 150km north-west of Helsinki.

Tampere's prosperity was founded on the paper, textile and engineering industries which were the backbone of the country's industrial development.

Today, these industries are still present in Tampere – but their operations have shrunk in recent years and, above all, the numbers they employ have fallen drastically. Instead, Tampere, a city of 180,000 people, is now battling to build up a new industrial and service economy based on high technology.

It is a struggle that has already yielded some notable successes. But, as in the economy at large, there is still a long way to travel to replace all the jobs lost in the upheavals of the 1980s and early 1990s.

The key to Tampere's development was the Tammerkoski rapids which surge through the isthmus from the Mästijärvi lake in the north to the Pyhäjärvi lake to the south, dropping almost 18 metres over a couple of kilometres.

From 1785, when Finland's first paper mill was established on the east bank of the Tammerkoski, the rapids served as the vital energy source for a group of industries including Tampella, the machine maker, Finlayson, a textile company, and Mesta-Seria, the pulp and paper group. Elsewhere in the Tampere region, companies such as Vihmet, Rauma and Nokia were established.

But in the past 20 years, the traditional industries of Tampere have undergone profound change. The numbers employed in industry in the region have fallen from

more than 90,000 in 1975 to just 40,000 today as plant after plant closed down or invested in new machinery which required far fewer workers.

The attractive centre of Tampere straddling the Tammerkoski tells the story. The chimneys of the Tako plant (owned by Mesta-Seria) still belch smoke as it continues to churn out cardboards, but the Finlayson factory is now a sports and theatre centre and part of the Tampella plant serves as a courthouse. Other former textile factories have offices or have been replaced by a large hotel.

Tampere retains much of its old spirit of provincial civic pride. It still supports a vigorous theatre life and has two senior league ice hockey teams. The biggest civic project this decade was the bold decision to build the huge Tampere concert hall

and conference centre – a striking 3,000-capacity complex that is the biggest of its kind in the Nordic region.

But the painful fact is that the city has an unemployment rate of almost 21 per cent of the workforce, significantly higher than the national rate of 16 per cent.

The cold reality of the traditional sectors in the 1990s was starkly illustrated recently when UPM-Kymmenen, the pulp and paper group, spent FM1.2bn in the region on a new mill – an investment which created just 26 new jobs.

But Tampere has been far from idle in working to achieve a revival of its fortunes. The city has focused its efforts on attracting high-tech, knowledge-based indus-

trial and service sector companies through a network of institutions with the University of Tampere and the Tampere University of Technology at its centre.

Mr Pentti Pietilä, managing director of Nordberg-Lokomo, a subsidiary of Rauma in Tampere, tells a story that illustrates how the network can operate. One of his company's employees worked with the technology university to develop a rock crushing machine that produces a more cubic-shaped final product than otherwise was available. This gave the company a competitive advantage because "cubic" rocks are easier to handle than irregularly shaped rocks.

"At the moment we have three people doing masters degrees at the university," says Mr Pietilä. "It is a big advantage for us to have that kind of co-operation and opportunity."

One of the most notable success stories for Tampere has been the recent rapid growth of operations in the area by Nokia, the mobile telecoms group. The town of Nokia, where the company originally started life in forestry products and tyres, lies in the region.

Today Nokia is its cellular data research and development centre in Tampere, in the Hermita complex close by the technology university and the Digital Media Institute. The latter is an independent study centre partly financed by industry which has become a world leader in digital signal processing – something vital to Nokia.

Since setting up in 1989, Nokia's operations in Tampere have grown to employ 1,400 people.

Officials in Tampere are convinced Nokia is a good example of how a vital educational infrastructure is being created to found renewed business prosperity for the city and region. If jobs are growing at the rate of 1,000 a year. But they are under no illusion about the work that still needs to be done.

Ironically, there is now a shortage of qualified labour in Tampere in the IT/advanced electronics sectors. "The problem is the same as in all Finland," says one official with weary resignation. "The supply and demand of the labour force don't match."

Traditional saunas are heated by wood, burned either in a stove with a chimney, or by a stove with no chimney. The latter – a smoke-sauna – is the original sauna and believed by most Finns to be the best. The door is closed after the wood has burned down (and most of the smoke has escaped), leaving the embers to heat the sauna to the proper temperature, but giving a soft heat and the aroma of woodsmoke.

All saunas have a basket of rocks heated by the stove on which to throw water to increase the humidity. Called the "loly" in Finnish (for pronunciation, contact your host), it increases the feeling of heat and makes you sweat.

Basic etiquette in the sauna is quite simple. You first take all your clothes off – something you have to try not to be shy about. It is considered polite to shower before going in. Otherwise, there are few rules. Stay in as long as you feel comfortable, and return to the sauna several times if you wish.

When you come out of the sauna, jump through the ice, or roll in the snow. Or – and this will be the case for most foreign visitors – simply take a shower. But if you do roll in the snow, make sure it is fresh and powdery; old, icy snow can have an effect on your skin like sandpaper.

In summertime, you may also be handed a "vihla" – a bunch of birch branches which you dip in water and with which you then gently flagellate yourself. This is not as kinky as it sounds – it stimulates the circulation and gives a fresh aroma.

In some hotel saunas the tradition of the washing-lady survives. She takes care of washing you; don't be shy. An invitation to sauna from business contacts you have never met before is perfectly normal. If you want to take the initiative yourself, almost all hotels have good saunas, though mostly heated by electricity.

I once took three American journalists to a sauna in a big hotel. The men were a little bit shy so we decided they could keep their swimming trunks on. In the middle of a good loly, the door swung open and a large old Finnish woman entered the room. She simply pointed at the first, horrified American and said bluntly: "You first, underpants off." I had forgotten to tell them about the washing-lady.

* The author is deputy information chief of the prime minister's office.

Bare facts of the sauna

How should a visitor to Finland react to the following proposition? You are invited to take off all your clothes and go to a little room heated to almost 100° C, where you will sit naked, with others for a while and sweat. Then you will all go outside and jump (still naked) through a small hole in the ice on a lake, the sea or whatever – and refresh yourselves in the freezing water – or roll in the snow instead.

In short, "What about a sauna?" The answer should be simple. Be courageous and say

Mikko Norros on the etiquette of the Finnish sauna

"yes" – because if you don't you will miss a deliciously relaxing experience which will provide a vital insight into the culture and mentality of your Finnish hosts.

Saunas have existed in other cultures, but it is in Finland that they have become entwined in the national culture. In days gone by, they were the most practical place to wash during the long winters when there was no running hot water. You can still find people in Finland who were born in the sauna. Not when it was heated, of course, but it was a sterile place where hot water was available.

It is estimated there are 21 saunas in Finland, for a population of 5m. Big companies and state institutions have their own saunas. The president has his official sauna, as does the prime minister. They are to be found in city apartments and in country cottages.

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Hugh Carnegy finds that in most respects Finland is easy on the business traveller

It's a shame about the cuisine...

Finland is habitually grouped with its Scandinavian neighbours – Sweden, Norway and Denmark – but a business traveller should be aware that the country is distinct from them in several important respects.

First, the Finnish language, which belongs to the Finno-Ugric group, is entirely different from the Scandinavian and other European languages. Although Finland developed a Swedish-style welfare economy in the post-war period, the political culture is different, coloured chiefly by the historically-troubled relationship with Russia, its giant neighbour to the east which ruled Finland until 1917.

Sweden, too, ruled Finland for a long period until the early 18th century. The long centuries of Swedish influence and settlement are still visible mainly in the presence of a Swedish-speaking minority.

Like their Scandinavian neighbours, Finns involved in international business and international affairs speak a high standard of English (most also speak Swedish).

The country generally has a high standard of infrastructure, from air, road and rail links, to highly-developed telecoms, making life easy for a visitor. But beware of the long, harsh winter, with temperatures even in the south normally below freezing point for much of December through March.

During this season, stout shoes, a warm jacket, gloves and a hat are vital accessories. In summer, it can be surprisingly warm, making a trip into the interior of endless forests and lakes a pleasant break from business. But don't plan a business trip in July – most people take their holidays then.



The Lutheran cathedral in central Helsinki is a popular stopping-off point for visitors

A lakeside east of Helsinki. For a pleasant stroll and some shopping while in the capital, the area around Esplanadi, Senate Square and the harbour market is best. There is lots of choice of characteristically Finnish gifts in the stores in this area, from stylish women's clothing to colourful, multi-pointed winter hats from Lapland.

Useful publications

A Brief History of Finland, by Matti Klinne, Otava Publishing Co. A 150-page illustrated review of Finland since the end of the ice age.

Helsinki. The Traveller's Guide, by Kimmo Pietiläinen, Art House. Useful mix of history and information about the capital.

Facts about Finland, Otava Publishing Company. Mainly descriptive guide to life in today's Finland, covering economy, culture and politics.

Business Finland 1987, Helsinki Media Special Magazines. Magazine-format run-down of business, industry and finance with good index of leading exporters and other useful contacts.

OECD Finland Survey. Last published August 1986. Local sales via tel: 358-9-121-4416 fax: 358-9-121-4450

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A secret worth telling

NEST

MOST BUSINESS SECRETS ARE WORTH KEEPING QUIET ABOUT.

Did you know that Neste of Finland is the most established western oil company in Russia? That Neste's joint venture partner in Russia, Gazprom, controls almost 40% of the world's natural gas resources – much of it on Finland's doorstep, the only border between Russia and the EU?

How about the fact that every Swede in five tanks his car with fuel refined by Neste? Or that Neste Chemicals is the second biggest producer of formaldehyde-based resins in the world. Or that since 1991 Neste has opened over 80 service stations from St. Petersburg and

all the Baltic countries to Germany? And the number is increasing fast.

Germany got its first credit card operated fuel dispensing station in 1994 – supplied by Neste. Neste even exports certain motor fuel products to the USA, where its grades exceed the toughest environmental regulations. Which is no surprise since Neste's R&D focus is on high-quality petroleum products with minimal environmental load.

There are many other interesting facts we could tell you about ourselves. To hear more, please contact us.

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Neste Corporate Communications, P.O.Box 20, FIN-02151 Espoo, Finland. Tel. int. +358 204 501, fax +358 20450 4798.

ENERGY • by Hilary Barnes

A shift in balance of power

Conflicting demands could mean the nuclear option will have to be raised again

The recent decision by Finland's neighbour, Sweden, to close down two commercial nuclear reactors within the next five years has, paradoxically, increased the pressure on the Finns to consider supplementing their four-reactor programme with a fifth plant after the turn of the century.

"Sweden's decision on nuclear power radically weakens our position," Mr Tauri Matomaki, deputy chairman of the supervisory board of the pulp and paper company UPM-Kymmene, told an energy seminar. He called on the government in parliament to consider the nuclear option "without preconceptions".

The issue is, however, a highly sensitive one. The prime minister, Mr Paavo Lipponen, has said that as long as the Greens are a member of the present "rainbow" coalition, the government will not make any proposals concerning a fifth reactor.

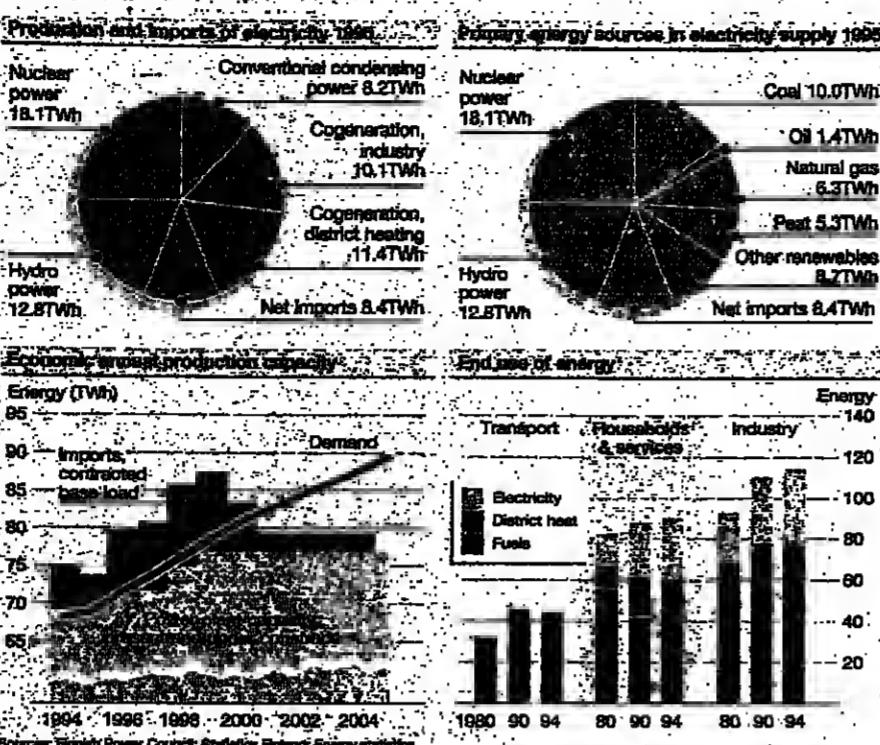
The Eduskunta (parliament) could force the government's hand by itself taking an initiative in favour of a fifth reactor, but it is more likely that the decision will first be seriously considered again after the next general elections in two years' time.

The Swedish decision will affect Finland in several ways. Firstly, the removal of two reactors and consequent reduction in power supply will tend to increase power prices throughout the Nordic area, where there is a common power market.

Secondly, the decision raises issues about the security of future supplies, since the Swedish government intends eventually to close down all 12 of the country's reactors, currently responsible for half of Sweden's power output.

Thirdly, the closure of the first two reactors will coincide with the expiry of

Power supply and usage



long-term power supply contracts for power from both Sweden and Russia to Finnish industry and power distribution companies, placing the Finns at a disadvantage when negotiating new deals.

In common with most other industrial countries, Finland is faced with several conflicting energy policy requirements, as Mr Taisto Turunen, director-general of the energy department of the ministry of trade and industry, explains.

Demand for electricity is increasing steadily, and imports already constitute a significant, 12 per cent share of supply. Yet the demands of the change process agreed at the Rio de Janeiro environmental conference earlier this decade mean that Finland will have to balance its need for more power against a requirement for reduced carbon dioxide emissions.

"Policy should support a positive economic development on the one hand; on the other, it must cut carbon dioxide emissions - a very difficult task," said Mr Turunen. The country's single most important export industry - pulp and paper - as well as its basic metals industry are energy-intensive, he points out.

Natural gas offers the best prospect for improving the balance. Finland receives all its natural gas from Russia, and would like to buy more, but considers that there is a significant commercial and technical risk in being a small buyer dependent on a single supplier at the end of a pipeline which does not go beyond Finland.

A possible solution to this is currently being studied by Neste, Finland's state-owned oil refiner, and Gazprom of Russia. This concerns a project to build a trunk-line pipe through Finland, across the Baltic to Sweden, and south through Sweden to central Europe. The pipeline's capacity would be about 30billion cubic metres of gas a year, which compares with Finland's consumption of about 3.5bn cubic metres. "This is such a large flow that it

would give Finland, as a small consumer, security," said Mr Turunen.

The alternative to more Russian supply gas from the Norwegian sector of the North Sea, via a pipeline through Sweden, the investment costs of such a link are so high, however, that it is not regarded as an economic proposition, although the Norwegians are keen to see the project proceed.

Replacing 1,000MW (megawatts) of power production capacity from coal by natural gas reduces the carbon dioxide emissions from about 7m tonnes a year to 4.5m tonnes, said Mr Turunen. Replacing the power with a nuclear reactor would reduce emissions by 7m tonnes, or just under half the total carbon-dioxide emissions from power production and about 10 per cent of the country's total emissions.

The privatisation issue is in line with the Finnish government's policy of reducing its holdings in the large state-dominated industrial companies. But the IVO issue cannot go ahead until one peculiarly Finnish problem has been resolved.

Opinion in the present Eduskunta is thought to be more favourable towards the nuclear option than it was in the previous parliament, and while the prime minister has said the government will not confront the reactor issue in this parliament, there is speculation in Helsinki that a majority may emerge which requires the administration to bring forward a proposal for a fifth reactor before the 1999 election.

The power utilities, however, which spent large sums of money preparing a licence application in the early 1990s, will make no move until parliament agrees in principle in favour of a fifth reactor. Finland's four existing reactors, two Russian and two Swedish-built, came on stream from 1977 onwards and are extremely efficient, claiming the world's highest load factors of more than 90 per cent.

PROFILE Imatran Voima Oy

State to switch off

Even without the prospect of an international privatisation share issue scheduled for spring next year, Imatran Voima Oy (IVO), the state-owned power group, would have been under careful scrutiny.

In 1996, the group bought control of Gullspang Kraft AB, in Sweden, to become the second-largest power group in the Nordic region after Sweden's state power group, Vattenfall, and at the same time the third-largest supplier of electricity in Sweden itself.

With the privatisation issue still some way off, and the structure of the business continuing to change, estimates of IVO's prospective market value vary, but one estimate at the end of 1996 put the company's worth at FM10bn to FM15bn.

The background to IVO's Gullspang acquisition is the liberalisation of the Nordic power markets, starting with Norway in 1993 and followed by Finland in 1995 and Sweden in 1996. There is now a common Nordic power market between the three countries, including a spot market in Sweden and Norway. Finland will join the spot market when the single national grid is in operation.

Most countries have one national grid for high-voltage power distribution but Finland has two, one operated by IVO and one by Industrial Power Group. The two grids are being merged under the control of a new company, Suomen Kantaerjoki, of which IVO and Industrial Power Group will each own 30 per cent and the state 16 per cent.

The power utilities is due to begin operations in April, but IVO officials believe the autumn to be more likely.

The operation of the grid has provided IVO with excellent and stable profits, accounting for 44 per cent of group operating profits in 1995 and no less than 78 per cent in 1994. Market analysts are waiting to see how the terms setting up the new grid company will

affect IVO before making their estimates of the latter's earnings outlook.

From IVO's point of view, the disposal of the grid will have an adverse effect on operating profits in the short-term, but according to the chairman of the board, Mr Kallevi Numminen, it will provide capital for investment in future growth.

Gullspang's turnover in 1996 was about SKr5.3bn and its market capitalisation at the end of last year around SKr8.6bn. These estimates include AB Skandinavisk Elverk, another Swedish power company, which was acquired by Gullspang last July.

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The emergence of the common power market generated a rapid structural shake-out last year as the Nordic power groups bought capacity in each other's markets. Vattenfall acquired control of one of Finland's largest electricity companies, Hameen Sähköl Oy, and is in the market to buy further Finnish capacity.

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is the co-generation of heat and power, a process in which heat is tapped for district heating. Sweden, where cheap power from hydro-electric sources and nuclear facilities has been available, has neglected co-generation, but substantial investments in co-generation are planned by the government in order to help make up any shortfall in supply caused by closing the two reactors. This is a market in which IVO plans to expand its business.

IVO is not new to international engagements. It has a 30 per cent stake in the UK's Humberstone Power, which is constructing a 750MW gas-fired power generation plant on Humberstone. IVO is responsible for the management of the construction, which is being undertaken by the Swedish-Swiss Asa Brown Boveri group.

It also has shares in a power plant in Malaysia and two co-generation plants in Thailand. Last year, IVO, together with the Japanese company Tomen, acquired 74 per cent of the shares in the Budapest power company, Budapesti Erőmű in which IVO holds a 37 per cent stake.

IVO International, with turnover last year of about FM1.8bn, is the engineering arm of the group, and undertakes power plant engineering, power transmission engineering, nuclear engineering and hydro power engineering. This unit has a long history of international operations and is currently engaged in the construction of a large power plant in St Petersburg, and in other overseas projects.

"The outlook for the next few years is, on the whole, good," Mr Numminen said in the 1995 annual report. Nothing has happened since to contradict this view.

Hilary Barnes

PROFILE Partek

Plain sailing start to merger

Mr Christopher Taxell

has

planned to plot a merger

between

Partek

and

Sisu

and

Partek

and

Sisu

and